Ford Motor Co.

F

NYSE; consumer durables; SIC 3711, Motor Vehicles & Passenger Car Bodies; CIK 0000037996

D

fourth fifth of 428 graded peers in the pooled consumer group

rank 279 of 428; percentile 65.3; sampling error 2.4 points; lower is stronger

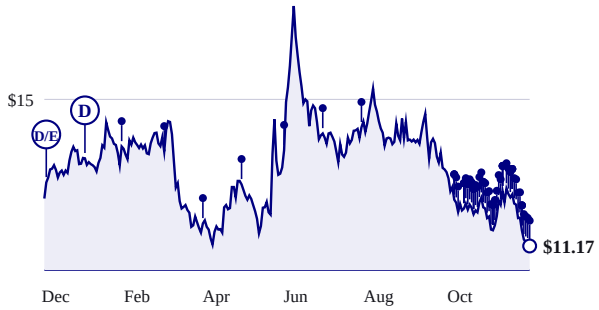
A B C D E

D, the sloth



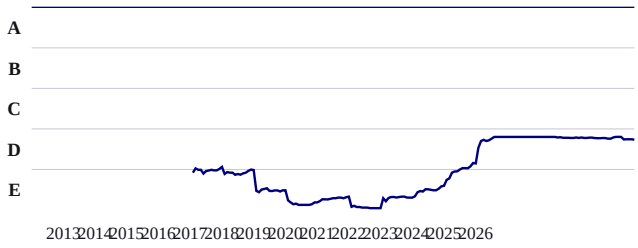
Scoreboard	
Profitability	D percentile 65.2
Solvency	D percentile 69.7
Growth and financing	B percentile 31.8
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $289.2B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: dilution, distress, fortress balance sheet
Inputs computable	7 of 13
Graded from	filings received through Feb 11, 2026 283 days before the rescan; latest periodic filing 10-Q received Oct 29, 2026
Last close	$11.17 2026-11-20; market equity $0; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 11, 2026

Sales, industry volume, and market share in certain key markets during the past three years were as follows: (in millions of units)(in millions of units)(as a percentage) (a)Represents primarily sales by dealers, sales to the government, and leases to Ford management, and is based, in part, on estimated vehicle registrations; includes medium and heavy trucks. (b)Industry volume is an internal estimate based on publicly available data collected from various government, private, and public sources around the globe; includes medium and heavy trucks. (c)Market share represents reported retail sales of our brands as a percent of total industry volume in the relevant market or region.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 65.2						
Gross profitability	4.4%	34.9%		94.1	438	2025-12-31
Return on invested capital	not computable	9.2%				

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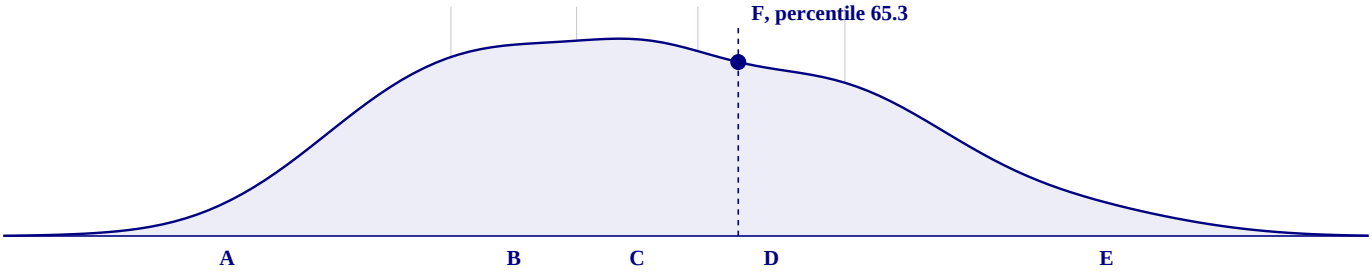
one or more required annual facts are missing						
Accruals ratio	(10.3%)	(5.1%)		23.8	485	2025-12-31
Gross margin stability, five years	3.3 pts	1.7 pts		77.9	377	2025-12-31
Solvency, sleeve percentile 69.7						
Altman Z double-prime	0.38	2.14		66.9	373	2025-12-31
Net debt to EBITDA	not computable	2.11x				
one or more required annual facts are missing						
Interest coverage	not computable	3.21x				
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31						
Current ratio	1.07x	1.56x		72.5	499	2025-12-31
Growth and financing, sleeve percentile 31.8						
Revenue growth, three-year compound	5.8%	1.4%		27.2	446	2025-12-31
Free cash flow growth, three-year compound	not computable	7.3%				
current FCF must be positive and base FCF must exceed $100,000						
Reinvestment rate	not computable	18.0%				
NOPAT must exceed $100,000						
Asset growth, three years	4.2%	2.0%		36.5	448	2025-12-31
Net share issuance, one year	not computable	(0.2%)				
firm-wide XBRL shares cannot be assigned to one ticker class						

Among 428 peers

consumer durables; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
274	Edible Garden AG Inc. (EDBL)	64.1	D	late filer
275	Seaboard Corp. (SEB)	64.3	D	
276	A.K.A. Brands Holding Corp. (AKA)	64.7	D	
277	Constellation Brands, Inc. (STZ)	65.0	D	
278	1stdibs.com, Inc. (DIBS)	65.1	D	
279	Ford Motor Co. (F)	65.3	D	
280	CarParts.com, Inc. (PRTS)	65.5	D	
281	Willamette Valley Vineyards Inc. (WVVI)	65.8	D	
282	Mcdonalds Corp. (MCD)	66.0	D	
283	Duluth Holdings Inc. (DLTH)	66.4	D	
284	Post Holdings, Inc. (POST)	66.7	D	

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(3.8%)	(1.3%)	47
Distance from 52-week high	(36.0%)	(26.2%)	36
EBIT to enterprise value	not computable	5.1%	
Free cash flow yield	not computable	4.6%	

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Book value to price	not computable	0.49	
Sales to price	not computable	1.48	
Composite equity issuance, five years	not computable	(16.9%)	
Relative strength against the sector, log excess return	0.05	0.03	52
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2025-12-31	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$22.3B
Operating cash flow, four quarters	$15.0B
Months of runway	not finite
Days since last periodic filing	23 (10-Q received Oct 29, 2026)
Median daily dollar volume, 63 sessions	$529.9M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$187.3B	2025-12-31	2026-02-11	10-K	26-000015
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$174.5B	2025-12-31	2026-02-11	10-K	26-000015
3	assets	us-gaap:Assets	$289.2B	2025-12-31	2026-02-11	10-K	26-000015
4	net income	us-gaap:ProfitLoss	-$8.2B	2025-12-31	2026-02-11	10-K	26-000015
5	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$21.3B	2025-12-31	2026-02-11	10-K	26-000015
6	assets	us-gaap:Assets	$285.2B	2024-12-31	2026-02-11	10-K	26-000015
7	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$185.0B	2024-12-31	2026-02-11	10-K	26-000015
8	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$158.4B	2024-12-31	2026-02-11	10-K	26-000015
9	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$176.2B	2023-12-31	2026-02-11	10-K	26-000015
10	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$150.6B	2023-12-31	2026-02-11	10-K	26-000015
11	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$158.1B	2022-12-31	2025-02-06	10-K	25-000013
12	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$134.4B	2022-12-31	2025-02-06	10-K	25-000013
13	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$136.3B	2021-12-31	2024-02-07	10-K	24-000009
14	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$114.7B	2021-12-31	2024-02-07	10-K	24-000009
15	current assets	us-gaap:AssetsCurrent	$123.5B	2025-12-31	2026-02-11	10-K	26-000015
16	current liabilities	us-gaap:LiabilitiesCurrent	$114.9B	2025-12-31	2026-02-11	10-K	26-000015
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$22.5B	2025-12-31	2026-02-11	10-K	26-000015
18	operating income	us-gaap:OperatingIncomeLoss	-$9.2B	2025-12-31	2026-02-11	10-K	26-000015
19	book equity	us-gaap:StockholdersEquity	$36.0B	2025-12-31	2026-02-11	10-K	26-000015
20	liabilities	us-gaap:Liabilities	$253.2B	2025-12-31	2026-02-11	10-K	26-000015
21	operating income	us-gaap:OperatingIncomeLoss	$5.5B	2023-12-31	2026-02-11	10-K	26-000015
22	interest expense	us-gaap:InterestExpense	$7.6B	2023-12-31	2024-02-07	10-K	24-000009
23	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.8B	2025-12-31	2026-02-11	10-K	26-000015
24	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$15.4B	2024-12-31	2026-02-11	10-K	26-000015
25	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.7B	2024-12-31	2026-02-11	10-K	26-000015

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26	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$14.9B	2023-12-31	2026-02-11	10-K	26-000015
27	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$8.2B	2023-12-31	2026-02-11	10-K	26-000015
28	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$6.9B	2022-12-31	2025-02-06	10-K	25-000013
29	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	$6.9B	2022-12-31	2025-02-06	10-K	25-000013
30	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$16.0B	2025-12-31	2026-02-11	10-K	26-000015
31	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	-$11.8B	2025-12-31	2026-02-11	10-K	26-000015
32	income tax	us-gaap:IncomeTaxExpenseBenefit	-$3.7B	2025-12-31	2026-02-11	10-K	26-000015
33	current assets	us-gaap:AssetsCurrent	$124.5B	2024-12-31	2026-02-11	10-K	26-000015
34	current liabilities	us-gaap:LiabilitiesCurrent	$106.9B	2024-12-31	2026-02-11	10-K	26-000015
35	assets	us-gaap:Assets	$273.3B	2023-12-31	2026-02-11	10-K	26-000015
36	assets	us-gaap:Assets	$255.9B	2022-12-31	2025-02-06	10-K	25-000013

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