Wendy's Co.

WEN

Nasdaq; shops; SIC 5810, Retail-Eating & Drinking Places; CIK 0000030697

D

fourth fifth of 258 graded peers in shops

rank 183 of 258; percentile 70.8; sampling error 2.9 points; lower is stronger

A B C D E

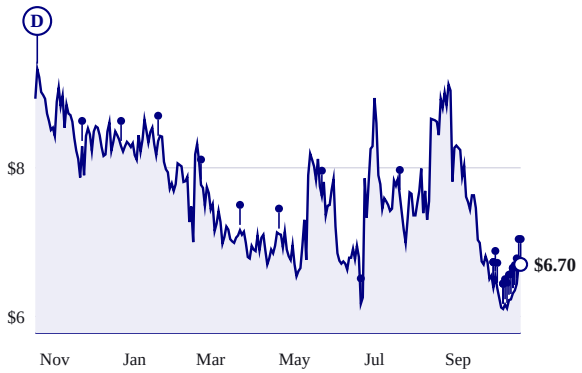
D, the sloth



Scoreboard

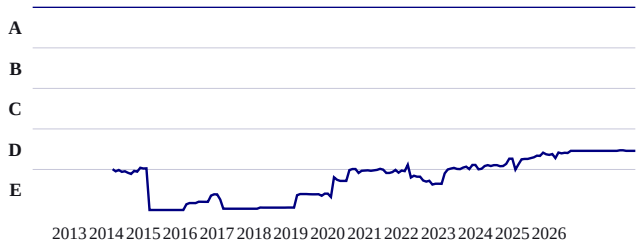
Profitability	D	percentile 63.5
Solvency	C/D	percentile 59.9
Growth and financing	C	percentile 52.4
Reliability	0.94 AUC	filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year	Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets	total assets $5.0B
Standard universe	inside	revenue above $1M and assets above $10M
Warnings	none triggered	not computable: distress
Inputs computable	12 of 14	
Graded from	filings received through Feb 23, 2026	238 days before the rescan; latest periodic filing 10-Q received Aug 7, 2026
Last close	$6.70	2026-10-16; market equity $1.3B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 23, 2026

Wendy's is primarily engaged in the business of operating, developing and franchising a system of distinctive quick-service restaurants serving high quality food. Wendy's opened its first restaurant in Columbus, Ohio in 1969. Today, Wendy's is the second largest quick-service restaurant company in the hamburger sandwich segment in the United States (the "U.S.") based on traffic and dollar share, and the third largest globally with 7,397 restaurants in the U.S. and 38 foreign countries and U.S. territories as of December 28, 2025. At December 28, 2025, there were 5,969 Wendy's restaurants in operation in the U.S.

The fourteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 63.5						
Gross profitability	27.9%	43.0%		70.5	242	2025-12-28
Return on invested capital	9.7%	10.9%		57.8	84	2025-12-28
Accruals ratio	(3.6%)	(4.9%)		66.6	288	2025-12-28

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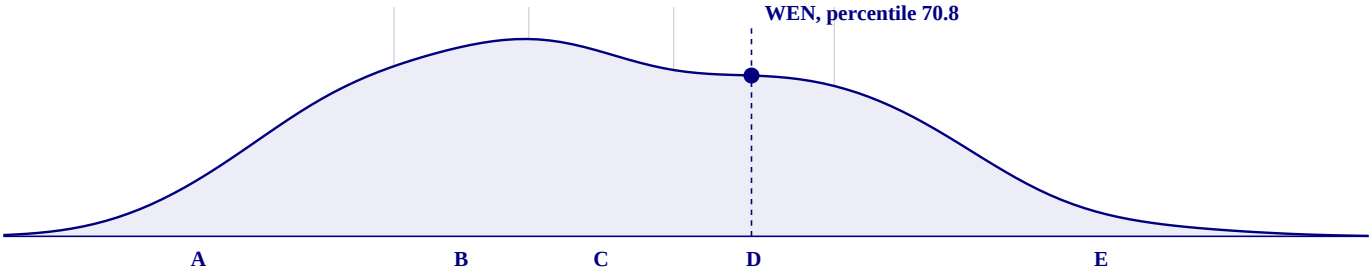
Gross margin stability, five years	1.7 pts	1.2 pts	58.9	220	2025-12-28
Solvency, sleeve percentile 59.9					
Twelve-month failure probability	not computable	0.04%			
latest liabilities, cash plus short-term investments, book equity, and shares are required					
Altman Z double-prime	1.13	1.92	55.3	209	2025-12-28
Net debt to EBITDA	4.96x	1.84x	91.9	100	2025-12-28
Interest coverage	not computable	2.26x			
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-28					
Current ratio	1.76x	1.38x	32.5	296	2025-12-28
Growth and financing, sleeve percentile 52.4					
Revenue growth, three-year compound	1.3%	1.5%	51.5	269	2025-12-28
Free cash flow growth, three-year compound	11.6%	5.6%	38.4	147	2025-12-28
Reinvestment rate	(48.8%)	7.3%	84.1	152	2025-12-28
Asset growth, three years	(3.4%)	3.1%	74.2	272	2025-12-28
Net share issuance, one year	(5.1%)	(0.6%)	13.9	210	2026-02-16

Among 258 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
178	Educational Development Corp. (EDUC)	68.9	D	fortress balance sheet
179	OneWater Marine Inc. (ONEW)	69.3	D	
180	Lands' END, Inc. (LE)	69.6	D	short runway
181	Willis Lease Finance Corp. (WLFC)	70.0	D	
182	Builders FirstSource, Inc. (BLDR)	70.4	D	
183	Wendy's Co. (WEN)	70.8	D	
184	HF Foods Group Inc. (HFFG)	71.2	D	
185	Ingram Micro Holding Corp. (INGM)	71.6	D	
186	Team Inc. (TISI)	72.0	D	
187	Target Corp. (TGT)	72.4	D	
188	El Pollo Loco Holdings, Inc. (LOCO)	72.8	D	

What the price implies

at the 2026-10-16 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(5.2%)	0.2%	44
Distance from 52-week high	(28.2%)	(20.6%)	44
EBIT to enterprise value	9.3%	5.4%	85
Free cash flow yield	19.0%	4.0%	94
Book value to price	0.09	0.34	24
Sales to price	1.70	1.68	50
Composite equity issuance, five years	(40.5%)	(16.7%)	10
Relative strength against the sector, log excess return	(0.03)	0.03	44

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Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 4 of 9, period end 2025-12-28	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	pass
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$341.2M
Operating cash flow, four quarters	$358.5M
Months of runway	not finite
Days since last periodic filing	73 (10-Q received Aug 7, 2026)
Median daily dollar volume, 63 sessions	$42.8M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:Revenues	$2.2B	2025-12-28	2026-02-23	10-K	26-000009
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$791.7M	2025-12-28	2026-02-23	10-K	26-000009
3	assets	us-gaap:Assets	$5.0B	2025-12-28	2026-02-23	10-K	26-000009
4	operating income	us-gaap:OperatingIncomeLoss	$343.5M	2025-12-28	2026-02-23	10-K	26-000009
5	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$227.2M	2025-12-28	2026-02-23	10-K	26-000009
6	income tax	us-gaap:IncomeTaxExpenseBenefit	$62.2M	2025-12-28	2026-02-23	10-K	26-000009
7	total debt	us-gaap:LongTermDebt	$2.8B	2025-12-28	2026-02-23	10-K	26-000009
8	book equity	us-gaap:StockholdersEquity	$117.4M	2025-12-28	2026-02-23	10-K	26-000009
9	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$300.8M	2025-12-28	2026-02-23	10-K	26-000009
10	total debt	us-gaap:LongTermDebt	$2.7B	2024-12-29	2026-02-23	10-K	26-000009
11	book equity	us-gaap:StockholdersEquity	$259.4M	2024-12-29	2026-02-23	10-K	26-000009
12	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$450.5M	2024-12-29	2026-02-23	10-K	26-000009
13	net income	us-gaap:NetIncomeLoss	$165.1M	2025-12-28	2026-02-23	10-K	26-000009
14	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$344.5M	2025-12-28	2026-02-23	10-K	26-000009
15	assets	us-gaap:Assets	$5.0B	2024-12-29	2026-02-23	10-K	26-000009
16	revenue	us-gaap:Revenues	$2.2B	2024-12-29	2026-02-23	10-K	26-000009
17	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$783.2M	2024-12-29	2026-02-23	10-K	26-000009
18	revenue	us-gaap:Revenues	$2.2B	2023-12-31	2026-02-23	10-K	26-000009
19	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$794.5M	2023-12-31	2026-02-23	10-K	26-000009
20	revenue	us-gaap:Revenues	$2.1B	2023-01-01	2025-02-21	10-K	25-000003
21	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$773.2M	2023-01-01	2025-02-21	10-K	25-000003
22	revenue	us-gaap:Revenues	$1.9B	2022-01-02	2024-02-26	10-K	24-000004
23	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$611.7M	2022-01-02	2024-02-26	10-K	24-000004
24	current assets	us-gaap:AssetsCurrent	$618.0M	2025-12-28	2026-02-23	10-K	26-000009
25	current liabilities	us-gaap:LiabilitiesCurrent	$351.1M	2025-12-28	2026-02-23	10-K	26-000009
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$435.1M	2025-12-28	2026-02-23	10-K	26-000009
27	liabilities	us-gaap:Liabilities	$4.8B	2025-12-28	2026-02-23	10-K	26-000009
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$152.2M	2025-12-28	2026-02-23	10-K	26-000009
29	operating income	us-gaap:OperatingIncomeLoss	$382.0M	2023-12-31	2026-02-23	10-K	26-000009
30	interest expense	us-gaap:InterestExpense	$124.1M	2023-12-31	2024-02-26	10-K	24-000004
31	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$101.9M	2025-12-28	2026-02-23	10-K	26-000009

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32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$355.3M	2024-12-29	2026-02-23	10-K	26-000009
33	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$94.4M	2024-12-29	2026-02-23	10-K	26-000009
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$345.4M	2023-12-31	2026-02-23	10-K	26-000009
35	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$85.0M	2023-12-31	2026-02-23	10-K	26-000009
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$259.9M	2023-01-01	2025-02-21	10-K	25-000003
37	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$85.5M	2023-01-01	2025-02-21	10-K	25-000003
38	current assets	us-gaap:AssetsCurrent	$736.1M	2024-12-29	2026-02-23	10-K	26-000009
39	current liabilities	us-gaap:LiabilitiesCurrent	$397.6M	2024-12-29	2026-02-23	10-K	26-000009
40	assets	us-gaap:Assets	$5.2B	2023-12-31	2025-02-21	10-K	25-000003
41	assets	us-gaap:Assets	$5.5B	2023-01-01	2024-02-26	10-K	24-000004
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	190,360,557	2026-02-16	2026-02-23	10-K	26-000009
43	shares outstanding	dei:EntityCommonStockSharesOutstanding	200,485,068	2025-02-19	2025-02-21	10-K	25-000003

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