1 800 Flowers COM Inc.

FLWS

Nasdaq; shops; SIC 5990, Retail-Retail Stores, NEC; CIK 0001084869

D

fourth fifth of 239 graded peers in shops

rank 183 of 239; percentile 76.5; sampling error 3.0 points; lower is stronger

A B C D E

D, the sloth



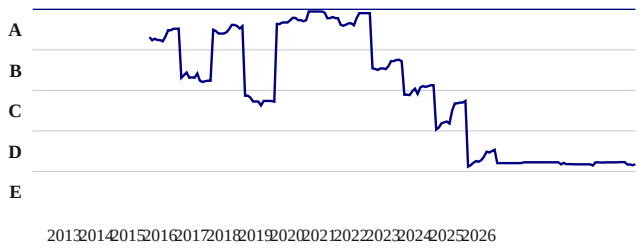
Scoreboard	
Profitability	A/B percentile 19.4
Solvency	D percentile 76.8
Growth and financing	E percentile 88.8
Reliability	0.91 AUC filers with $591M to $2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	$591M to $2.67B assets total assets $637.0M
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: dilution, distress
Inputs computable	7 of 13
Graded from	filings received through Sep 11, 2026 70 days before the rescan; latest periodic filing 10-Q received Nov 6, 2026
Last close	$2.11 2026-11-19; market equity $0; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Sep 11, 2026

1-800-FLOWERS.COM, Inc. and its subsidiaries (collectively, the "Company") is a leading provider of thoughtful expressions designed to help inspire customers to give more, connect more, and build more and better relationships. The Company's e-commerce business platform features our all-star family of brands, including: 1-800-Flowers.com®, 1-800-Baskets.com®, Cheryl's Cookies®, Harry & David®, PersonalizationMall.com®, Shari's Berries®, FruitBouquets.com®, Things Remembered®, Moose Munch®, The Popcorn Factory®, Wolferman's Bakery®, Vital Choice®, Scharffen Berger®, and Simply Chocolate®.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 19.4						
Gross profitability	89.7%	43.5%		8.6	223	2026-06-28
Return on invested capital	not computable	11.5%				

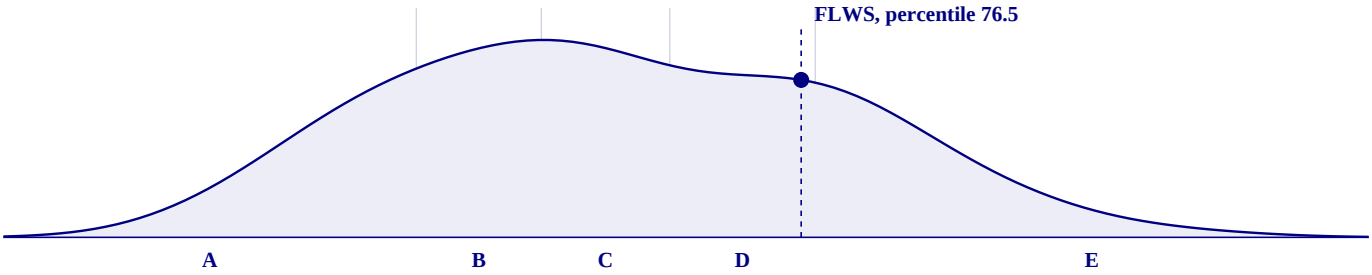
latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.

Accruals ratio	(21.7%)	(4.9%)	10.5	268	2026-06-28
Gross margin stability, five years	1.0 pts	1.2 pts	39.3	202	2026-06-28
Solvency, sleeve percentile 76.8					
Altman Z double-prime	(1.58)	1.93	77.0	197	2026-06-28
Net debt to EBITDA	not computable	1.46x			
EBITDA must exceed $100,000					
Interest coverage	not computable	2.71x			
one or more required annual facts are missing					
Current ratio	0.92x	1.34x	76.6	274	2026-06-28
Growth and financing, sleeve percentile 88.8					
Revenue growth, three-year compound	(9.3%)	1.8%	86.7	250	2026-06-28
Free cash flow growth, three-year compound	not computable	4.7%			
current FCF must be positive and base FCF must exceed $100,000					
Reinvestment rate	not computable	13.3%			
latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28					
Asset growth, three years	(15.4%)	3.3%	90.8	251	2026-06-28
Net share issuance, one year	not computable	(0.6%)			
two annual share counts are required; found 0					

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
178	Willis Lease Finance Corp. (WLFC)	74.4	D	
179	Aramark (ARMK)	74.8	D	
180	El Pollo Loco Holdings, Inc. (LOCO)	75.2	D	
181	Cracker Barrel OLD Country Store, Inc. (CBRL)	75.6	D	
182	Dave & Buster's Entertainment, Inc. (PLAY)	76.1	D	
183	1 800 Flowers COM Inc. (FLWS)	76.5	D	
184	CHS Inc. (CHSCP)	76.9	D	
185	Petco Health & Wellness Company, Inc. (WOOF)	77.3	D/E	
186	Advance Auto Parts Inc. (AAP)	77.7	D/E	
187	Global Partners L.P. (GLP)	78.2	D/E	
188	Alliance Entertainment Holding Corp. (AENT)	78.6	D/E	

What the price implies

at the 2026-11-19 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(30.6%)	(0.5%)	21
Distance from 52-week high	(57.3%)	(23.4%)	11
EBIT to enterprise value	not computable	5.4%	
Free cash flow yield	not computable	4.1%	
Book value to price	not computable	0.38	

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.

Sales to price	not computable	1.64	
Composite equity issuance, five years	not computable	(17.2%)	
Relative strength against the sector, log excess return	(0.28)	0.08	21
Twelve-month failure probability, CHS model	not computable	0.03%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2026-06-28	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$9.4M
Operating cash flow, four quarters	$31.2M
Months of runway	not finite
Days since last periodic filing	14 (10-Q received Nov 6, 2026)
Median daily dollar volume, 63 sessions	$1.0M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$571.3M	2026-06-28	2026-09-11	10-K	26-000029
2	assets	us-gaap:Assets	$637.0M	2026-06-28	2026-09-11	10-K	26-000029
3	operating income	us-gaap:OperatingIncomeLoss	$149.1M	2021-06-27	2023-09-15	10-K	23-025967
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$149.1M	2021-06-27	2021-09-10	10-K	21-021879
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$30.5M	2021-06-27	2023-09-15	10-K	23-025967
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$161.5M	2021-06-27	2022-09-16	10-K	22-022580
7	book equity	us-gaap:StockholdersEquity	$509.1M	2021-06-27	2024-09-06	10-K	24-028591
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$173.6M	2021-06-27	2022-09-16	10-K	22-022580
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$87.6M	2020-06-28	2021-09-10	10-K	21-021879
10	book equity	us-gaap:StockholdersEquity	$399.8M	2020-06-28	2023-09-15	10-K	23-025967
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$240.5M	2020-06-28	2021-09-10	10-K	21-021879
12	net income	us-gaap:NetIncomeLoss	-$134.8M	2026-06-28	2026-09-11	10-K	26-000029
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$18.3M	2026-06-28	2026-09-11	10-K	26-000029
14	assets	us-gaap:Assets	$772.6M	2025-06-29	2026-09-11	10-K	26-000029
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.5B	2026-06-28	2026-09-11	10-K	26-000029
16	gross profit	us-gaap:GrossProfit	$652.3M	2025-06-29	2026-09-11	10-K	26-000029
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.7B	2025-06-29	2026-09-11	10-K	26-000029
18	gross profit	us-gaap:GrossProfit	$734.8M	2024-06-30	2026-09-11	10-K	26-000029
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.8B	2024-06-30	2026-09-11	10-K	26-000029
20	gross profit	us-gaap:GrossProfit	$757.5M	2023-07-02	2025-09-05	10-K	25-000017
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.0B	2023-07-02	2025-09-05	10-K	25-000017
22	gross profit	us-gaap:GrossProfit	$821.7M	2022-07-03	2024-09-06	10-K	24-028591
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.2B	2022-07-03	2024-09-06	10-K	24-028591
24	current assets	us-gaap:AssetsCurrent	$211.4M	2026-06-28	2026-09-11	10-K	26-000029
25	current liabilities	us-gaap:LiabilitiesCurrent	$229.2M	2026-06-28	2026-09-11	10-K	26-000029
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	-$69.8M	2026-06-28	2026-09-11	10-K	26-000029

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.

27	operating income	us-gaap:OperatingIncomeLoss	-$127.1M	2026-06-28	2026-09-11	10-K	26-000029
28	book equity	us-gaap:StockholdersEquity	$143.7M	2026-06-28	2026-09-11	10-K	26-000029
29	liabilities	us-gaap:Liabilities	$493.3M	2026-06-28	2026-09-11	10-K	26-000029
30	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$112.2M	2026-06-28	2026-09-11	10-K	26-000029
31	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$11.4M	2026-06-28	2026-09-11	10-K	26-000029
32	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$53.6M	2026-06-28	2026-09-11	10-K	26-000029
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$31.3M	2026-06-28	2026-09-11	10-K	26-000029
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-$26.4M	2025-06-29	2026-09-11	10-K	26-000029
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$41.5M	2025-06-29	2026-09-11	10-K	26-000029
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$95.0M	2024-06-30	2026-09-11	10-K	26-000029
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$38.6M	2024-06-30	2026-09-11	10-K	26-000029
38	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$115.4M	2023-07-02	2025-09-05	10-K	25-000017
39	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$44.6M	2023-07-02	2025-09-05	10-K	25-000017
40	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$55.2M	2021-06-27	2023-09-15	10-K	23-025967
41	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$42.5M	2021-06-27	2023-09-15	10-K	23-025967
42	current assets	us-gaap:AssetsCurrent	$400.1M	2021-06-27	2022-09-16	10-K	22-022580
43	current liabilities	us-gaap:LiabilitiesCurrent	$265.9M	2021-06-27	2022-09-16	10-K	22-022580
44	current assets	us-gaap:AssetsCurrent	$378.6M	2020-06-28	2021-09-10	10-K	21-021879
45	current liabilities	us-gaap:LiabilitiesCurrent	$180.3M	2020-06-28	2021-09-10	10-K	21-021879
46	assets	us-gaap:Assets	$1.0B	2024-06-30	2025-09-05	10-K	25-000017
47	assets	us-gaap:Assets	$1.1B	2023-07-02	2024-09-06	10-K	24-028591

Not investment advice. Informational and educational only. Data from SEC EDGAR, may contain errors, is not warranted. The grade ranks reported financial condition and is not a return forecast.