Bright Horizons Family Solutions Inc.

BFAM

NYSE; other; SIC 8351, Services-Child Day Care Services; CIK 0001437578

D

fourth fifth of 335 graded peers in other

rank 213 of 335; percentile 63.5; sampling error 2.6 points; lower is stronger

A B C D E

D, the sloth



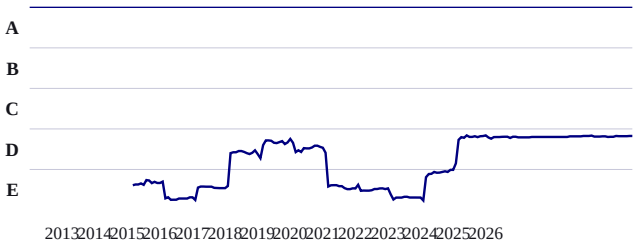
Scoreboard	
Profitability	C percentile 45.3
Solvency	D percentile 69.3
Growth and financing	C percentile 43.1
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $3.9B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: distress
Inputs computable	10 of 14
Graded from	filings received through Feb 26, 2026 262 days before the rescan; latest periodic filing 10-Q received Oct 30, 2026
Last close	$52.67 2026-11-13; market equity $2.5B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 26, 2026

For 40 years, Bright Horizons has been a champion for working families - designing and delivering innovative education and care solutions. We are a leading provider of high-quality early education and child care, comprehensive back-up care solutions and educational advisory services. Our offerings support both working families and employers' workforce strategies by supporting their employees across life and career stages, and improving employee recruitment, engagement, productivity, retention, and career advancement.

The fourteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 45.3						
Gross profitability	17.9%	27.1%		63.9	286	2025-12-31
Return on invested capital	not computable	10.0%				

latest aligned inputs end 2017-12-31; latest annual assets end 2025-12-31

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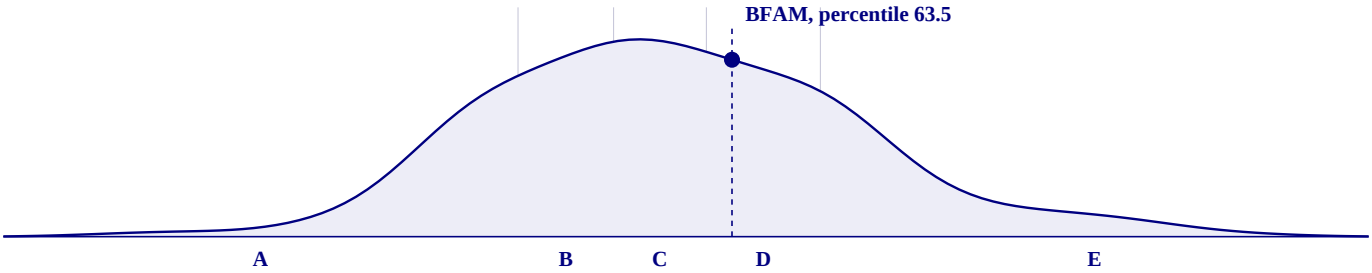
Accruals ratio	(4.1%)	(5.8%)	61.3	502	2025-12-31
Gross margin stability, five years	0.7 pts	2.2 pts	10.8	204	2025-12-31
Solvency, sleeve percentile 69.3					
Twelve-month failure probability	not computable	0.04%			
latest liabilities, cash plus short-term investments, book equity, and shares are required					
Altman Z double-prime	1.12	2.06	50.8	389	2025-12-31
Net debt to EBITDA	not computable	2.51x			
latest aligned inputs end 2017-12-31; latest annual assets end 2025-12-31					
Interest coverage	not computable	2.45x			
latest aligned inputs end 2018-12-31; latest annual assets end 2025-12-31					
Current ratio	0.52x	1.33x	87.9	506	2025-12-31
Growth and financing, sleeve percentile 43.1					
Revenue growth, three-year compound	13.2%	5.0%	24.2	397	2025-12-31
Free cash flow growth, three-year compound	29.9%	8.8%	22.1	218	2025-12-31
Reinvestment rate	(80.0%)	12.2%	84.0	189	2025-12-31
Asset growth, three years	0.8%	4.0%	63.4	430	2025-12-31
Net share issuance, one year	(3.9%)	(0.5%)	21.7	352	2026-02-13

Among 335 peers

other; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
208	Izea Worldwide, Inc. (IZEA)	62.0	C/D	fortress balance sheet
209	HF Sinclair Corp. (DINO)	62.3	C/D	
210	Strategic Education, Inc. (STRA)	62.6	C/D	fortress balance sheet
211	Corpay, Inc. (CPAY)	62.9	D	
212	Iqvia Holdings Inc. (IQV)	63.2	D	
213	Bright Horizons Family Solutions Inc. (BFAM)	63.5	D	
214	Marriott International Inc. (MAR)	63.8	D	
215	Walt Disney Co. (DIS)	64.1	D	
216	DHI Group, Inc. (DHX)	64.4	D	
217	Alaska AIR Group, Inc. (ALK)	64.7	D	
218	Bally's Corp. (BALY)	65.0	D	late filer

What the price implies

at the 2026-11-13 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(41.7%)	(1.5%)	17
Distance from 52-week high	(49.6%)	(23.3%)	21
EBIT to enterprise value	9.3%	4.3%	85
Free cash flow yield	10.2%	4.1%	84
Book value to price	0.25	0.34	40
Sales to price	1.16	0.69	66

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Composite equity issuance, five years	(23.8%)	(8.9%)	25
Relative strength against the sector, log excess return	(0.66)	(0.14)	17

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 8 of 9, period end 2025-12-31	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	pass
Gross margin improved	pass
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$119.2M
Operating cash flow, four quarters	$356.0M
Months of runway	not finite
Days since last periodic filing	16 (10-Q received Oct 30, 2026)
Median daily dollar volume, 63 sessions	$53.2M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$697.2M	2025-12-31	2026-02-26	10-K	26-000006
2	assets	us-gaap:Assets	$3.9B	2025-12-31	2026-02-26	10-K	26-000006
3	operating income	us-gaap:OperatingIncomeLoss	$205.4M	2017-12-31	2020-02-27	10-K	20-000006
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$161.4M	2017-12-31	2020-02-27	10-K	20-000006
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$4.4M	2017-12-31	2020-02-27	10-K	20-000006
6	total debt	us-gaap:LongTermDebt	$1.1B	2017-12-31	2018-02-28	10-K	18-000005
7	book equity	us-gaap:StockholdersEquity	$749.1M	2017-12-31	2021-03-01	10-K	21-000007
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$23.2M	2017-12-31	2020-02-27	10-K	20-000006
9	total debt	us-gaap:LongTermDebt	$1.1B	2016-12-31	2018-02-28	10-K	18-000005
10	book equity	us-gaap:StockholdersEquity	$687.9M	2016-12-31	2020-02-27	10-K	20-000006
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$14.6M	2016-12-31	2019-02-27	10-K	19-000006
12	net income	us-gaap:NetIncomeLoss	$193.1M	2025-12-31	2026-02-26	10-K	26-000006
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$350.7M	2025-12-31	2026-02-26	10-K	26-000006
14	assets	us-gaap:Assets	$3.9B	2024-12-31	2026-02-26	10-K	26-000006
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.9B	2025-12-31	2026-02-26	10-K	26-000006
16	gross profit	us-gaap:GrossProfit	$619.6M	2024-12-31	2026-02-26	10-K	26-000006
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.7B	2024-12-31	2026-02-26	10-K	26-000006
18	gross profit	us-gaap:GrossProfit	$531.7M	2023-12-31	2026-02-26	10-K	26-000006
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.4B	2023-12-31	2026-02-26	10-K	26-000006
20	gross profit	us-gaap:GrossProfit	$478.7M	2022-12-31	2025-02-27	10-K	25-000007
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.0B	2022-12-31	2025-02-27	10-K	25-000007
22	gross profit	us-gaap:GrossProfit	$415.0M	2021-12-31	2024-02-27	10-K	24-000007
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.8B	2021-12-31	2024-02-27	10-K	24-000007
24	current assets	us-gaap:AssetsCurrent	$504.0M	2025-12-31	2026-02-26	10-K	26-000006
25	current liabilities	us-gaap:LiabilitiesCurrent	$966.2M	2025-12-31	2026-02-26	10-K	26-000006
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$959.1M	2025-12-31	2026-02-26	10-K	26-000006
27	operating income	us-gaap:OperatingIncomeLoss	$314.7M	2025-12-31	2026-02-26	10-K	26-000006
28	book equity	us-gaap:StockholdersEquity	$1.3B	2025-12-31	2026-02-26	10-K	26-000006
29	liabilities	us-gaap:Liabilities	$2.6B	2025-12-31	2026-02-26	10-K	26-000006

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30	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$94.8M	2017-12-31	2020-02-27	10-K	20-000006
31	operating income	us-gaap:OperatingIncomeLoss	$239.1M	2018-12-31	2021-03-01	10-K	21-000007
32	interest expense	us-gaap:InterestExpense	$47.5M	2018-12-31	2019-02-27	10-K	19-000006
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$92.2M	2025-12-31	2026-02-26	10-K	26-000006
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$337.5M	2024-12-31	2026-02-26	10-K	26-000006
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$97.3M	2024-12-31	2026-02-26	10-K	26-000006
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$256.1M	2023-12-31	2026-02-26	10-K	26-000006
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$91.0M	2023-12-31	2026-02-26	10-K	26-000006
38	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$188.5M	2022-12-31	2025-02-27	10-K	25-000007
39	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$70.6M	2022-12-31	2025-02-27	10-K	25-000007
40	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$93.4M	2025-12-31	2026-02-26	10-K	26-000006
41	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$269.9M	2025-12-31	2026-02-26	10-K	26-000006
42	income tax	us-gaap:IncomeTaxExpenseBenefit	$76.8M	2025-12-31	2026-02-26	10-K	26-000006
43	current assets	us-gaap:AssetsCurrent	$496.0M	2024-12-31	2026-02-26	10-K	26-000006
44	current liabilities	us-gaap:LiabilitiesCurrent	$779.4M	2024-12-31	2026-02-26	10-K	26-000006
45	assets	us-gaap:Assets	$3.9B	2023-12-31	2025-02-27	10-K	25-000007
46	assets	us-gaap:Assets	$3.8B	2022-12-31	2024-02-27	10-K	24-000007
47	shares outstanding	dei:EntityCommonStockSharesOutstanding	55,113,645	2026-02-13	2026-02-26	10-K	26-000006
48	shares outstanding	dei:EntityCommonStockSharesOutstanding	57,354,223	2025-02-14	2025-02-27	10-K	25-000007

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