Ford Motor Co.

F

NYSE; consumer durables; SIC 3711, Motor Vehicles & Passenger Car Bodies; CIK 0000037996

D

fourth fifth of 457 graded peers in the pooled consumer group

rank 292 of 457; percentile 64.4; sampling error 2.3 points; lower is stronger

A B C D E

D, the sloth



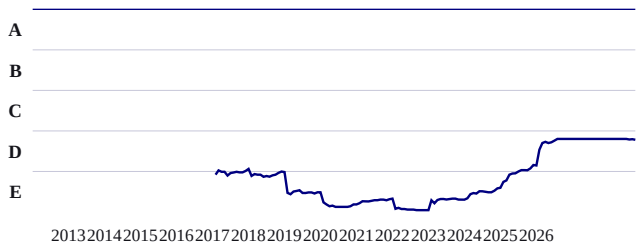
Scoreboard	
Profitability	D percentile 65.2
Solvency	D percentile 69.2
Growth and financing	B percentile 31.9
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $289.2B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: dilution, distress, fortress balance sheet
Inputs computable	7 of 14
Graded from	filings received through Feb 11, 2026 255 days before the rescan; latest periodic filing 10-Q received Jul 29, 2026
Last close	$11.58 2026-10-23; market equity $0; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 11, 2026

Sales, industry volume, and market share in certain key markets during the past three years were as follows: (in millions of units)(in millions of units)(as a percentage) (a)Represents primarily sales by dealers, sales to the government, and leases to Ford management, and is based, in part, on estimated vehicle registrations; includes medium and heavy trucks. (b)Industry volume is an internal estimate based on publicly available data collected from various government, private, and public sources around the globe; includes medium and heavy trucks. (c)Market share represents reported retail sales of our brands as a percent of total industry volume in the relevant market or region.

The fourteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 65.2						
Gross profitability	4.4%	34.4%		93.9	470	2025-12-31
Return on invested capital	not computable	8.9%				

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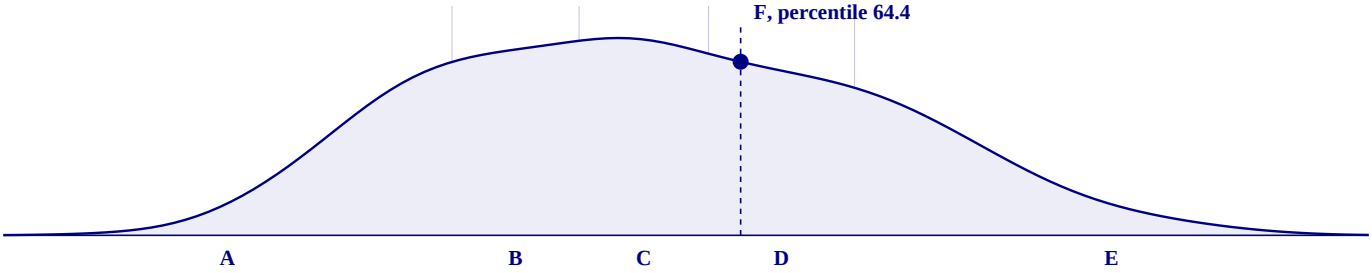
one or more required annual facts are missing					
Accruals ratio	(10.3%)	(5.1%)	23.8	519	2025-12-31
Gross margin stability, five years	3.3 pts	1.7 pts	77.8	405	2025-12-31
Solvency, sleeve percentile 69.2					
Twelve-month failure probability	not computable	0.04%			
firm-wide XBRL shares cannot be assigned to one ticker class					
Altman Z double-prime	0.38	2.13	65.9	398	2025-12-31
Net debt to EBITDA	not computable	2.08x			
one or more required annual facts are missing					
Interest coverage	not computable	2.70x			
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31					
Current ratio	1.07x	1.55x	72.6	536	2025-12-31
Growth and financing, sleeve percentile 31.9					
Revenue growth, three-year compound	5.8%	1.5%	26.9	479	2025-12-31
Free cash flow growth, three-year compound	not computable	8.2%			
current FCF must be positive and base FCF must exceed $100,000					
Reinvestment rate	not computable	12.2%			
NOPAT must exceed $100,000					
Asset growth, three years	4.2%	2.0%	37.0	484	2025-12-31
Net share issuance, one year	not computable	(0.3%)			
firm-wide XBRL shares cannot be assigned to one ticker class					

Among 457 peers

consumer durables; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
287	Asbury Automotive Group Inc. (ABG)	63.4	D	
288	Mcdonalds Corp. (MCD)	63.8	D	
289	Edible Garden AG Inc. (EDBL)	63.8	D	late filer
290	Edible Garden AG Inc. (EDBLW)	63.8	D	late filer
291	CarParts.com, Inc. (PRTS)	64.2	D	
292	Ford Motor Co. (F)	64.4	D	
293	Ford Motor Co. (F-PB)	64.4	D	
294	Ford Motor Co. (F-PC)	64.4	D	
295	Ford Motor Co. (F-PD)	64.4	D	
296	1stdibs.com, Inc. (DIBS)	64.6	D	
297	NU Skin Enterprises, Inc. (NUS)	65.0	D	distress, fortress balance sheet

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What the price implies

at the 2026-10-23 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	22.0%	(0.1%)	72
Distance from 52-week high	(33.5%)	(24.6%)	35
EBIT to enterprise value	not computable	4.9%	
Free cash flow yield	not computable	4.4%	
Book value to price	not computable	0.43	
Sales to price	not computable	1.46	
Composite equity issuance, five years	not computable	(16.0%)	
Relative strength against the sector, log excess return	0.22	(0.01)	75

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2025-12-31	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$17.6B
Operating cash flow, four quarters	$18.9B
Months of runway	not finite
Days since last periodic filing	87 (10-Q received Jul 29, 2026)
Median daily dollar volume, 63 sessions	$573.2M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$187.3B	2025-12-31	2026-02-11	10-K	26-000015
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$174.5B	2025-12-31	2026-02-11	10-K	26-000015
3	assets	us-gaap:Assets	$289.2B	2025-12-31	2026-02-11	10-K	26-000015
4	net income	us-gaap:ProfitLoss	-$8.2B	2025-12-31	2026-02-11	10-K	26-000015
5	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$21.3B	2025-12-31	2026-02-11	10-K	26-000015
6	assets	us-gaap:Assets	$285.2B	2024-12-31	2026-02-11	10-K	26-000015
7	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$185.0B	2024-12-31	2026-02-11	10-K	26-000015
8	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$158.4B	2024-12-31	2026-02-11	10-K	26-000015
9	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$176.2B	2023-12-31	2026-02-11	10-K	26-000015
10	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$150.6B	2023-12-31	2026-02-11	10-K	26-000015
11	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$158.1B	2022-12-31	2025-02-06	10-K	25-000013
12	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$134.4B	2022-12-31	2025-02-06	10-K	25-000013
13	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$136.3B	2021-12-31	2024-02-07	10-K	24-000009
14	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$114.7B	2021-12-31	2024-02-07	10-K	24-000009
15	current assets	us-gaap:AssetsCurrent	$123.5B	2025-12-31	2026-02-11	10-K	26-000015
16	current liabilities	us-gaap:LiabilitiesCurrent	$114.9B	2025-12-31	2026-02-11	10-K	26-000015
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$22.5B	2025-12-31	2026-02-11	10-K	26-000015
18	operating income	us-gaap:OperatingIncomeLoss	-$9.2B	2025-12-31	2026-02-11	10-K	26-000015

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19	book equity	us-gaap:StockholdersEquity	$36.0B	2025-12-31	2026-02-11	10-K	26-000015
20	liabilities	us-gaap:Liabilities	$253.2B	2025-12-31	2026-02-11	10-K	26-000015
21	operating income	us-gaap:OperatingIncomeLoss	$5.5B	2023-12-31	2026-02-11	10-K	26-000015
22	interest expense	us-gaap:InterestExpense	$7.6B	2023-12-31	2024-02-07	10-K	24-000009
23	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.8B	2025-12-31	2026-02-11	10-K	26-000015
24	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$15.4B	2024-12-31	2026-02-11	10-K	26-000015
25	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.7B	2024-12-31	2026-02-11	10-K	26-000015
26	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$14.9B	2023-12-31	2026-02-11	10-K	26-000015
27	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.2B	2023-12-31	2026-02-11	10-K	26-000015
28	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$6.9B	2022-12-31	2025-02-06	10-K	25-000013
29	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$6.9B	2022-12-31	2025-02-06	10-K	25-000013
30	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$16.0B	2025-12-31	2026-02-11	10-K	26-000015
31	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	-$11.8B	2025-12-31	2026-02-11	10-K	26-000015
32	income tax	us-gaap:IncomeTaxExpenseBenefit	-$3.7B	2025-12-31	2026-02-11	10-K	26-000015
33	current assets	us-gaap:AssetsCurrent	$124.5B	2024-12-31	2026-02-11	10-K	26-000015
34	current liabilities	us-gaap:LiabilitiesCurrent	$106.9B	2024-12-31	2026-02-11	10-K	26-000015
35	assets	us-gaap:Assets	$273.3B	2023-12-31	2026-02-11	10-K	26-000015
36	assets	us-gaap:Assets	$255.9B	2022-12-31	2025-02-06	10-K	25-000013

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