Innovate Corp.

VATE

NYSE; manufacturing; SIC 3440, Fabricated Structural Metal Products; CIK 0001006837

D/E

on the D/E boundary of 255 graded peers in manufacturing

rank 210 of 255; percentile 82.3; sampling error 3.0 points; lower is stronger

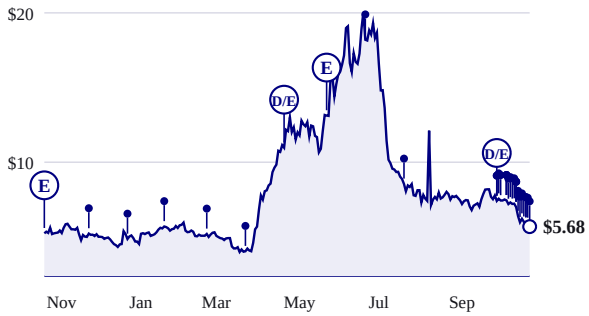
A B C D E

D/E, the sloth



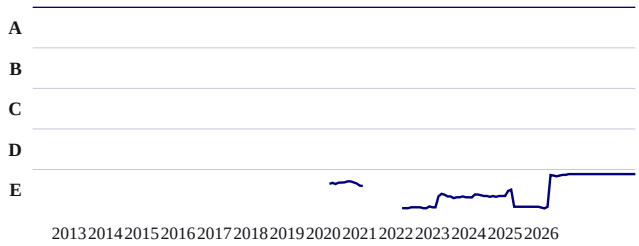
Scoreboard	
Profitability	B percentile 32.2
Solvency	D percentile 65.6
Growth and financing	E percentile 86.0
Reliability	0.91 AUC filers with $591M to $2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	$591M to $2.67B assets total assets $950.1M
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered; fortress balance sheet not computable: distress
Inputs computable	9 of 14
Graded from	filings received through Mar 26, 2026 210 days before the rescan; latest periodic filing 10-Q received Aug 6, 2026
Last close	$5.71 2026-10-21; market equity $77.9M; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Mar 26, 2026

Unless the context otherwise requires, in this Annual Report on Form 10-K, "INNOVATE," means INNOVATE Corp. and the "Company," "we" and "our" mean INNOVATE together with its consolidated subsidiaries. This Annual Report on Form 10-K contains forward-looking statements. See "Management's Discussion and Analysis of Financial Condition and Results of Operations - Special Note Regarding Forward-Looking Statements." INNOVATE is a diversified holding company that has a portfolio of subsidiaries in a variety of operating segments. We seek to grow these businesses so that they can generate long-term sustainable free cash flow and attractive returns in order to maximize value for all stakeholders.

The fourteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 32.2						
Gross profitability	21.0%	21.9%		50.4	275	2025-12-31
Return on invested capital	not computable	9.7%				

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pretax income must exceed the validity floor and imply a 0%-100% tax rate						
Accruals ratio	(22.5%)	(3.6%)		8.2	307	2025-12-31
Gross margin stability, five years	1.7 pts	2.1 pts		38.2	229	2025-12-31
Solvency, sleeve percentile 65.6						
Twelve-month failure probability	not computable	0.04%				
latest liabilities, cash plus short-term investments, book equity, and shares are required						
Altman Z double-prime	(6.03)	3.66		88.4	243	2025-12-31
Net debt to EBITDA	(0.54x)	1.78x		10.8	121	2025-12-31
Interest coverage	not computable	5.09x				
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31						
Current ratio	0.44x	2.25x		97.5	324	2025-12-31
Growth and financing, sleeve percentile 86.0						
Revenue growth, three-year compound	(8.7%)	2.2%		91.0	269	2025-12-31
Free cash flow growth, three-year compound	not computable	13.9%				
current FCF must be positive and base FCF must exceed $100,000						
Reinvestment rate	not computable	26.4%				
pretax income must exceed the validity floor and imply a 0%-100% tax rate						
Asset growth, three years	(6.2%)	4.4%		83.0	278	2025-12-31
Net share issuance, one year	2.7%	0.01%		83.8	242	2026-03-23

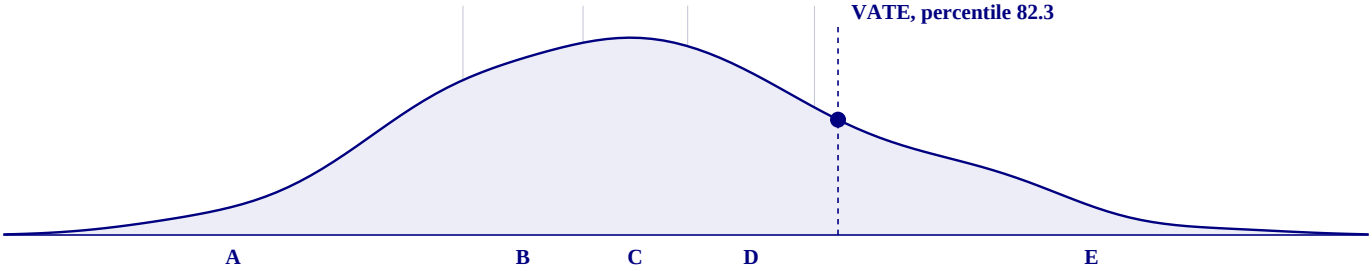
Warnings

1 of 7 checks triggered; none of them enters the letter

Check	Measured
Fortress balance sheet	cash minus debt is 31,800,000 USD; Altman Z is not used

Among 255 peers

manufacturing; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
205	Regal Rexnord Corp. (RRX)	80.3	D/E	
206	American Superconductor Corp. (AMSC)	80.7	D/E	
207	Crane NXT, Co. (CXT)	81.1	D/E	
208	Fuelcell Energy Inc. (FCEL)	81.5	D/E	fortress balance sheet
209	Broadwind, Inc. (BWEN)	81.9	D/E	
210	Innovate Corp. (VATE)	82.3	D/E	fortress balance sheet
211	Polaris Inc. (PII)	82.7	D/E	
212	Moving iMAGE Technologies Inc. (MITQ)	83.1	E	fortress balance sheet
213	Millerknoll, Inc. (MLKN)	83.5	E	
214	Hillman Solutions Corp. (HLMN)	83.9	E	
215	O-I Glass, Inc. (OI)	84.3	E	

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What the price implies

at the 2026-10-21 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	182.0%	13.7%	98
Distance from 52-week high	(71.7%)	(24.1%)	5
EBIT to enterprise value	55.4%	4.0%	99
Free cash flow yield	188.6%	3.4%	99
Book value to price	(3.14)	0.35	0
Sales to price	16.08	0.55	99
Composite equity issuance, five years	(88.4%)	(9.5%)	1
Relative strength against the sector, log excess return	0.90	(0.00)	98

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 4 of 9, period end 2025-12-31	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$87.8M
Operating cash flow, four quarters	$141.2M
Months of runway	not finite
Days since last periodic filing	77 (10-Q received Aug 6, 2026)
Median daily dollar volume, 63 sessions	$710,745

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$199.7M	2025-12-31	2026-03-26	10-K	26-000014
2	assets	us-gaap:Assets	$950.1M	2025-12-31	2026-03-26	10-K	26-000014
3	operating income	us-gaap:OperatingIncomeLoss	$28.7M	2025-12-31	2026-03-26	10-K	26-000014
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	-$61.5M	2025-12-31	2026-03-26	10-K	26-000014
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$2.5M	2025-12-31	2026-03-26	10-K	26-000014
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$80.3M	2025-12-31	2026-03-26	10-K	26-000014
7	book equity	us-gaap:StockholdersEquity	-$240.1M	2025-12-31	2026-03-26	10-K	26-000014
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$112.1M	2025-12-31	2026-03-26	10-K	26-000014
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$500.6M	2024-12-31	2026-03-26	10-K	26-000014
10	book equity	us-gaap:StockholdersEquity	-$180.4M	2024-12-31	2026-03-26	10-K	26-000014
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$48.8M	2024-12-31	2026-03-26	10-K	26-000014
12	net income	us-gaap:NetIncomeLoss	-$60.6M	2025-12-31	2026-03-26	10-K	26-000014
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$146.6M	2025-12-31	2026-03-26	10-K	26-000014
14	assets	us-gaap:Assets	$891.1M	2024-12-31	2026-03-26	10-K	26-000014
15	revenue	us-gaap:Revenues	$1.2B	2025-12-31	2026-03-26	10-K	26-000014
16	gross profit	us-gaap:GrossProfit	$208.8M	2024-12-31	2026-03-26	10-K	26-000014
17	revenue	us-gaap:Revenues	$1.1B	2024-12-31	2026-03-26	10-K	26-000014
18	gross profit	us-gaap:GrossProfit	$216.0M	2023-12-31	2025-03-31	10-K	25-000021

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19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.4B	2023-12-31	2024-03-06	10-K	24-000023
20	gross profit	us-gaap:GrossProfit	$221.4M	2022-12-31	2024-03-06	10-K	24-000023
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.6B	2022-12-31	2024-03-06	10-K	24-000023
22	gross profit	us-gaap:GrossProfit	$183.7M	2021-12-31	2023-03-14	10-K	23-000018
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.2B	2021-12-31	2023-03-14	10-K	23-000018
24	current assets	us-gaap:AssetsCurrent	$451.5M	2025-12-31	2026-03-26	10-K	26-000014
25	current liabilities	us-gaap:LiabilitiesCurrent	$1.0B	2025-12-31	2026-03-26	10-K	26-000014
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	-$582.5M	2025-12-31	2026-03-26	10-K	26-000014
27	liabilities	us-gaap:Liabilities	$1.2B	2025-12-31	2026-03-26	10-K	26-000014
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$30.4M	2025-12-31	2026-03-26	10-K	26-000014
29	operating income	us-gaap:OperatingIncomeLoss	$26.5M	2023-12-31	2025-03-31	10-K	25-000021
30	interest expense	us-gaap:InterestExpense	$68.2M	2023-12-31	2024-03-06	10-K	24-000023
31	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$500,000	2025-12-31	2026-03-26	10-K	26-000014
32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$9.1M	2024-12-31	2026-03-26	10-K	26-000014
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$19.0M	2024-12-31	2025-03-31	10-K	25-000021
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$26.5M	2023-12-31	2025-03-31	10-K	25-000021
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$18.4M	2023-12-31	2025-03-31	10-K	25-000021
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-$9.5M	2022-12-31	2024-03-06	10-K	24-000023
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$20.7M	2022-12-31	2024-03-06	10-K	24-000023
38	current assets	us-gaap:AssetsCurrent	$390.9M	2024-12-31	2026-03-26	10-K	26-000014
39	current liabilities	us-gaap:LiabilitiesCurrent	$483.0M	2024-12-31	2026-03-26	10-K	26-000014
40	assets	us-gaap:Assets	$1.0B	2023-12-31	2025-03-31	10-K	25-000021
41	assets	us-gaap:Assets	$1.2B	2022-12-31	2024-03-06	10-K	24-000023
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	13,645,127	2026-03-23	2026-03-26	10-K	26-000014
43	shares outstanding	dei:EntityCommonStockSharesOutstanding	13,283,218	2025-03-27	2025-03-31	10-K	25-000021

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