# Ford Motor Co.

**F-PD**

NYSE; consumer durables; SIC 3711, Motor Vehicles & Passenger Car Bodies; CIK 0000037996

**D**

**fourth fifth of 456 graded peers in the pooled consumer group**

rank 291 of 456; percentile 64.3; sampling error 2.3 points; lower is stronger

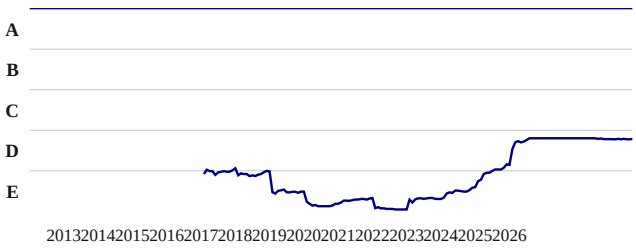
A B C D E

**D, the sloth**



| Scoreboard | |
|---|---|
| **Profitability** | D<br>percentile 65.3 |
| **Solvency** | D<br>percentile 69.6 |
| **Growth and financing** | B<br>percentile 31.5 |
| **Reliability** | 0.94 AUC<br>filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025 |
| **Peer failure rate** | 0.52% a year<br>Item 1.03 bankruptcies, same asset band, 2012 to 2025 |
| **Size band** | over $2.67B assets<br>total assets $289.2B |
| **Standard universe** | inside<br>revenue above $1M and assets above $10M |
| **Warnings** | none triggered<br>not computable: dilution, distress, fortress balance sheet |
| **Inputs computable** | 7 of 14 |
| **Graded from** | filings received through Feb 11, 2026<br>266 days before the rescan; latest periodic filing 10-Q received Oct 29, 2026 |

**Letter at every rescan, 2012 to 2026**




*Sector percentile at each rescan, stronger toward the top; facts filed by each date only.*

## Business, in the company's words

*opening of Item 1 of the 10-K received Feb 11, 2026*

Sales, industry volume, and market share in certain key markets during the past three years were as follows: (in millions of units)(in millions of units)(as a percentage) (a)Represents primarily sales by dealers, sales to the government, and leases to Ford management, and is based, in part, on estimated vehicle registrations; includes medium and heavy trucks. (b)Industry volume is an internal estimate based on publicly available data collected from various government, private, and public sources around the globe; includes medium and heavy trucks. (c)Market share represents reported retail sales of our brands as a percent of total industry volume in the relevant market or region.

## The fourteen inputs

*lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight*

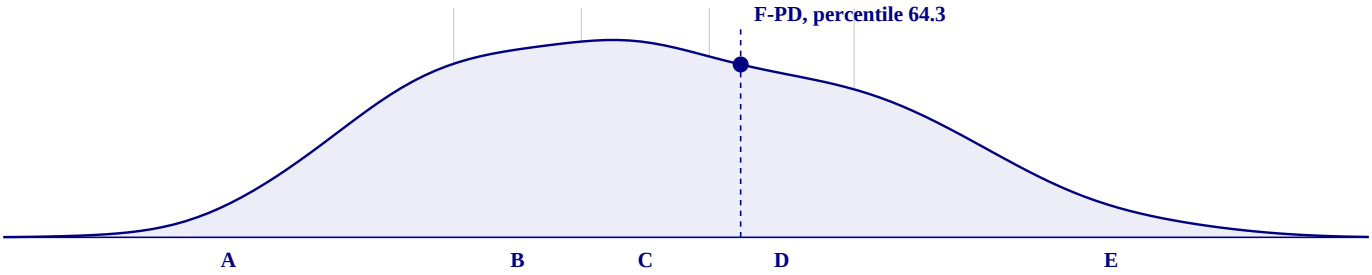
| Input | Value | Peer median | Percentile, 0 to 100 | Pct | Peers | Period end |
|---|---|---|---|---|---|---|
| **Profitability, sleeve percentile 65.3** | | | | | | |
| Gross profitability | 4.4% | 34.4% | | 93.7 | 472 | 2025-12-31 |
| Return on invested capital | not computable | 8.9% | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Accruals ratio | (10.3%) | (5.1%) | | 24.2 | 519 | 2025-12-31 |
| Gross margin stability, five years | 3.3 pts | 1.7 pts | | 78.0 | 404 | 2025-12-31 |

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| | | | | | | |
|---|---|---|---|---|---|---|
| **Solvency, sleeve percentile 69.6** | | | | | | |
| Twelve-month failure probability | not computable | 0.03% | | | | |
| *firm-wide XBRL shares cannot be assigned to one ticker class* | | | | | | |
| Altman Z double-prime | 0.38 | 2.12 | | 66.3 | 397 | 2025-12-31 |
| Net debt to EBITDA | not computable | 2.09x | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Interest coverage | not computable | 2.70x | | | | |
| *latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31* | | | | | | |
| Current ratio | 1.07x | 1.55x | | 72.9 | 535 | 2025-12-31 |
| **Growth and financing, sleeve percentile 31.5** | | | | | | |
| Revenue growth, three-year compound | 5.8% | 1.5% | | 26.5 | 478 | 2025-12-31 |
| Free cash flow growth, three-year compound | not computable | 7.6% | | | | |
| *current FCF must be positive and base FCF must exceed $100,000* | | | | | | |
| Reinvestment rate | not computable | 13.6% | | | | |
| *NOPAT must exceed $100,000* | | | | | | |
| Asset growth, three years | 4.2% | 1.7% | | 36.5 | 482 | 2025-12-31 |
| Net share issuance, one year | not computable | (0.3%) | | | | |
| *firm-wide XBRL shares cannot be assigned to one ticker class* | | | | | | |

## Among 456 peers

*consumer durables; letters are fifths of this list*




*Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.*

| Rank | Company | Percentile | Letter | Warnings |
|---|---|---|---|---|
| 289 | Asbury Automotive Group Inc. (ABG) | 64.0 | D | |
| 290 | Peloton Interactive, Inc. (PTON) | 64.2 | D | |
| 291 | Ford Motor Co. (F) | 64.3 | D | |
| 292 | Ford Motor Co. (F-PB) | 64.3 | D | |
| 293 | Ford Motor Co. (F-PC) | 64.3 | D | |
| 294 | Ford Motor Co. (F-PD) | 64.3 | D | |
| 295 | CarParts.com, Inc. (PRTS) | 64.4 | D | |
| 296 | 1stdibs.com, Inc. (DIBS) | 64.8 | D | |
| 297 | O Reilly Automotive Inc. (ORLY) | 65.2 | D | |
| 298 | Willamette Valley Vineyards Inc. (WVVI) | 65.4 | D | |
| 299 | Willamette Valley Vineyards Inc. (WVVIP) | 65.4 | D | |

## What the price implies

*at the 2026-11-04 close; none of these enters the grade*

| Measure | Value | Peer median | Percentile |
|---|---|---|---|
| Twelve-month price change, skipping the latest month | not computable | (1.3%) | |
| Distance from 52-week high | not computable | (21.4%) | |
| EBIT to enterprise value | not computable | 4.8% | |
| Free cash flow yield | not computable | 4.3% | |
| Book value to price | not computable | 0.44 | |

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| | | |
|---|---|---|
| Sales to price | not computable | 1.42 |
| Composite equity issuance, five years | not computable | (16.0%) |
| Relative strength against the sector, log excess return | not computable | 0.04 |

## Diagnostics

*shown on every report; none enters the grade*

| Measure | Value |
|---|---|
| **Piotroski F-score None of 9, period end 2025-12-31** | |
| Return on assets above zero | fail |
| Operating cash flow above zero | pass |
| Return on assets improved | fail |
| Operating cash flow exceeds net income | pass |
| Long-term leverage fell | fail |
| Current ratio improved | fail |
| No new shares issued | fail |
| Gross margin improved | fail |
| Asset turnover improved | fail |
| **Cash, filings, liquidity** | |
| Cash and equivalents | $22.3B |
| Operating cash flow, four quarters | $15.0B |
| Months of runway | not finite |
| Days since last periodic filing | 6 (10-Q received Oct 29, 2026) |
| Median daily dollar volume, 63 sessions | n/a |

## Sources

*every fact behind the inputs; each row links to its filing index on sec.gov*

| # | Concept | XBRL tag | Value | Period end | Received | Form | Accession |
|---|---|---|---|---|---|---|---|
| 1 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $187.3B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 2 | cost of revenue | us-gaap:CostOfGoodsAndServicesSold | $174.5B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 3 | assets | us-gaap:Assets | $289.2B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 4 | net income | us-gaap:ProfitLoss | -$8.2B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 5 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $21.3B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 6 | assets | us-gaap:Assets | $285.2B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 7 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $185.0B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 8 | cost of revenue | us-gaap:CostOfGoodsAndServicesSold | $158.4B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 9 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $176.2B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 10 | cost of revenue | us-gaap:CostOfGoodsAndServicesSold | $150.6B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 11 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $158.1B | 2022-12-31 | 2025-02-06 | 10-K | 25-000013 |
| 12 | cost of revenue | us-gaap:CostOfGoodsAndServicesSold | $134.4B | 2022-12-31 | 2025-02-06 | 10-K | 25-000013 |
| 13 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $136.3B | 2021-12-31 | 2024-02-07 | 10-K | 24-000009 |
| 14 | cost of revenue | us-gaap:CostOfGoodsAndServicesSold | $114.7B | 2021-12-31 | 2024-02-07 | 10-K | 24-000009 |
| 15 | current assets | us-gaap:AssetsCurrent | $123.5B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 16 | current liabilities | us-gaap:LiabilitiesCurrent | $114.9B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 17 | retained earnings | us-gaap:RetainedEarningsAccumulatedDeficit | $22.5B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 18 | operating income | us-gaap:OperatingIncomeLoss | -$9.2B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 19 | book equity | us-gaap:StockholdersEquity | $36.0B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 20 | liabilities | us-gaap:Liabilities | $253.2B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 21 | operating income | us-gaap:OperatingIncomeLoss | $5.5B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 22 | interest expense | us-gaap:InterestExpense | $7.6B | 2023-12-31 | 2024-02-07 | 10-K | 24-000009 |
| 23 | capital expenditure | us-gaap:PaymentsToAcquireProductiveAssets | $8.8B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 24 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $15.4B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 25 | capital expenditure | us-gaap:PaymentsToAcquireProductiveAssets | $8.7B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 26 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $14.9B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 27 | capital expenditure | us-gaap:PaymentsToAcquireProductiveAssets | $8.2B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |

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| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 28 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $6.9B | 2022-12-31 | 2025-02-06 | 10-K | 25-000013 |
| 29 | capital expenditure | us-gaap:PaymentsToAcquireProductiveAssets | $6.9B | 2022-12-31 | 2025-02-06 | 10-K | 25-000013 |
| 30 | depreciation amortization | us-gaap:DepreciationDepletionAndAmortization | $16.0B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 31 | pretax income | us-gaap:IncomeLossFromContinuingOperationsBeforeInc... | -$11.8B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 32 | income tax | us-gaap:IncomeTaxExpenseBenefit | -$3.7B | 2025-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 33 | current assets | us-gaap:AssetsCurrent | $124.5B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 34 | current liabilities | us-gaap:LiabilitiesCurrent | $106.9B | 2024-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 35 | assets | us-gaap:Assets | $273.3B | 2023-12-31 | 2026-02-11 | 10-K | 26-000015 |
| 36 | assets | us-gaap:Assets | $255.9B | 2022-12-31 | 2025-02-06 | 10-K | 25-000013 |

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