# Eastern Co.

**EML**

Nasdaq; manufacturing; SIC 3420, Cutlery, Handtools & General Hardware; CIK 0000031107

**C**

**middle fifth of 255 graded peers in manufacturing**

rank 137 of 255; percentile 53.5; sampling error 3.0 points; lower is stronger

A B C D E

**C, the tortoise**



## Scoreboard

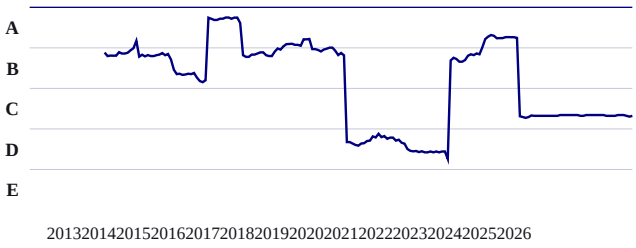
| | |
|---|---|
| **Profitability** | C<br>percentile 49.1 |
| **Solvency** | B/C<br>percentile 37.8 |
| **Growth and financing** | C/D<br>percentile 62.2 |
| **Reliability** | 0.87 AUC<br>filers with $120M to $591M assets; 95% interval 0.83 to 0.90; 206 events, 2020 to 2025 |
| **Peer failure rate** | 1.03% a year<br>Item 1.03 bankruptcies, same asset band, 2012 to 2025 |
| **Size band** | $120M to $591M assets<br>total assets $216.7M |
| **Standard universe** | inside<br>revenue above $1M and assets above $10M |
| **Warnings** | none triggered<br>not computable: short runway, distress |
| **Inputs computable** | 13 of 14 |
| **Graded from** | filings received through Mar 19, 2026<br>227 days before the rescan; latest periodic filing 10-Q received Aug 11, 2026 |
| **Last close** | $27.31<br>2026-10-30; market equity $164.3M; no price enters the letter |

**Share price, twelve months to the rescan**




*Split-adjusted close. Each lollipop is a rescan and carries the letter held then.*

**Letter at every rescan, 2012 to 2026**




*Sector percentile at each rescan, stronger toward the top; facts filed by each date only.*

## Business, in the company's words

*opening of Item 1 of the 10-K received Mar 3, 2026*

The Eastern Company was incorporated under the laws of the State of Connecticut in October 1912, succeeding a co-partnership established in October 1858. The businesses of the Company design, manufacture and sell unique engineered solutions for industrial markets. Today, the Company maintains fourteen physical locations across North America and Asia. In the third quarter of 2024, the Company decided to sell Big 3 Mold and determined that the Big 3 Mold business met the criteria to be held for sale and that the assets held for sale qualified for discontinued operations.

## The fourteen inputs

*lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight*

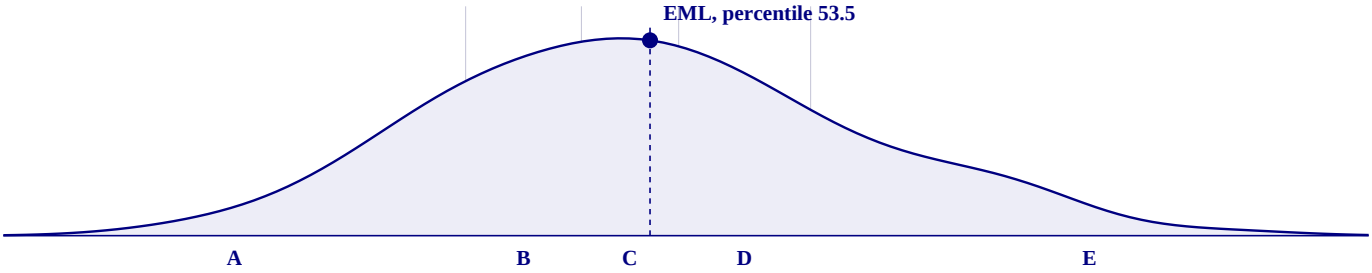
| Input | Value | Peer median | Percentile, 0 to 100 | Pct | Peers | Period end |
|---|---|---|---|---|---|---|
| **Profitability, sleeve percentile 49.1** | | | | | | |
| Gross profitability | 26.3% | 21.9% | | 29.1 | 276 | 2026-01-03 |
| Return on invested capital | 5.7% | 9.7% | | 71.3 | 102 | 2026-01-03 |
| Accruals ratio | (0.8%) | (3.6%) | | 75.8 | 307 | 2026-01-03 |

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| | | | | | |
|---|---|---|---|---|---|
| Gross margin stability, five years | 1.2 pts | 2.1 pts | 20.2 | 229 | 2026-01-03 |
| **Solvency, sleeve percentile 37.8** | | | | | |
| Twelve-month failure probability | not computable | 0.04% | | | |
| *four consecutive discrete net-income quarters are required; found 4* | | | | | |
| Altman Z double-prime | 6.00 | 3.66 | 21.5 | 243 | 2026-01-03 |
| Net debt to EBITDA | 1.83x | 1.78x | 54.2 | 121 | 2026-01-03 |
| Interest coverage | 3.98x | 5.09x | 55.6 | 64 | 2026-01-03 |
| Current ratio | 3.59x | 2.25x | 19.8 | 324 | 2026-01-03 |
| **Growth and financing, sleeve percentile 62.2** | | | | | |
| Revenue growth, three-year compound | (3.8%) | 2.2% | 77.2 | 269 | 2026-01-03 |
| Free cash flow growth, three-year compound | 6.2% | 13.5% | 64.3 | 141 | 2026-01-03 |
| Reinvestment rate | 11.7% | 26.1% | 58.7 | 139 | 2026-01-03 |
| Asset growth, three years | (6.1%) | 4.3% | 82.6 | 277 | 2026-01-03 |
| Net share issuance, one year | (1.5%) | 0.01% | 28.3 | 241 | 2026-02-15 |

## Among 255 peers

*manufacturing; letters are fifths of this list*




*Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.*

| Rank | Company | Percentile | Letter | Warnings |
|---|---|---|---|---|
| 132 | Woodward, Inc. (WWD) | 51.6 | C | |
| 133 | Caterpillar Inc. (CAT) | 52.0 | C | |
| 134 | Agco Corp. (AGCO) | 52.4 | C | |
| 135 | General Dynamics Corp. (GD) | 52.8 | C | |
| 136 | Gorman Rupp Co. (GRC) | 53.1 | C | |
| 137 | Eastern Co. (EML) | 53.5 | C | |
| 138 | Owens Corning (OC) | 53.9 | C | |
| 139 | Nucor Corp. (NUE) | 54.3 | C | |
| 140 | Greenland Technologies Holding Corp. (GTEC) | 54.7 | C | dilution, fortress balance sheet |
| 141 | Timken Co. (TKR) | 55.1 | C | |
| 142 | Dover Corp. (DOV) | 55.5 | C | |

## What the price implies

*at the 2026-10-30 close; none of these enters the grade*

| Measure | Value | Peer median | Percentile |
|---|---|---|---|
| Twelve-month price change, skipping the latest month | 14.2% | 9.8% | 56 |
| Distance from 52-week high | (4.8%) | (26.2%) | 92 |
| EBIT to enterprise value | 5.7% | 4.2% | 70 |
| Free cash flow yield | 2.9% | 3.5% | 42 |
| Book value to price | 0.77 | 0.36 | 80 |
| Sales to price | 1.48 | 0.53 | 80 |
| Composite equity issuance, five years | (14.7%) | (9.6%) | 33 |
| Relative strength against the sector, log excess return | 0.05 | 0.01 | 56 |

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## Diagnostics

*shown on every report; none enters the grade*

| Measure | Value |
|---|---|
| **Piotroski F-score 7 of 9, period end 2026-01-03** | |
| Return on assets above zero | pass |
| Operating cash flow above zero | pass |
| Return on assets improved | pass |
| Operating cash flow exceeds net income | pass |
| Long-term leverage fell | pass |
| Current ratio improved | pass |
| No new shares issued | pass |
| Gross margin improved | fail |
| Asset turnover improved | fail |
| **Cash, filings, liquidity** | |
| Cash and equivalents | n/a |
| Operating cash flow, four quarters | n/a |
| Months of runway | not finite |
| Days since last periodic filing | 82 (10-Q received Aug 11, 2026) |
| Median daily dollar volume, 63 sessions | $258,763 |

## Sources

*every fact behind the inputs; each row links to its filing index on sec.gov*

| # | Concept | XBRL tag | Value | Period end | Received | Form | Accession |
|---|---|---|---|---|---|---|---|
| 1 | gross profit | us-gaap:GrossProfit | $57.0M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 2 | assets | us-gaap:Assets | $216.7M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 3 | operating income | us-gaap:OperatingIncomeLoss | $10.7M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 4 | pretax income | us-gaap:IncomeLossFromContinuingOperationsBeforeInc... | $7.5M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 5 | income tax | us-gaap:IncomeTaxExpenseBenefit | $1.5M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 6 | total debt | us-gaap:LongTermDebt | $33.9M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 7 | book equity | us-gaap:StockholdersEquity | $124.6M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 8 | cash | us-gaap:CashAndCashEquivalentsAtCarryingValue | $7.4M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 9 | total debt | us-gaap:LongTermDebt | $42.2M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 10 | book equity | us-gaap:StockholdersEquity | $120.7M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 11 | cash | us-gaap:CashAndCashEquivalentsAtCarryingValue | $14.0M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 12 | net income | us-gaap:NetIncomeLoss | $7.1M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 13 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $8.9M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 14 | assets | us-gaap:Assets | $235.3M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 15 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $249.0M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 16 | gross profit | us-gaap:GrossProfit | $67.3M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 17 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $272.8M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 18 | gross profit | us-gaap:GrossProfit | $61.8M | 2023-12-30 | 2025-03-11 | 10-K | 25-002610 |
| 19 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $258.9M | 2023-12-30 | 2025-03-11 | 10-K | 25-002610 |
| 20 | gross profit | us-gaap:GrossProfit | $58.6M | 2022-12-31 | 2024-03-12 | 10-K | 24-003010 |
| 21 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $279.3M | 2022-12-31 | 2024-03-12 | 10-K | 24-003010 |
| 22 | gross profit | us-gaap:GrossProfit | $56.8M | 2022-01-01 | 2023-03-14 | 10-K | 23-002848 |
| 23 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $246.5M | 2022-01-01 | 2022-03-17 | 10-K | 22-003375 |
| 24 | current assets | us-gaap:AssetsCurrent | $99.3M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 25 | current liabilities | us-gaap:LiabilitiesCurrent | $27.6M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 26 | retained earnings | us-gaap:RetainedEarningsAccumulatedDeficit | $138.0M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 27 | liabilities | us-gaap:Liabilities | $92.0M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 28 | depreciation amortization | us-gaap:Depreciation | $3.8M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 29 | interest expense | us-gaap:InterestExpense | $2.7M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 30 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $4.0M | 2026-01-03 | 2026-03-19 | 10-K/A | 26-002506 |
| 31 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $19.4M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |

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| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 32 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $9.7M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 33 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $25.5M | 2023-12-30 | 2025-03-11 | 10-K | 25-002610 |
| 34 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $5.5M | 2023-12-30 | 2025-03-11 | 10-K | 25-002610 |
| 35 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $7.5M | 2022-12-31 | 2024-03-12 | 10-K | 24-003010 |
| 36 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $3.4M | 2022-12-31 | 2024-03-12 | 10-K | 24-003010 |
| 37 | current assets | us-gaap:AssetsCurrent | $115.6M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 38 | current liabilities | us-gaap:LiabilitiesCurrent | $44.8M | 2024-12-28 | 2026-03-19 | 10-K/A | 26-002506 |
| 39 | assets | us-gaap:Assets | $252.0M | 2023-12-30 | 2025-03-11 | 10-K | 25-002610 |
| 40 | assets | us-gaap:Assets | $261.5M | 2022-12-31 | 2024-03-12 | 10-K | 24-003010 |
| 41 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 6,041,767 | 2026-02-15 | 2026-03-19 | 10-K/A | 26-002506 |
| 42 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 6,135,278 | 2025-02-15 | 2025-03-11 | 10-K | 25-002610 |

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