Boise Cascade Co.

BCC

NYSE; shops; SIC 5030, Wholesale-Lumber & Other Construction Materials; CIK 0001328581

C

middle fifth of 239 graded peers in shops

rank 116 of 239; percentile 48.3; sampling error 3.0 points; lower is stronger

A B C D E

C, the tortoise



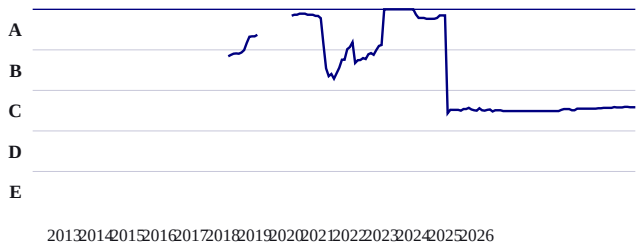
Scoreboard	
Profitability	D percentile 65.5
Solvency	A percentile 11.4
Growth and financing	D percentile 69.9
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $3.2B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: distress
Inputs computable	7 of 13
Graded from	filings received through Feb 24, 2026 270 days before the rescan; latest periodic filing 10-Q received Nov 2, 2026
Last close	$63.02 2026-11-20; market equity $2.2B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 24, 2026

Boise Cascade is one of the largest U.S. wholesale distributors of building materials and a leading manufacturer of engineered wood products (EWP) and plywood in North America. As used in this Form 10-K, the terms "Boise Cascade," "we," and "our" refer to Boise Cascade Company and its consolidated subsidiaries. As a leading distributor and manufacturer of building materials, we bring people, products, and services together to build strong homes, businesses, and communities that stand the test of time. Our two reportable segments, Building Materials Distribution and Wood Products, operate with a high degree of integration.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 65.5						
Gross profitability	not computable	43.5%				
one or more required annual facts are missing						
Return on invested capital	not computable	11.5%				

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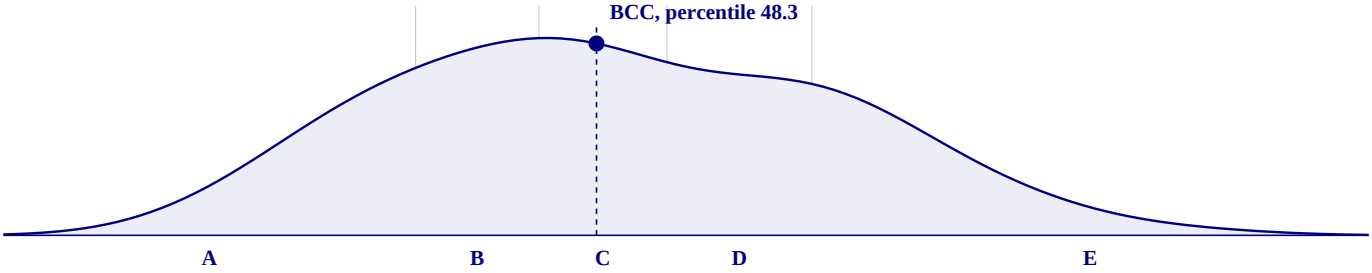
a prior annual debt, equity, and cash observation is required					
Accruals ratio	(3.7%)	(4.9%)	65.5	268	2025-12-31
Gross margin stability, five years	not computable	1.2 pts			
five annual gross margins are required; found 0					
Solvency, sleeve percentile 11.4					
Altman Z double-prime	not computable	1.93			
one or more required annual facts are missing					
Net debt to EBITDA	not computable	1.65x			
latest aligned inputs end 2016-12-31; latest annual assets end 2025-12-31					
Interest coverage	not computable	3.83x			
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31					
Current ratio	3.36x	1.34x	11.4	274	2025-12-31
Growth and financing, sleeve percentile 69.9					
Revenue growth, three-year compound	(8.6%)	1.8%	85.9	250	2025-12-31
Free cash flow growth, three-year compound	(76.1%)	5.2%	100.0	139	2025-12-31
Reinvestment rate	(57.3%)	13.1%	89.4	143	2025-12-31
Asset growth, three years	0.01%	3.3%	61.6	251	2025-12-31
Net share issuance, one year	(5.8%)	(0.6%)	12.7	206	2026-02-18

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
111	Honest Company, Inc. (HNST)	46.2	C	
112	LKQ Corp. (LKQ)	46.6	C	
113	Central Garden & PET Co. (CENT)	47.1	C	
114	Group 1 Automotive Inc. (GPI)	47.5	C	
115	Titan Machinery Inc. (TITN)	47.9	C	fortress balance sheet
116	Boise Cascade Co. (BCC)	48.3	C	
117	Foster L B Co. (FSTR)	48.7	C	
118	Scansource, Inc. (SCSC)	49.2	C	fortress balance sheet
119	TD Synnex Corp. (SNX)	49.6	C	
120	Reliance, Inc. (RS)	50.0	C	
121	Bath & Body Works, Inc. (BBWI)	50.4	C	

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	6.4%	(0.5%)	56
Distance from 52-week high	(30.8%)	(25.1%)	41
EBIT to enterprise value	8.2%	5.5%	77
Free cash flow yield	0.6%	4.2%	26
Book value to price	0.94	0.40	78

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Sales to price	2.92	1.70	64
Composite equity issuance, five years	(37.0%)	(17.2%)	13
Relative strength against the sector, log excess return	0.15	0.08	56
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2025-12-31	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	pass
No new shares issued	pass
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$385.1M
Operating cash flow, four quarters	$277.3M
Months of runway	not finite
Days since last periodic filing	19 (10-Q received Nov 2, 2026)
Median daily dollar volume, 63 sessions	$22.7M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	operating income	us-gaap:OperatingIncomeLoss	$84.7M	2016-12-31	2019-02-26	10-K	19-000025
2	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$43.3M	2016-12-31	2019-02-26	10-K	19-000025
3	income tax	us-gaap:IncomeTaxExpenseBenefit	$5.0M	2016-12-31	2019-02-26	10-K	19-000025
4	total debt	us-gaap:LongTermDebt	$437.6M	2016-12-31	2017-02-24	10-K	17-000012
5	book equity	us-gaap:StockholdersEquity	$580.0M	2016-12-31	2020-02-24	10-K	20-000024
6	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$104.0M	2016-12-31	2020-02-24	10-K	20-000024
7	net income	us-gaap:NetIncomeLoss	$132.8M	2025-12-31	2026-02-24	10-K	26-000006
8	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$254.1M	2025-12-31	2026-02-24	10-K	26-000006
9	assets	us-gaap:Assets	$3.2B	2025-12-31	2026-02-24	10-K	26-000006
10	assets	us-gaap:Assets	$3.4B	2024-12-31	2026-02-24	10-K	26-000006
11	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$72.8M	2016-12-31	2019-02-26	10-K	19-000025
12	operating income	us-gaap:OperatingIncomeLoss	$624.4M	2023-12-31	2026-02-24	10-K	26-000006
13	interest expense	us-gaap:InterestExpense	$25.5M	2023-12-31	2024-02-20	10-K	24-000018
14	current assets	us-gaap:AssetsCurrent	$1.7B	2025-12-31	2026-02-24	10-K	26-000006
15	current liabilities	us-gaap:LiabilitiesCurrent	$493.1M	2025-12-31	2026-02-24	10-K	26-000006
16	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$6.4B	2025-12-31	2026-02-24	10-K	26-000006
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$6.7B	2024-12-31	2026-02-24	10-K	26-000006
18	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$6.8B	2023-12-31	2026-02-24	10-K	26-000006
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$8.4B	2022-12-31	2025-02-20	10-K	25-000010
20	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$241.4M	2025-12-31	2026-02-24	10-K	26-000006
21	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$438.3M	2024-12-31	2026-02-24	10-K	26-000006
22	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$229.6M	2024-12-31	2026-02-24	10-K	26-000006
23	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$687.5M	2023-12-31	2026-02-24	10-K	26-000006
24	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$215.4M	2023-12-31	2026-02-24	10-K	26-000006
25	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$1.0B	2022-12-31	2025-02-20	10-K	25-000010
26	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$114.1M	2022-12-31	2025-02-20	10-K	25-000010

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27	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$158.2M	2025-12-31	2026-02-24	10-K	26-000006
28	operating income	us-gaap:OperatingIncomeLoss	$183.3M	2025-12-31	2026-02-24	10-K	26-000006
29	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$180.0M	2025-12-31	2026-02-24	10-K	26-000006
30	income tax	us-gaap:IncomeTaxExpenseBenefit	$47.1M	2025-12-31	2026-02-24	10-K	26-000006
31	current assets	us-gaap:AssetsCurrent	$1.9B	2024-12-31	2026-02-24	10-K	26-000006
32	current liabilities	us-gaap:LiabilitiesCurrent	$564.0M	2024-12-31	2026-02-24	10-K	26-000006
33	assets	us-gaap:Assets	$3.5B	2023-12-31	2025-02-20	10-K	25-000010
34	assets	us-gaap:Assets	$3.2B	2022-12-31	2024-02-20	10-K	24-000018
35	shares outstanding	dei:EntityCommonStockSharesOutstanding	35,722,067	2026-02-18	2026-02-24	10-K	26-000006
36	shares outstanding	dei:EntityCommonStockSharesOutstanding	37,932,989	2025-02-14	2025-02-20	10-K	25-000010

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