Wendy's Co.

WEN

Nasdaq; shops; SIC 5810, Retail-Eating & Drinking Places; CIK 0000030697

D

fourth fifth of 239 graded peers in shops

rank 169 of 239; percentile 70.6; sampling error 3.0 points; lower is stronger

A B C D E

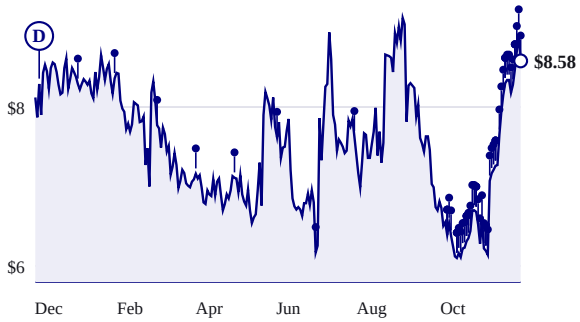
D, the sloth



Scoreboard

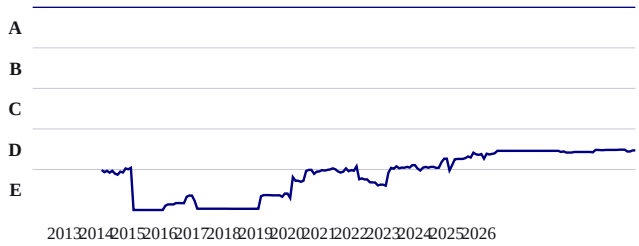
Profitability	D	percentile 64.2
Solvency	C/D	percentile 59.4
Growth and financing	C	percentile 52.9
Reliability	0.94 AUC	filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year	Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets	total assets $5.0B
Standard universe	inside	revenue above $1M and assets above $10M
Warnings	none triggered	not computable: distress
Inputs computable	12 of 13	
Graded from	filings received through Feb 23, 2026	270 days before the rescan; latest periodic filing 10-Q received Nov 5, 2026
Last close	$8.60	2026-11-19; market equity $1.6B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 23, 2026

Wendy's is primarily engaged in the business of operating, developing and franchising a system of distinctive quick-service restaurants serving high quality food. Wendy's opened its first restaurant in Columbus, Ohio in 1969. Today, Wendy's is the second largest quick-service restaurant company in the hamburger sandwich segment in the United States (the "U.S.") based on traffic and dollar share, and the third largest globally with 7,397 restaurants in the U.S. and 38 foreign countries and U.S. territories as of December 28, 2025. At December 28, 2025, there were 5,969 Wendy's restaurants in operation in the U.S.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 64.2						
Gross profitability	27.9%	43.5%		72.1	223	2025-12-28
Return on invested capital	9.7%	11.5%		59.5	75	2025-12-28
Accruals ratio	(3.6%)	(4.9%)		66.7	268	2025-12-28

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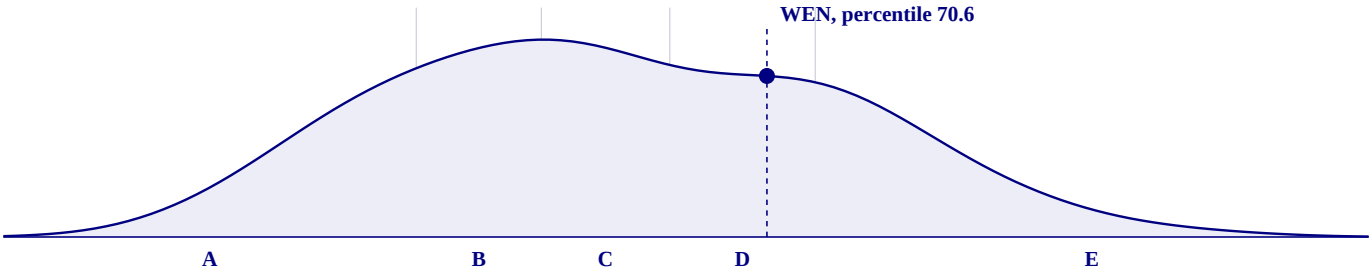
Gross margin stability, five years	1.7 pts	1.2 pts	58.7	202	2025-12-28
Solvency, sleeve percentile 59.4					
Altman Z double-prime	1.13	1.93	55.6	197	2025-12-28
Net debt to EBITDA	4.96x	1.46x	91.0	90	2025-12-28
Interest coverage	not computable	2.71x			
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-28					
Current ratio	1.76x	1.34x	31.5	274	2025-12-28
Growth and financing, sleeve percentile 52.9					
Revenue growth, three-year compound	1.3%	1.8%	53.0	250	2025-12-28
Free cash flow growth, three-year compound	11.6%	4.7%	36.2	139	2025-12-28
Reinvestment rate	(48.8%)	13.3%	87.2	142	2025-12-28
Asset growth, three years	(3.4%)	3.3%	74.0	251	2025-12-28
Net share issuance, one year	(5.1%)	(0.6%)	14.1	206	2026-02-16

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
164	Star Group, L.P. (SGU)	68.5	D	
165	AerSale Corp. (ASLE)	68.9	D	short runway, fortress balance sheet
166	Educational Development Corp. (EDUC)	69.3	D	fortress balance sheet
167	Bloomin' Brands, Inc. (BLMN)	69.7	D	
168	OneWater Marine Inc. (ONEW)	70.2	D	
169	Wendy's Co. (WEN)	70.6	D	
170	Builders FirstSource, Inc. (BLDR)	71.0	D	
171	Marinemax Inc. (HZO)	71.4	D	
172	HF Foods Group Inc. (HFFG)	71.8	D	
173	Team Inc. (TISI)	72.3	D	
174	Lands' END, Inc. (LE)	72.7	D	short runway

What the price implies

at the 2026-11-19 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(20.5%)	(0.5%)	31
Distance from 52-week high	(5.9%)	(23.4%)	89
EBIT to enterprise value	8.6%	5.4%	79
Free cash flow yield	14.8%	4.1%	89
Book value to price	0.08	0.38	18
Sales to price	1.33	1.64	41
Composite equity issuance, five years	(41.1%)	(17.2%)	11
Relative strength against the sector, log excess return	(0.14)	0.08	31
Twelve-month failure probability, CHS model	not computable	0.03%	

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Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 4 of 9, period end 2025-12-28	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	pass
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$373.7M
Operating cash flow, four quarters	$308.2M
Months of runway	not finite
Days since last periodic filing	15 (10-Q received Nov 5, 2026)
Median daily dollar volume, 63 sessions	$40.2M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:Revenues	$2.2B	2025-12-28	2026-02-23	10-K	26-000009
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$791.7M	2025-12-28	2026-02-23	10-K	26-000009
3	assets	us-gaap:Assets	$5.0B	2025-12-28	2026-02-23	10-K	26-000009
4	operating income	us-gaap:OperatingIncomeLoss	$343.5M	2025-12-28	2026-02-23	10-K	26-000009
5	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$227.2M	2025-12-28	2026-02-23	10-K	26-000009
6	income tax	us-gaap:IncomeTaxExpenseBenefit	$62.2M	2025-12-28	2026-02-23	10-K	26-000009
7	total debt	us-gaap:LongTermDebt	$2.8B	2025-12-28	2026-02-23	10-K	26-000009
8	book equity	us-gaap:StockholdersEquity	$117.4M	2025-12-28	2026-02-23	10-K	26-000009
9	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$300.8M	2025-12-28	2026-02-23	10-K	26-000009
10	total debt	us-gaap:LongTermDebt	$2.7B	2024-12-29	2026-02-23	10-K	26-000009
11	book equity	us-gaap:StockholdersEquity	$259.4M	2024-12-29	2026-02-23	10-K	26-000009
12	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$450.5M	2024-12-29	2026-02-23	10-K	26-000009
13	net income	us-gaap:NetIncomeLoss	$165.1M	2025-12-28	2026-02-23	10-K	26-000009
14	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$344.5M	2025-12-28	2026-02-23	10-K	26-000009
15	assets	us-gaap:Assets	$5.0B	2024-12-29	2026-02-23	10-K	26-000009
16	revenue	us-gaap:Revenues	$2.2B	2024-12-29	2026-02-23	10-K	26-000009
17	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$783.2M	2024-12-29	2026-02-23	10-K	26-000009
18	revenue	us-gaap:Revenues	$2.2B	2023-12-31	2026-02-23	10-K	26-000009
19	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$794.5M	2023-12-31	2026-02-23	10-K	26-000009
20	revenue	us-gaap:Revenues	$2.1B	2023-01-01	2025-02-21	10-K	25-000003
21	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$773.2M	2023-01-01	2025-02-21	10-K	25-000003
22	revenue	us-gaap:Revenues	$1.9B	2022-01-02	2024-02-26	10-K	24-000004
23	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$611.7M	2022-01-02	2024-02-26	10-K	24-000004
24	current assets	us-gaap:AssetsCurrent	$618.0M	2025-12-28	2026-02-23	10-K	26-000009
25	current liabilities	us-gaap:LiabilitiesCurrent	$351.1M	2025-12-28	2026-02-23	10-K	26-000009
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$435.1M	2025-12-28	2026-02-23	10-K	26-000009
27	liabilities	us-gaap:Liabilities	$4.8B	2025-12-28	2026-02-23	10-K	26-000009
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$152.2M	2025-12-28	2026-02-23	10-K	26-000009
29	operating income	us-gaap:OperatingIncomeLoss	$382.0M	2023-12-31	2026-02-23	10-K	26-000009
30	interest expense	us-gaap:InterestExpense	$124.1M	2023-12-31	2024-02-26	10-K	24-000004
31	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$101.9M	2025-12-28	2026-02-23	10-K	26-000009

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32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$355.3M	2024-12-29	2026-02-23	10-K	26-000009
33	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$94.4M	2024-12-29	2026-02-23	10-K	26-000009
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$345.4M	2023-12-31	2026-02-23	10-K	26-000009
35	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$85.0M	2023-12-31	2026-02-23	10-K	26-000009
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$259.9M	2023-01-01	2025-02-21	10-K	25-000003
37	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$85.5M	2023-01-01	2025-02-21	10-K	25-000003
38	current assets	us-gaap:AssetsCurrent	$736.1M	2024-12-29	2026-02-23	10-K	26-000009
39	current liabilities	us-gaap:LiabilitiesCurrent	$397.6M	2024-12-29	2026-02-23	10-K	26-000009
40	assets	us-gaap:Assets	$5.2B	2023-12-31	2025-02-21	10-K	25-000003
41	assets	us-gaap:Assets	$5.5B	2023-01-01	2024-02-26	10-K	24-000004
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	190,360,557	2026-02-16	2026-02-23	10-K	26-000009
43	shares outstanding	dei:EntityCommonStockSharesOutstanding	200,485,068	2025-02-19	2025-02-21	10-K	25-000003

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