Neogen Corp.

NEOG

Nasdaq; healthcare; SIC 2835, In Vitro & In Vivo Diagnostic Substances; CIK 0000711377

C

middle fifth of 305 graded peers in healthcare

rank 161 of 305; percentile 52.6; sampling error 2.8 points; lower is stronger

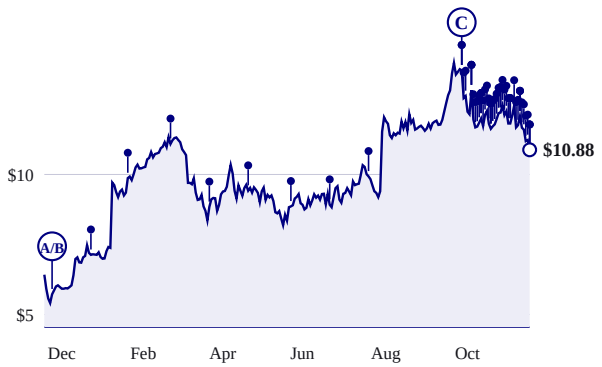
A B C D E

C, the tortoise



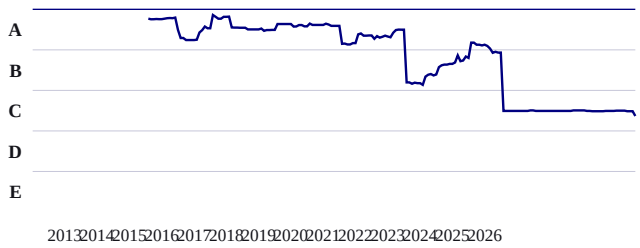
Scoreboard	
Profitability	C/D percentile 58.0
Solvency	B percentile 35.7
Growth and financing	C percentile 51.5
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $3.3B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	late filer not computable: distress, fortress balance sheet
Inputs computable	9 of 13
Graded from	filings received through Jul 30, 2026 110 days before the rescan; latest periodic filing 10-Q received Oct 7, 2026
Last close	$10.88 2026-11-16; market equity $2.4B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Jul 30, 2026

Neogen Corporation and its subsidiaries develop, manufacture and market a diverse line of products and services dedicated to food and animal safety. Our Food Safety segment consists primarily of diagnostic test kits and complementary products (e.g., culture media) sold to food and animal feed producers and processors to preserve the safety and quality of food to prevent contamination and foodborne illnesses such as foodborne pathogens, spoilage organisms, natural toxins, food allergens, and ruminant by-products. These products also ensure the general hygiene of the food manufacturing environment. We also have products to determine food quality and nutritional components.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 58.0						
Gross profitability	12.2%	32.8%		73.9	346	2026-05-31
Return on invested capital	not computable	9.6%				

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one or more required annual facts are missing						
Accruals ratio	(2.7%)	(6.7%)		73.1	756	2026-05-31
Gross margin stability, five years	1.6 pts	2.8 pts		27.1	237	2026-05-31
Solvency, sleeve percentile 35.7						
Altman Z double-prime	2.06	0.31		29.4	705	2026-05-31
Net debt to EBITDA	not computable	1.82x				
one or more required annual facts are missing						
Interest coverage	(0.90x)	(3.61x)		28.8	74	2026-05-31
Current ratio	3.82x	2.68x		48.8	781	2026-05-31
Growth and financing, sleeve percentile 51.5						
Revenue growth, three-year compound	1.9%	9.6%		67.4	400	2026-05-31
Free cash flow growth, three-year compound	not computable	11.1%				
current FCF must be positive and base FCF must exceed $100,000						
Reinvestment rate	not computable	33.9%				
NOPAT must exceed $100,000						
Asset growth, three years	(9.8%)	3.2%		69.6	663	2026-05-31
Net share issuance, one year	0.4%	1.6%		17.3	624	2026-06-30

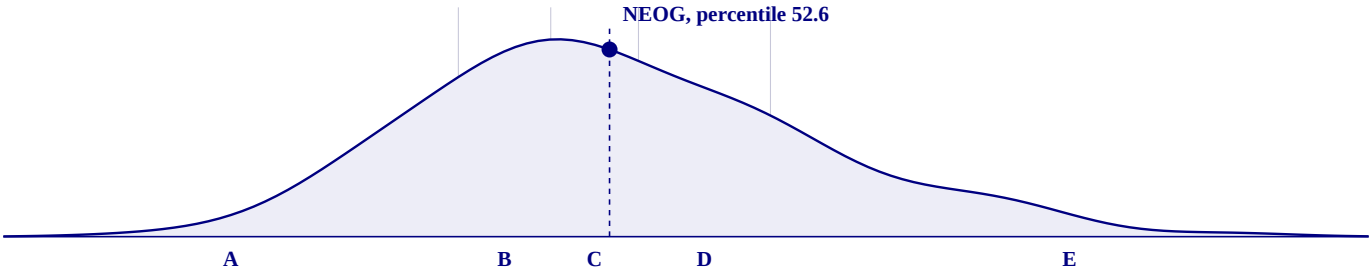
Warnings

1 of 7 checks triggered; none of them enters the letter

Check	Measured
Late filer	found 1 NT 10-K/Q filings in the last eight quarters

Among 305 peers

healthcare; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
156	Amneal Pharmaceuticals, Inc. (AMRX)	51.0	C	
157	Biodesix Inc. (BDSX)	51.3	C	dilution
158	Pacira BioSciences, Inc. (PCRX)	51.6	C	
159	Macrogenics Inc. (MGNX)	52.0	C	
160	Evolus, Inc. (EOLS)	52.3	C	
161	Neogen Corp. (NEOG)	52.6	C	late filer
162	RadNet, Inc. (RDNT)	53.0	C	
163	InspireMD, Inc. (NSPR)	53.3	C	dilution, short runway
164	Solventum Corp. (SOLV)	53.6	C	
165	Neuroone Medical Technologies Corp. (NMTC)	53.9	C	short runway, fortress balance sheet
166	Schrodinger, Inc. (SDGR)	54.3	C	

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What the price implies

at the 2026-11-16 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	107.5%	(1.7%)	94
Distance from 52-week high	(22.2%)	(31.5%)	57
EBIT to enterprise value	not computable	0.5%	
Free cash flow yield	1.3%	0.5%	55
Book value to price	0.88	0.28	83
Sales to price	0.37	0.36	51
Composite equity issuance, five years	70.9%	13.2%	78
Relative strength against the sector, log excess return	0.56	(0.19)	94
Twelve-month failure probability, CHS model	not computable	0.06%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 5 of 9, period end 2026-05-31	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	pass
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$172.0M
Operating cash flow, four quarters	$85.3M
Months of runway	not finite
Days since last periodic filing	41 (10-Q received Oct 7, 2026)
Median daily dollar volume, 63 sessions	$34.3M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$408.5M	2026-05-31	2026-07-30	10-K	26-326092
2	assets	us-gaap:Assets	$3.3B	2026-05-31	2026-07-30	10-K	26-326092
3	net income	us-gaap:NetIncomeLoss	-$7.9M	2026-05-31	2026-07-30	10-K	26-326092
4	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$83.2M	2026-05-31	2026-07-30	10-K	26-326092
5	assets	us-gaap:Assets	$3.4B	2025-05-31	2026-07-30	10-K	26-326092
6	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$870.4M	2026-05-31	2026-07-30	10-K	26-326092
7	gross profit	us-gaap:GrossProfit	$421.4M	2025-05-31	2026-07-30	10-K	26-326092
8	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$894.7M	2025-05-31	2026-07-30	10-K	26-326092
9	gross profit	us-gaap:GrossProfit	$463.9M	2024-05-31	2026-07-30	10-K	26-326092
10	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$924.2M	2024-05-31	2026-07-30	10-K	26-326092
11	gross profit	us-gaap:GrossProfit	$406.0M	2023-05-31	2025-07-30	10-K	25-100064
12	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$822.4M	2023-05-31	2025-07-30	10-K	25-100064
13	gross profit	us-gaap:GrossProfit	$243.0M	2022-05-31	2024-07-30	10-K	24-087670
14	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$527.2M	2022-05-31	2024-07-30	10-K	24-087670
15	current assets	us-gaap:AssetsCurrent	$604.6M	2026-05-31	2026-07-30	10-K	26-326092
16	current liabilities	us-gaap:LiabilitiesCurrent	$158.2M	2026-05-31	2026-07-30	10-K	26-326092
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	-$544.3M	2026-05-31	2026-07-30	10-K	26-326092

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18	operating income	us-gaap:OperatingIncomeLoss	-$21.6M	2026-05-31	2026-07-30	10-K	26-326092
19	book equity	us-gaap:StockholdersEquity	$2.1B	2026-05-31	2026-07-30	10-K	26-326092
20	liabilities	us-gaap:Liabilities	$1.3B	2026-05-31	2026-07-30	10-K	26-326092
21	interest expense	us-gaap:InterestExpense	$24.1M	2026-05-31	2026-07-30	10-K	26-326092
22	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$51.3M	2026-05-31	2026-07-30	10-K	26-326092
23	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$58.2M	2025-05-31	2026-07-30	10-K	26-326092
24	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$104.6M	2025-05-31	2026-07-30	10-K	26-326092
25	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$35.3M	2024-05-31	2026-07-30	10-K	26-326092
26	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$111.4M	2024-05-31	2026-07-30	10-K	26-326092
27	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$41.0M	2023-05-31	2025-07-30	10-K	25-100064
28	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$65.8M	2023-05-31	2025-07-30	10-K	25-100064
29	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$116.3M	2026-05-31	2026-07-30	10-K	26-326092
30	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	-$9.0M	2026-05-31	2026-07-30	10-K	26-326092
31	income tax	us-gaap:IncomeTaxExpenseBenefit	-$1.1M	2026-05-31	2026-07-30	10-K	26-326092
32	current assets	us-gaap:AssetsCurrent	$576.9M	2025-05-31	2026-07-30	10-K	26-326092
33	current liabilities	us-gaap:LiabilitiesCurrent	$174.0M	2025-05-31	2026-07-30	10-K	26-326092
34	assets	us-gaap:Assets	$4.5B	2024-05-31	2025-07-30	10-K	25-100064
35	assets	us-gaap:Assets	$4.6B	2023-05-31	2025-07-30	10-K	25-100064
36	shares outstanding	dei:EntityCommonStockSharesOutstanding	218,056,016	2026-06-30	2026-07-30	10-K	26-326092
37	shares outstanding	dei:EntityCommonStockSharesOutstanding	217,205,186	2025-06-30	2025-07-30	10-K	25-100064

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