# Emerson Electric Co.

**EMR**

NYSE; manufacturing; SIC 3600, Electronic & Other Electrical Equipment (No Computer Equip); CIK 0000032604

# D/E

**on the D/E boundary of 245 graded peers in manufacturing**

rank 193 of 245; percentile 78.7; sampling error 3.0 points; lower is stronger

A B C D E

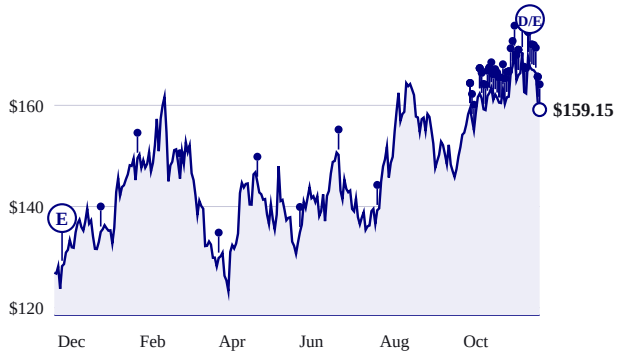
**D/E, the sloth**



## Scoreboard

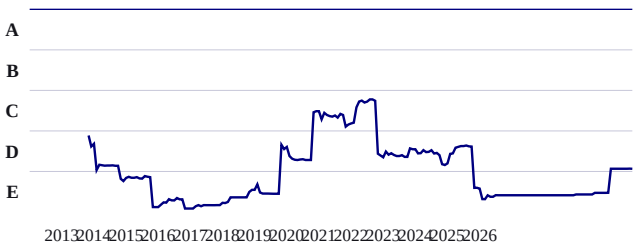
| | | |
|---|---|---|
| **Profitability** | C | percentile 52.0 |
| **Solvency** | E | percentile 94.7 |
| **Growth and financing** | B | percentile 30.8 |
| **Reliability** | 0.94 AUC | filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025 |
| **Peer failure rate** | 0.52% a year | Item 1.03 bankruptcies, same asset band, 2012 to 2025 |
| **Size band** | over $2.67B assets | total assets $41.8B |
| **Standard universe** | inside | revenue above $1M and assets above $10M |
| **Warnings** | none triggered | not computable: short runway, distress, fortress balance sheet |
| **Inputs computable** | 8 of 13 | |
| **Graded from** | filings received through Nov 9, 2026 | 9 days before the rescan; latest periodic filing 10-K received Nov 9, 2026 |
| **Last close** | $159.08 | 2026-11-17; market equity $87.3B; no price enters the letter |

**Share price, twelve months to the rescan**




*Split-adjusted close. Each lollipop is a rescan and carries the letter held then.*

**Letter at every rescan, 2012 to 2026**




*Sector percentile at each rescan, stronger toward the top; facts filed by each date only.*

## Business, in the company's words

*opening of Item 1 of the 10-K received Nov 10, 2025*

Emerson Electric Co. ("Emerson", "we", "us", "our" or the "Company") is a global technology and software company that provides innovative solutions for customers in a wide range of end markets around the world. Through its leading automation portfolio, Emerson helps process, hybrid and discrete manufacturers optimize operations, protect personnel, reduce emissions and achieve their sustainability goals. Sales by geographic destination in 2025 were: the Americas, 51 percent; Asia, Middle East & Africa, 30 percent (China, 10 percent); and Europe, 19 percent. Portfolio management is an integral component of Emerson's growth and value creation strategy.

## The thirteen inputs

*lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight*

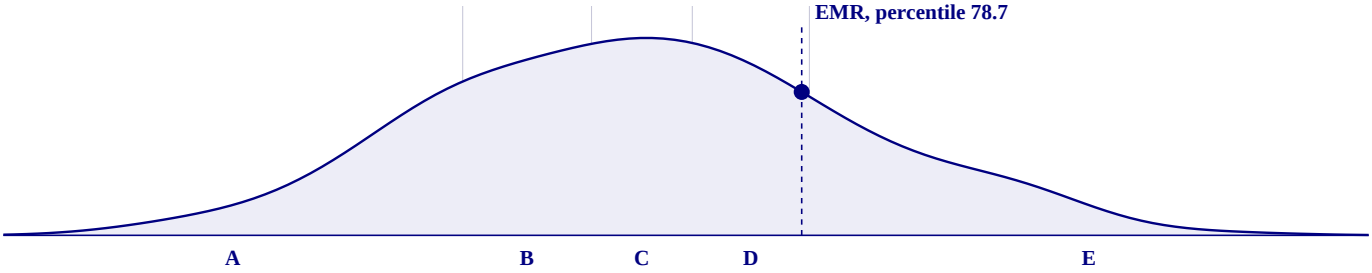
| Input | Value | Peer median | Percentile, 0 to 100 | Pct | Peers | Period end |
|---|---|---|---|---|---|---|
| **Profitability, sleeve percentile 52.0** | | | | | | |
| Gross profitability | 24.2% | 22.2% | | 37.4 | 266 | 2026-09-30 |
| Return on invested capital | not computable | 9.9% | | | | |

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.

| | | | | | | |
|---|---|---|---|---|---|---|
| *one or more required annual facts are missing* | | | | | | |
| Accruals ratio | (3.1%) | (3.7%) | | 55.8 | 286 | 2026-09-30 |
| Gross margin stability, five years | 2.8 pts | 2.1 pts | | 62.9 | 222 | 2026-09-30 |
| **Solvency, sleeve percentile 94.7** | | | | | | |
| Altman Z double-prime | not computable | 3.73 | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Net debt to EBITDA | not computable | 1.75x | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Interest coverage | not computable | 5.13x | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Current ratio | 0.94x | 2.26x | | 94.7 | 301 | 2026-09-30 |
| **Growth and financing, sleeve percentile 30.8** | | | | | | |
| Revenue growth, three-year compound | 7.8% | 2.2% | | 28.1 | 261 | 2026-09-30 |
| Free cash flow growth, three-year compound | 134.5% | 13.5% | | 2.9 | 139 | 2026-09-30 |
| Reinvestment rate | not computable | 25.7% | | | | |
| *one or more required annual facts are missing* | | | | | | |
| Asset growth, three years | (0.7%) | 4.2% | | 72.7 | 265 | 2026-09-30 |
| Net share issuance, one year | (2.3%) | 0.0% | | 19.6 | 241 | 2026-10-31 |

## Among 245 peers

*manufacturing; letters are fifths of this list*




*Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.*

| Rank | Company | Percentile | Letter | Warnings |
|---|---|---|---|---|
| 188 | Crown Holdings, Inc. (CCK) | 76.6 | D | |
| 189 | Brunswick Corp. (BC) | 77.0 | D/E | |
| 190 | Avery Dennison Corp. (AVY) | 77.5 | D/E | |
| 191 | Eastman Kodak Co. (KODK) | 77.9 | D/E | fortress balance sheet |
| 192 | Mativ Holdings, Inc. (MATV) | 78.3 | D/E | |
| 193 | Emerson Electric Co. (EMR) | 78.7 | D/E | |
| 194 | Otis Worldwide Corp. (OTIS) | 79.1 | D/E | |
| 195 | Silgan Holdings Inc. (SLGN) | 79.5 | D/E | |
| 196 | NN Inc. (NNBR) | 79.9 | D/E | |
| 197 | Regal Rexnord Corp. (RRX) | 80.3 | D/E | |
| 198 | Mercer International Inc. (MERC) | 80.7 | D/E | |

## What the price implies

*at the 2026-11-17 close; none of these enters the grade*

| Measure | Value | Peer median | Percentile |
|---|---|---|---|
| Twelve-month price change, skipping the latest month | 12.9% | 9.9% | 54 |
| Distance from 52-week high | (6.8%) | (29.0%) | 91 |
| EBIT to enterprise value | not computable | 4.3% | |
| Free cash flow yield | 4.0% | 3.6% | 55 |
| Book value to price | 0.24 | 0.37 | 29 |

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| | | | |
|---|---|---|---|
| Sales to price | 0.22 | 0.57 | 13 |
| Composite equity issuance, five years | (18.4%) | (9.7%) | 25 |
| Relative strength against the sector, log excess return | 0.04 | 0.01 | 54 |
| Twelve-month failure probability, CHS model | not computable | 0.04% | |

## Diagnostics

*shown on every report; none enters the grade*

| Measure | Value |
|---|---|
| **Piotroski F-score 9 of 9, period end 2026-09-30** | |
| Return on assets above zero | pass |
| Operating cash flow above zero | pass |
| Return on assets improved | pass |
| Operating cash flow exceeds net income | pass |
| Long-term leverage fell | pass |
| Current ratio improved | pass |
| No new shares issued | pass |
| Gross margin improved | pass |
| Asset turnover improved | pass |
| **Cash, filings, liquidity** | |
| Cash and equivalents | n/a |
| Operating cash flow, four quarters | n/a |
| Months of runway | not finite |
| Days since last periodic filing | 9 (10-K received Nov 9, 2026) |
| Median daily dollar volume, 63 sessions | $389.2M |

## Sources

*every fact behind the inputs; each row links to its filing index on sec.gov*

| # | Concept | XBRL tag | Value | Period end | Received | Form | Accession |
|---|---|---|---|---|---|---|---|
| 1 | gross profit | us-gaap:GrossProfit | $10.1B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 2 | assets | us-gaap:Assets | $41.8B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 3 | net income | us-gaap:NetIncomeLoss | $2.7B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 4 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $4.0B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 5 | assets | us-gaap:Assets | $42.0B | 2025-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 6 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $19.0B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 7 | gross profit | us-gaap:GrossProfit | $9.5B | 2025-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 8 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $18.0B | 2025-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 9 | gross profit | us-gaap:GrossProfit | $8.9B | 2024-09-30 | 2025-11-10 | 10-K | 25-000087 |
| 10 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $17.5B | 2024-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 11 | gross profit | us-gaap:GrossProfit | $7.4B | 2023-09-30 | 2024-11-12 | 10-K | 24-000041 |
| 12 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $15.2B | 2023-09-30 | 2025-11-10 | 10-K | 25-000087 |
| 13 | gross profit | us-gaap:GrossProfit | $6.3B | 2022-09-30 | 2023-11-13 | 10-K | 23-000044 |
| 14 | revenue | us-gaap:RevenueFromContractWithCustomerExcludingA... | $13.8B | 2022-09-30 | 2024-11-12 | 10-K | 24-000041 |
| 15 | current assets | us-gaap:AssetsCurrent | $9.5B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 16 | current liabilities | us-gaap:LiabilitiesCurrent | $10.1B | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 17 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $443.0M | 2026-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 18 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $3.1B | 2025-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 19 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $431.0M | 2025-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 20 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $3.3B | 2024-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 21 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $419.0M | 2024-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 22 | operating cash flow | us-gaap:NetCashProvidedByUsedInOperatingActivities | $637.0M | 2023-09-30 | 2025-11-10 | 10-K | 25-000087 |
| 23 | capital expenditure | us-gaap:PaymentsToAcquirePropertyPlantAndEquipment | $363.0M | 2023-09-30 | 2025-11-10 | 10-K | 25-000087 |
| 24 | assets | us-gaap:Assets | $44.2B | 2024-09-30 | 2026-11-09 | 10-K | 26-000054 |
| 25 | assets | us-gaap:Assets | $42.7B | 2023-09-30 | 2025-11-10 | 10-K | 25-000087 |
| 26 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 548,600,000 | 2026-10-31 | 2026-11-09 | 10-K | 26-000054 |

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| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 27 | shares outstanding | dei:EntityCommonStockSharesOutstanding | 561,800,000 | 2025-10-31 | 2025-11-10 | 10-K | 25-000087 |