Johnson Controls International plc

JCI

NYSE; manufacturing; SIC 3585, Air-Cond & Warm Air Heatg Equip & Comm & Indl Refrig Equip; CIK 0000833444

D

fourth fifth of 244 graded peers in manufacturing

rank 186 of 244; percentile 76.1; sampling error 3.0 points; lower is stronger

A B C D E

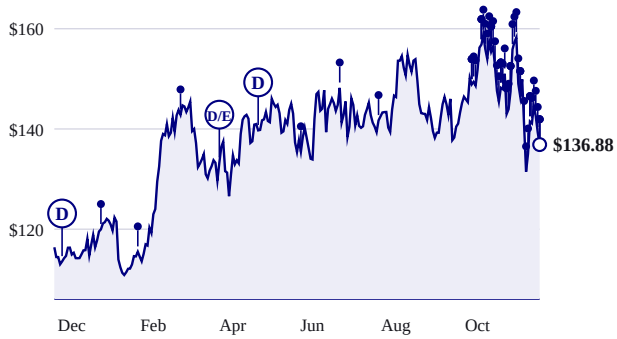
D, the sloth



Scoreboard

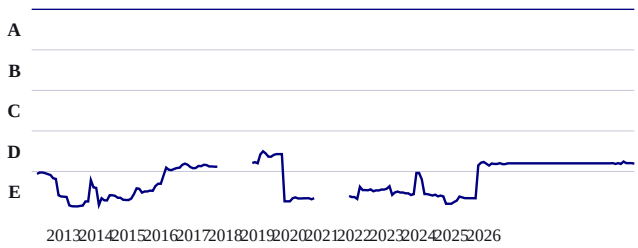
Profitability	B/C percentile 38.1
Solvency	E percentile 95.3
Growth and financing	B/C percentile 39.4
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $40.1B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: distress
Inputs computable	8 of 13
Graded from	filings received through Nov 12, 2026 5 days before the rescan; latest periodic filing 10-K received Nov 12, 2026
Last close	$136.91 2026-11-16; market equity $82.2B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Nov 14, 2025

Johnson Controls International plc, headquartered in Cork, Ireland, is a global leader in smart, healthy and sustainable buildings, serving a wide range of customers around the globe. The Company's products, services, systems and solutions advance the safety, comfort and intelligence of spaces to serve people, places and the planet. The Company is committed to helping its customers win and creating greater value for all of its stakeholders through its strategic focus on buildings.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

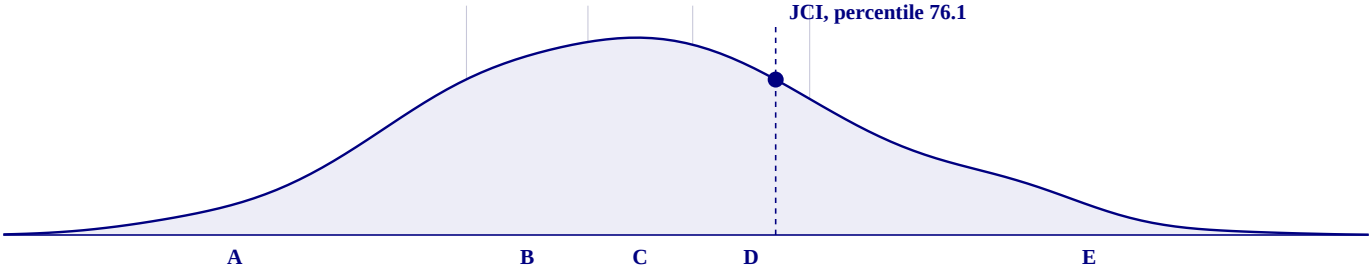
Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 38.1						
Gross profitability	23.7%	22.2%		40.2	265	2026-09-30
Return on invested capital	not computable	9.8%				
latest aligned inputs end 2015-09-25; latest annual assets end 2026-09-30						
Accruals ratio	(2.6%)	(3.7%)		60.9	285	2026-09-30

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Gross margin stability, five years	1.0 pts	2.1 pts		13.2	221	2026-09-30
Solvency, sleeve percentile 95.3						
Altman Z double-prime	not computable	3.60				
latest aligned inputs end 2015-09-25; latest annual assets end 2026-09-30						
Net debt to EBITDA	not computable	1.76x				
latest aligned inputs end 2015-09-25; latest annual assets end 2026-09-30						
Interest coverage	not computable	5.13x				
latest aligned inputs end 2015-09-25; latest annual assets end 2026-09-30						
Current ratio	0.90x	2.27x		95.3	300	2026-09-30
Growth and financing, sleeve percentile 39.4						
Revenue growth, three-year compound	4.7%	2.2%		34.7	260	2026-09-30
Free cash flow growth, three-year compound	34.2%	13.5%		20.6	137	2026-09-30
Reinvestment rate	not computable	25.7%				
latest aligned inputs end 2015-09-25; latest annual assets end 2026-09-30						
Asset growth, three years	(1.7%)	4.1%		75.7	264	2026-09-30
Net share issuance, one year	(1.8%)	0.0%		26.8	240	2026-10-31

Among 244 peers

manufacturing; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
181	Columbus Mckinnon Corp. (CMCO)	74.1	D	
182	Carrier Global Corp. (CARR)	74.5	D	
183	StandardAero, Inc. (SARO)	74.9	D	
184	Entegris Inc. (ENTG)	75.3	D	
185	Illinois Tool Works Inc. (ITW)	75.7	D	
186	Johnson Controls International plc (JCI)	76.1	D	
187	Crown Holdings, Inc. (CCK)	76.5	D	
188	Brunswick Corp. (BC)	77.0	D	
189	Avery Dennison Corp. (AVY)	77.4	D/E	
190	Eastman Kodak Co. (KODK)	77.8	D/E	fortress balance sheet
191	Mativ Holdings, Inc. (MATV)	78.2	D/E	

What the price implies

at the 2026-11-16 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	31.1%	9.9%	68
Distance from 52-week high	(13.8%)	(27.1%)	78
EBIT to enterprise value	1.0%	4.2%	24
Free cash flow yield	4.1%	3.6%	58
Book value to price	0.17	0.37	17
Sales to price	0.31	0.56	25
Composite equity issuance, five years	(24.3%)	(9.7%)	15

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Relative strength against the sector, log excess return	0.19	0.01	68
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 7 of 9, period end 2026-09-30	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	pass
Gross margin improved	pass
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$618.0M
Operating cash flow, four quarters	$3.9B
Months of runway	not finite
Days since last periodic filing	5 (10-K received Nov 12, 2026)
Median daily dollar volume, 63 sessions	$466.8M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$9.5B	2026-09-30	2026-11-12	10-K	26-000108
2	assets	us-gaap:Assets	$40.1B	2026-09-30	2026-11-12	10-K	26-000108
3	operating income	us-gaap:OperatingIncomeLoss	$884.0M	2015-09-25	2015-11-13	10-K	15-000091
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$715.0M	2015-09-25	2015-11-13	10-K	15-000091
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$100.0M	2015-09-25	2015-11-13	10-K	15-000091
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$2.2B	2015-09-25	2015-11-13	10-K	15-000091
7	book equity	us-gaap:StockholdersEquity	$4.0B	2015-09-25	2015-11-13	10-K	15-000091
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$1.4B	2015-09-25	2015-11-13	10-K	15-000091
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$1.4B	2014-09-26	2015-11-13	10-K	15-000091
10	book equity	us-gaap:StockholdersEquity	$4.6B	2014-09-26	2015-11-13	10-K	15-000091
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$892.0M	2014-09-26	2015-11-13	10-K	15-000091
12	net income	us-gaap:NetIncomeLoss	$2.9B	2026-09-30	2026-11-12	10-K	26-000108
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$3.9B	2026-09-30	2026-11-12	10-K	26-000108
14	assets	us-gaap:Assets	$37.9B	2025-09-30	2026-11-12	10-K	26-000108
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$25.7B	2026-09-30	2026-11-12	10-K	26-000108
16	gross profit	us-gaap:GrossProfit	$8.6B	2025-09-30	2026-11-12	10-K	26-000108
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$23.6B	2025-09-30	2026-11-12	10-K	26-000108
18	gross profit	us-gaap:GrossProfit	$8.1B	2024-09-30	2026-11-12	10-K	26-000108
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$23.0B	2024-09-30	2026-11-12	10-K	26-000108
20	gross profit	us-gaap:GrossProfit	$7.8B	2023-09-30	2025-11-14	10-K	25-000097
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$22.3B	2023-09-30	2025-11-14	10-K	25-000097
22	gross profit	us-gaap:GrossProfit	$7.1B	2022-09-30	2024-11-19	10-K	24-000064
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$20.6B	2022-09-30	2024-11-19	10-K	24-000064
24	current assets	us-gaap:AssetsCurrent	$4.7B	2015-09-25	2015-11-13	10-K	15-000091
25	current liabilities	us-gaap:LiabilitiesCurrent	$3.8B	2015-09-25	2015-11-13	10-K	15-000091
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$5.2B	2015-09-25	2015-11-13	10-K	15-000091
27	assets	us-gaap:Assets	$12.3B	2015-09-25	2015-11-13	10-K	15-000091
28	liabilities	us-gaap:Liabilities	$8.2B	2015-09-25	2015-11-13	10-K	15-000091
29	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$342.0M	2015-09-25	2015-11-13	10-K	15-000091

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30	interest expense	us-gaap:InterestExpense	$102.0M	2015-09-25	2015-11-13	10-K	15-000091
31	current assets	us-gaap:AssetsCurrent	$11.7B	2026-09-30	2026-11-12	10-K	26-000108
32	current liabilities	us-gaap:LiabilitiesCurrent	$12.9B	2026-09-30	2026-11-12	10-K	26-000108
33	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$465.0M	2026-09-30	2026-11-12	10-K	26-000108
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$2.6B	2025-09-30	2026-11-12	10-K	26-000108
35	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$434.0M	2025-09-30	2026-11-12	10-K	26-000108
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$1.6B	2024-09-30	2026-11-12	10-K	26-000108
37	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$494.0M	2024-09-30	2026-11-12	10-K	26-000108
38	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$1.9B	2023-09-30	2025-11-14	10-K	25-000097
39	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$446.0M	2023-09-30	2025-11-14	10-K	25-000097
40	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$246.0M	2015-09-25	2015-11-13	10-K	15-000091
41	current assets	us-gaap:AssetsCurrent	$4.8B	2014-09-26	2015-11-13	10-K	15-000091
42	current liabilities	us-gaap:LiabilitiesCurrent	$3.5B	2014-09-26	2015-11-13	10-K	15-000091
43	assets	us-gaap:Assets	$42.7B	2024-09-30	2025-11-14	10-K	25-000097
44	assets	us-gaap:Assets	$42.2B	2023-09-30	2024-11-19	10-K	24-000064
45	shares outstanding	dei:EntityCommonStockSharesOutstanding	600,199,736	2026-10-31	2026-11-12	10-K	26-000108
46	shares outstanding	dei:EntityCommonStockSharesOutstanding	611,135,655	2025-10-31	2025-11-14	10-K	25-000097

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