# CSP Inc.

**CSPI**

Nasdaq; business equipment; SIC 7373, Services-Computer Integrated Systems Design; CIK 0000356037

**C**

**middle fifth of 494 graded peers in business equipment**

rank 233 of 494; percentile 47.1; sampling error 2.2 points; lower is stronger

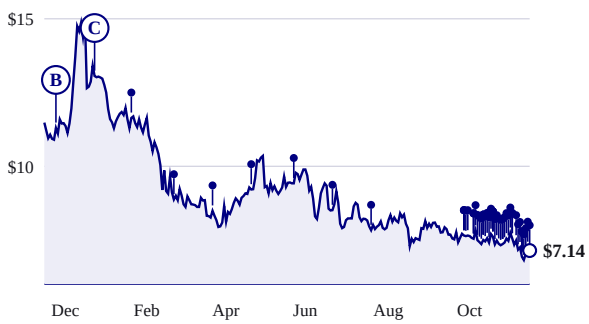
A B C D E

**C, the tortoise**



| Scoreboard | |
|---|---|
| **Profitability** | C<br>percentile 48.2 |
| **Solvency** | B<br>percentile 30.6 |
| **Growth and financing** | D<br>percentile 63.7 |
| **Reliability** | 0.83 AUC<br>filers with $12.5M to $120M assets; 95% interval 0.79 to 0.86; 201 events, 2020 to 2025 |
| **Peer failure rate** | 1.07% a year<br>Item 1.03 bankruptcies, same asset band, 2012 to 2025 |
| **Size band** | $12.5M to $120M assets<br>total assets $71.2M |
| **Standard universe** | inside<br>revenue above $1M and assets above $10M |
| **Warnings** | none triggered<br>not computable: distress, fortress balance sheet |
| **Inputs computable** | 9 of 14 |
| **Graded from** | filings received through Dec 16, 2025<br>333 days before the rescan; latest periodic filing 10-Q received Aug 14, 2026 |
| **Last close** | $7.34<br>2026-11-12; market equity $74.0M; no price enters the letter |

**Share price, twelve months to the rescan**




*Split-adjusted close. Each lollipop is a rescan and carries the letter held then.*

**Letter at every rescan, 2012 to 2026**




*Sector percentile at each rescan, stronger toward the top; facts filed by each date only.*

## Business, in the company's words

*opening of Item 1 of the 10-K received Dec 16, 2025*

CSP Inc. ("CSPi" or "CSPI" or "the Company" or "we" or "our") was incorporated in 1968 and is based in Lowell, Massachusetts. To meet the diverse requirements of our commercial and defense customers worldwide, CSPi and its subsidiaries develop and market IT integration solutions, advanced security products, managed IT services, cloud services, purpose built network adapters, and high-performance cluster computer systems. CSPI operates in two segments: Technology Solutions ("TS") and High Performance Products ("HPP"). ?The TS segment consists of our wholly-owned Modcomp, Inc. subsidiary, which operates in the United States and the United Kingdom.

## The fourteen inputs

*lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight*

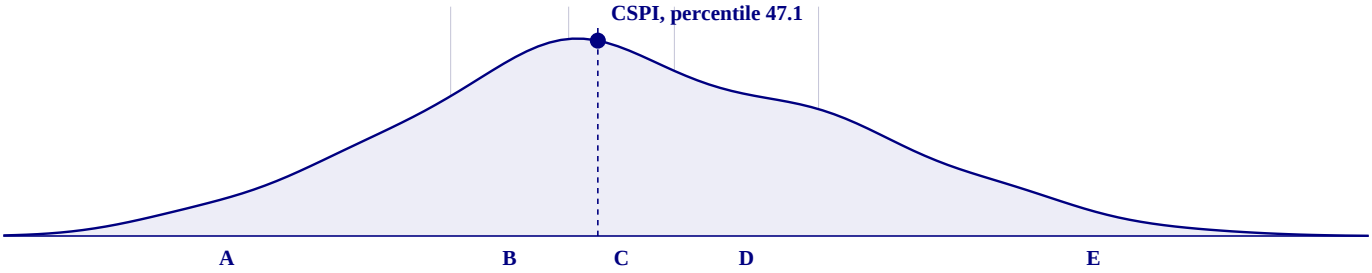
| Input | Value | Peer median | Percentile, 0 to 100 | Pct | Peers | Period end |
|---|---|---|---|---|---|---|
| **Profitability, sleeve percentile 48.2** | | | | | | |
| Gross profitability | 26.0% | 28.7% | | 52.1 | 550 | 2025-09-30 |
| Return on invested capital | not computable | 11.2% | | | | |

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.

| | | | | | | |
|---|---|---|---|---|---|---|
| *one or more required annual facts are missing* | | | | | | |
| Accruals ratio | (3.4%) | (7.3%) | | 73.4 | 613 | 2025-09-30 |
| Gross margin stability, five years | 1.1 pts | 2.3 pts | | 19.0 | 422 | 2025-09-30 |
| **Solvency, sleeve percentile 30.6** | | | | | | |
| Twelve-month failure probability | not computable | 0.05% | | | | |
| *latest liabilities, cash plus short-term investments, book equity, and shares are required* | | | | | | |
| Altman Z double-prime | 5.51 | 2.21 | | 20.4 | 561 | 2025-09-30 |
| Net debt to EBITDA | not computable | 1.09x | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Interest coverage | not computable | 3.77x | | | | |
| *interest expense must exceed $100,000* | | | | | | |
| Current ratio | 2.36x | 2.01x | | 40.8 | 658 | 2025-09-30 |
| **Growth and financing, sleeve percentile 63.7** | | | | | | |
| Revenue growth, three-year compound | 2.6% | 6.4% | | 61.3 | 531 | 2025-09-30 |
| Free cash flow growth, three-year compound | (7.7%) | 17.7% | | 84.0 | 264 | 2025-09-30 |
| Reinvestment rate | not computable | 15.1% | | | | |
| *NOPAT must exceed $100,000* | | | | | | |
| Asset growth, three years | (1.8%) | 5.2% | | 67.1 | 555 | 2025-09-30 |
| Net share issuance, one year | 0.2% | 0.5% | | 42.2 | 406 | 2025-12-12 |

## Among 494 peers

*business equipment; letters are fifths of this list*




*Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.*

| Rank | Company | Percentile | Letter | Warnings |
|---|---|---|---|---|
| 228 | Western Digital Corp. (WDC) | 46.0 | C | fortress balance sheet |
| 229 | Illumina, Inc. (ILMN) | 46.2 | C | |
| 230 | LGL Group Inc. (LGL) | 46.5 | C | fortress balance sheet |
| 231 | Snowflake Inc. (SNOW) | 46.7 | C | |
| 232 | nCino, Inc. (NCNO) | 46.9 | C | |
| 233 | CSP Inc. (CSPI) | 47.1 | C | |
| 234 | Ametek (AME) | 47.3 | C | |
| 235 | ACI Worldwide, Inc. (ACIW) | 47.5 | C | |
| 236 | Hurco Companies Inc. (HURC) | 47.7 | C | |
| 237 | Audioeye Inc. (AEYE) | 47.9 | C | |
| 238 | Aviat Networks, Inc. (AVNW) | 48.1 | C | |

## What the price implies

*at the 2026-11-12 close; none of these enters the grade*

| Measure | Value | Peer median | Percentile |
|---|---|---|---|
| Twelve-month price change, skipping the latest month | (42.1%) | (2.0%) | 19 |
| Distance from 52-week high | (52.3%) | (35.0%) | 29 |
| EBIT to enterprise value | not computable | 1.7% | |
| Free cash flow yield | 2.7% | 2.8% | 48 |

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| | | | |
|---|---|---|---|
| Book value to price | 0.61 | 0.27 | 76 |
| Sales to price | 0.82 | 0.32 | 71 |
| Composite equity issuance, five years | 12.4% | 4.4% | 59 |
| Relative strength against the sector, log excess return | (0.81) | (0.29) | 19 |

## Diagnostics

*shown on every report; none enters the grade*

| Measure | Value |
|---|---|
| **Piotroski F-score None of 9, period end 2025-09-30** | |
| Return on assets above zero | fail |
| Operating cash flow above zero | pass |
| Return on assets improved | pass |
| Operating cash flow exceeds net income | pass |
| Long-term leverage fell | fail |
| Current ratio improved | fail |
| No new shares issued | fail |
| Gross margin improved | fail |
| Asset turnover improved | pass |
| **Cash, filings, liquidity** | |
| Cash and equivalents | $24.7M |
| Operating cash flow, four quarters | -$1.1M |
| Months of runway | 278.2 |
| Days since last periodic filing | 92 (10-Q received Aug 14, 2026) |
| Median daily dollar volume, 63 sessions | $74,647 |

## Sources

*every fact behind the inputs; each row links to its filing index on sec.gov*

| # | Concept | XBRL tag | Value | Period end | Received | Form | Accession |
|---|---|---|---|---|---|---|---|
| 1 | gross profit | us-gaap:GrossProfit | $18.5M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 2 | assets | us-gaap:Assets | $71.2M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 3 | net income | us-gaap:NetIncomeLoss | -$91,000 | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 4 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $2.3M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 5 | assets | us-gaap:Assets | $69.4M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 6 | revenue | us-gaap:Revenues | $58.7M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 7 | gross profit | us-gaap:GrossProfit | $18.9M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 8 | revenue | us-gaap:Revenues | $55.2M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 9 | gross profit | us-gaap:GrossProfit | $21.9M | 2023-09-30 | 2024-12-20 | 10-K | 24-000070 |
| 10 | revenue | us-gaap:Revenues | $64.6M | 2023-09-30 | 2024-12-20 | 10-K | 24-000070 |
| 11 | gross profit | us-gaap:GrossProfit | $18.8M | 2022-09-30 | 2023-12-13 | 10-K | 23-000045 |
| 12 | revenue | us-gaap:Revenues | $54.4M | 2022-09-30 | 2023-12-13 | 10-K | 23-000045 |
| 13 | gross profit | us-gaap:GrossProfit | $16.1M | 2021-09-30 | 2022-12-08 | 10-K | 22-000036 |
| 14 | revenue | us-gaap:Revenues | $49.2M | 2021-09-30 | 2022-12-08 | 10-K | 22-000036 |
| 15 | current assets | us-gaap:AssetsCurrent | $52.3M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 16 | current liabilities | us-gaap:LiabilitiesCurrent | $22.2M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 17 | retained earnings | us-gaap:RetainedEarningsAccumulatedDeficit | $27.7M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 18 | operating income | us-gaap:OperatingIncomeLoss | -$3.1M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 19 | book equity | us-gaap:StockholdersEquity | $44.6M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 20 | liabilities | us-gaap:Liabilities | $26.6M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 21 | operating income | us-gaap:OperatingIncomeLoss | $809,000 | 2011-09-30 | 2012-12-20 | 10-K | 12-013044 |
| 22 | interest expense | us-gaap:InterestExpense | $86,000 | 2011-09-30 | 2012-01-13 | 10-K | 12-000518 |
| 23 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $348,000 | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 24 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $4.2M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 25 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $196,000 | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 26 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $3.9M | 2023-09-30 | 2024-12-20 | 10-K | 24-000070 |

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| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 27 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $226,000 | 2023-09-30 | 2024-12-20 | 10-K | 24-000070 |
| 28 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $2.7M | 2022-09-30 | 2023-12-13 | 10-K | 23-000045 |
| 29 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $234,000 | 2022-09-30 | 2023-12-13 | 10-K | 23-000045 |
| 30 | depreciation amortization | us-gaap:DepreciationDepletionAndAmortization | $237,000 | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 31 | pretax income | us-gaap:IncomeLossFromContinuingOperationsBeforeInc... | -$1.7M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 32 | income tax | us-gaap:IncomeTaxExpenseBenefit | -$1.6M | 2025-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 33 | current assets | us-gaap:AssetsCurrent | $54.8M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 34 | current liabilities | us-gaap:LiabilitiesCurrent | $18.7M | 2024-09-30 | 2025-12-16 | 10-K | 25-000065 |
| 35 | assets | us-gaap:Assets | $65.9M | 2023-09-30 | 2024-12-20 | 10-K | 24-000070 |
| 36 | assets | us-gaap:Assets | $75.1M | 2022-09-30 | 2023-12-13 | 10-K | 23-000045 |
| 37 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 9,904,783 | 2025-12-12 | 2025-12-16 | 10-K | 25-000065 |
| 38 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 9,882,613 | 2024-12-19 | 2024-12-20 | 10-K | 24-000070 |

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