Ashland Inc.

ASH

NYSE; shops; SIC 5160, Wholesale-Chemicals & Allied Products; CIK 0001674862

D/E

on the D/E boundary of 239 graded peers in shops

rank 191 of 239; percentile 79.8; sampling error 3.0 points; lower is stronger

A B C D E

D/E, the sloth



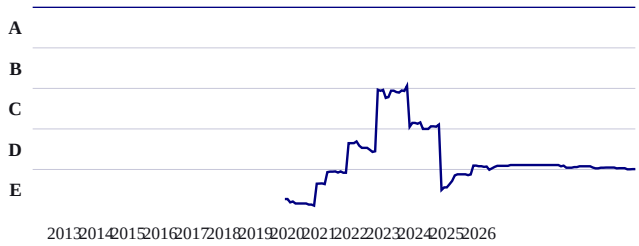
Scoreboard	
Profitability	C percentile 55.5
Solvency	C/D percentile 57.3
Growth and financing	D percentile 71.0
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $4.6B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: distress
Inputs computable	9 of 13
Graded from	filings received through Nov 20, 2025 365 days before the rescan; latest periodic filing 10-Q received Jul 29, 2026
Last close	$74.16 2026-11-19; market equity $3.4B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Nov 20, 2025

Ashland Inc. is a global additives and specialty ingredients company with a conscious and proactive mindset for sustainability. Our common stock is listed on the New York Stock Exchange ("NYSE") under the ticker symbol "ASH". The terms "Ashland," the "Company," "we" and "our" used herein refer to Ashland Inc., a Delaware Corporation, and its predecessors, and its consolidated subsidiaries, except where the context indicates otherwise. The Company serves customers in a wide range of consumer and industrial markets including, architectural coatings, construction, energy, food and beverage, personal care and pharmaceutical.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 55.5						
Gross profitability	11.9%	43.5%		91.0	223	2025-09-30
Return on invested capital	not computable	11.5%				
pretax income must exceed the validity floor and imply a 0%-100% tax rate						

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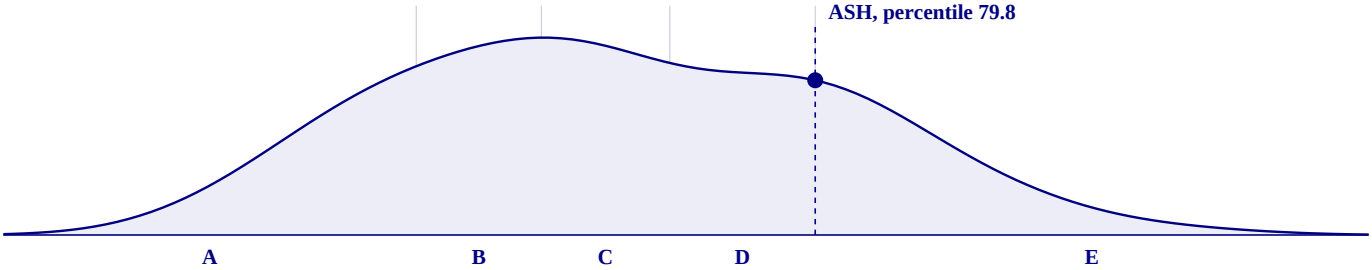
Accruals ratio	(19.1%)	(4.9%)	11.2	268	2025-09-30
Gross margin stability, five years	1.9 pts	1.2 pts	64.2	202	2025-09-30
Solvency, sleeve percentile 57.3					
Altman Z double-prime	not computable	1.93			
one or more required annual facts are missing					
Net debt to EBITDA	not computable	1.46x			
EBITDA must exceed $100,000					
Interest coverage	(387.50x)	2.71x	100.0	51	2025-09-30
Current ratio	2.85x	1.34x	14.7	274	2025-09-30
Growth and financing, sleeve percentile 71.0					
Revenue growth, three-year compound	(8.6%)	1.8%	85.9	250	2025-09-30
Free cash flow growth, three-year compound	(23.4%)	4.7%	87.7	139	2025-09-30
Reinvestment rate	not computable	13.3%			
pretax income must exceed the validity floor and imply a 0%-100% tax rate					
Asset growth, three years	(9.5%)	3.3%	85.2	251	2025-09-30
Net share issuance, one year	(3.0%)	(0.6%)	25.4	206	2025-10-31

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
186	Advance Auto Parts Inc. (AAP)	77.7	D/E	
187	Global Partners L.P. (GLP)	78.2	D/E	
188	Alliance Entertainment Holding Corp. (AENT)	78.6	D/E	
189	RED Robin Gourmet Burgers Inc. (RRGB)	79.0	D/E	late filer
190	GrowGeneration Corp. (GRWG)	79.4	D/E	fortress balance sheet
191	Ashland Inc. (ASH)	79.8	D/E	
192	Martin Midstream Partners L.P. (MMLP)	80.3	D/E	
193	Service Corp. International (SCI)	80.7	D/E	
194	Restaurant Brands International Limited Partnership (QSP)	81.1	D/E	
195	Ryerson Holding Corp. (RYZ)	81.5	D/E	dilution, short runway
196	Designer Brands Inc. (DBI)	81.9	D/E	

What the price implies

at the 2026-11-19 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	42.8%	(0.5%)	83
Distance from 52-week high	(4.6%)	(23.4%)	92
EBIT to enterprise value	(17.9%)	5.4%	12
Free cash flow yield	1.1%	4.1%	27
Book value to price	0.55	0.38	63
Sales to price	0.54	1.64	18
Composite equity issuance, five years	(39.3%)	(17.2%)	11

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Relative strength against the sector, log excess return	0.45	0.08	83
Twelve-month failure probability, CHS model	not computable	0.03%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 5 of 9, period end 2025-09-30	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	pass
No new shares issued	pass
Gross margin improved	pass
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$440.0M
Operating cash flow, four quarters	$335.0M
Months of runway	not finite
Days since last periodic filing	114 (10-Q received Jul 29, 2026)
Median daily dollar volume, 63 sessions	$42.5M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$549.0M	2025-09-30	2025-11-20	10-K	25-289248
2	assets	us-gaap:Assets	$4.6B	2025-09-30	2025-11-20	10-K	25-289248
3	operating income	us-gaap:OperatingIncomeLoss	-$775.0M	2025-09-30	2025-11-20	10-K	25-289248
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	-$809.0M	2025-09-30	2025-11-20	10-K	25-289248
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$13.0M	2025-09-30	2025-11-20	10-K	25-289248
6	total debt	us-gaap:LongTermDebt	$1.4B	2025-09-30	2025-11-20	10-K	25-289248
7	book equity	us-gaap:StockholdersEquity	$1.9B	2025-09-30	2025-11-20	10-K	25-289248
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$215.0M	2025-09-30	2025-11-20	10-K	25-289248
9	total debt	us-gaap:LongTermDebt	$1.3B	2024-09-30	2025-11-20	10-K	25-289248
10	book equity	us-gaap:StockholdersEquity	$2.9B	2024-09-30	2025-11-20	10-K	25-289248
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$300.0M	2024-09-30	2025-11-20	10-K	25-289248
12	net income	us-gaap:ProfitLoss	-$845.0M	2025-09-30	2025-11-20	10-K	25-289248
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$134.0M	2025-09-30	2025-11-20	10-K	25-289248
14	assets	us-gaap:Assets	$5.6B	2024-09-30	2025-11-20	10-K	25-289248
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.8B	2025-09-30	2025-11-20	10-K	25-289248
16	gross profit	us-gaap:GrossProfit	$618.0M	2024-09-30	2025-11-20	10-K	25-289248
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.1B	2024-09-30	2025-11-20	10-K	25-289248
18	gross profit	us-gaap:GrossProfit	$668.0M	2023-09-30	2025-11-20	10-K	25-289248
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.2B	2023-09-30	2025-11-20	10-K	25-289248
20	gross profit	us-gaap:GrossProfit	$830.0M	2022-09-30	2024-11-18	10-K	24-128009
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.4B	2022-09-30	2024-11-18	10-K	24-128009
22	gross profit	us-gaap:GrossProfit	$670.0M	2021-09-30	2023-11-17	10-K	23-064715
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.1B	2021-09-30	2023-11-17	10-K	23-064715
24	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$237.0M	2025-09-30	2025-11-20	10-K	25-289248
25	interest expense	us-gaap:InterestAndDebtExpense	$2.0M	2025-09-30	2025-11-20	10-K	25-289248
26	current assets	us-gaap:AssetsCurrent	$1.2B	2025-09-30	2025-11-20	10-K	25-289248
27	current liabilities	us-gaap:LiabilitiesCurrent	$423.0M	2025-09-30	2025-11-20	10-K	25-289248
28	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$98.0M	2025-09-30	2025-11-20	10-K	25-289248
29	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$462.0M	2024-09-30	2025-11-20	10-K	25-289248

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30	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$137.0M	2024-09-30	2025-11-20	10-K	25-289248
31	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$294.0M	2023-09-30	2025-11-20	10-K	25-289248
32	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$170.0M	2023-09-30	2025-11-20	10-K	25-289248
33	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivitiesC...	$193.0M	2022-09-30	2024-11-18	10-K	24-128009
34	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$113.0M	2022-09-30	2024-11-18	10-K	24-128009
35	current assets	us-gaap:AssetsCurrent	$1.2B	2024-09-30	2025-11-20	10-K	25-289248
36	current liabilities	us-gaap:LiabilitiesCurrent	$490.0M	2024-09-30	2025-11-20	10-K	25-289248
37	assets	us-gaap:Assets	$5.9B	2023-09-30	2024-11-18	10-K	24-128009
38	assets	us-gaap:Assets	$6.2B	2022-09-30	2023-11-17	10-K	23-064715
39	shares outstanding	dei:EntityCommonStockSharesOutstanding	45,718,113	2025-10-31	2025-11-20	10-K	25-289248
40	shares outstanding	dei:EntityCommonStockSharesOutstanding	47,109,326	2024-10-31	2024-11-18	10-K	24-128009

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