1 800 Flowers COM Inc.

FLWS

Nasdaq; shops; SIC 5990, Retail-Retail Stores, NEC; CIK 0001084869

D/E

on the D/E boundary of 239 graded peers in shops

rank 185 of 239; percentile 77.3; sampling error 3.0 points; lower is stronger

A B C D E

D/E, the sloth



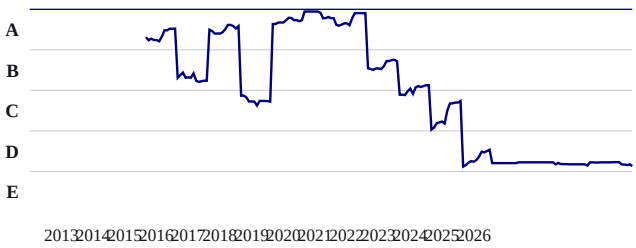
Scoreboard	
Profitability	A/B percentile 19.4
Solvency	D percentile 76.8
Growth and financing	E percentile 88.8
Reliability	0.91 AUC filers with $591M to $2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	$591M to $2.67B assets total assets $637.0M
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: dilution, distress
Inputs computable	7 of 13
Graded from	filings received through Sep 11, 2026 71 days before the rescan; latest periodic filing 10-Q received Nov 6, 2026
Last close	$1.87 2026-11-20; market equity $0; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Sep 11, 2026

1-800-FLOWERS.COM, Inc. and its subsidiaries (collectively, the "Company") is a leading provider of thoughtful expressions designed to help inspire customers to give more, connect more, and build more and better relationships. The Company's e-commerce business platform features our all-star family of brands, including: 1-800-Flowers.com®, 1-800-Baskets.com®, Cheryl's Cookies®, Harry & David®, PersonalizationMall.com®, Shari's Berries®, FruitBouquets.com®, Things Remembered®, Moose Munch®, The Popcorn Factory®, Wolferman's Bakery®, Vital Choice®, Scharffen Berger®, and Simply Chocolate®.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 19.4						
Gross profitability	89.7%	43.5%		8.6	223	2026-06-28
Return on invested capital	not computable	11.5%				

latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28

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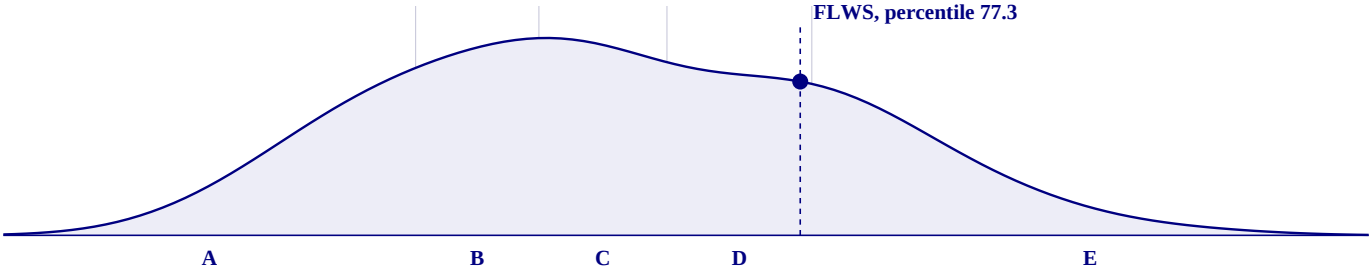
Accruals ratio	(21.7%)	(4.9%)	10.5	268	2026-06-28
Gross margin stability, five years	1.0 pts	1.2 pts	39.3	202	2026-06-28
Solvency, sleeve percentile 76.8					
Altman Z double-prime	(1.58)	1.93	77.0	197	2026-06-28
Net debt to EBITDA	not computable	1.65x			
EBITDA must exceed $100,000					
Interest coverage	not computable	3.83x			
one or more required annual facts are missing					
Current ratio	0.92x	1.34x	76.6	274	2026-06-28
Growth and financing, sleeve percentile 88.8					
Revenue growth, three-year compound	(9.3%)	1.8%	86.7	250	2026-06-28
Free cash flow growth, three-year compound	not computable	5.2%			
current FCF must be positive and base FCF must exceed $100,000					
Reinvestment rate	not computable	13.1%			
latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28					
Asset growth, three years	(15.4%)	3.3%	90.8	251	2026-06-28
Net share issuance, one year	not computable	(0.6%)			
two annual share counts are required; found 0					

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
180	Aramark (ARMK)	75.2	D	
181	Willis Lease Finance Corp. (WLFC)	75.6	D	
182	Cracker Barrel OLD Country Store, Inc. (CBRL)	76.1	D	
183	CHS Inc. (CHSCP)	76.5	D	
184	Dave & Buster's Entertainment, Inc. (PLAY)	76.9	D	
185	1 800 Flowers COM Inc. (FLWS)	77.3	D/E	
186	Petco Health & Wellness Company, Inc. (WOOF)	77.7	D/E	
187	Advance Auto Parts Inc. (AAP)	78.2	D/E	
188	RED Robin Gourmet Burgers Inc. (RRGB)	78.6	D/E	late filer
189	Global Partners L.P. (GLP)	79.0	D/E	
190	GrowGeneration Corp. (GRWG)	79.4	D/E	fortress balance sheet

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(30.6%)	(0.5%)	21
Distance from 52-week high	(62.1%)	(25.1%)	9
EBIT to enterprise value	not computable	5.5%	
Free cash flow yield	not computable	4.2%	
Book value to price	not computable	0.40	

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Sales to price	not computable	1.70	
Composite equity issuance, five years	not computable	(17.2%)	
Relative strength against the sector, log excess return	(0.28)	0.08	21
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2026-06-28	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	$9.4M
Operating cash flow, four quarters	$31.2M
Months of runway	not finite
Days since last periodic filing	15 (10-Q received Nov 6, 2026)
Median daily dollar volume, 63 sessions	$1.0M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$571.3M	2026-06-28	2026-09-11	10-K	26-000029
2	assets	us-gaap:Assets	$637.0M	2026-06-28	2026-09-11	10-K	26-000029
3	operating income	us-gaap:OperatingIncomeLoss	$149.1M	2021-06-27	2023-09-15	10-K	23-025967
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$149.1M	2021-06-27	2021-09-10	10-K	21-021879
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$30.5M	2021-06-27	2023-09-15	10-K	23-025967
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$161.5M	2021-06-27	2022-09-16	10-K	22-022580
7	book equity	us-gaap:StockholdersEquity	$509.1M	2021-06-27	2024-09-06	10-K	24-028591
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$173.6M	2021-06-27	2022-09-16	10-K	22-022580
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$87.6M	2020-06-28	2021-09-10	10-K	21-021879
10	book equity	us-gaap:StockholdersEquity	$399.8M	2020-06-28	2023-09-15	10-K	23-025967
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$240.5M	2020-06-28	2021-09-10	10-K	21-021879
12	net income	us-gaap:NetIncomeLoss	-$134.8M	2026-06-28	2026-09-11	10-K	26-000029
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$18.3M	2026-06-28	2026-09-11	10-K	26-000029
14	assets	us-gaap:Assets	$772.6M	2025-06-29	2026-09-11	10-K	26-000029
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.5B	2026-06-28	2026-09-11	10-K	26-000029
16	gross profit	us-gaap:GrossProfit	$652.3M	2025-06-29	2026-09-11	10-K	26-000029
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.7B	2025-06-29	2026-09-11	10-K	26-000029
18	gross profit	us-gaap:GrossProfit	$734.8M	2024-06-30	2026-09-11	10-K	26-000029
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.8B	2024-06-30	2026-09-11	10-K	26-000029
20	gross profit	us-gaap:GrossProfit	$757.5M	2023-07-02	2025-09-05	10-K	25-000017
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.0B	2023-07-02	2025-09-05	10-K	25-000017
22	gross profit	us-gaap:GrossProfit	$821.7M	2022-07-03	2024-09-06	10-K	24-028591
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$2.2B	2022-07-03	2024-09-06	10-K	24-028591
24	current assets	us-gaap:AssetsCurrent	$211.4M	2026-06-28	2026-09-11	10-K	26-000029
25	current liabilities	us-gaap:LiabilitiesCurrent	$229.2M	2026-06-28	2026-09-11	10-K	26-000029
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	-$69.8M	2026-06-28	2026-09-11	10-K	26-000029

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27	operating income	us-gaap:OperatingIncomeLoss	-$127.1M	2026-06-28	2026-09-11	10-K	26-000029
28	book equity	us-gaap:StockholdersEquity	$143.7M	2026-06-28	2026-09-11	10-K	26-000029
29	liabilities	us-gaap:Liabilities	$493.3M	2026-06-28	2026-09-11	10-K	26-000029
30	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$112.2M	2026-06-28	2026-09-11	10-K	26-000029
31	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$11.4M	2026-06-28	2026-09-11	10-K	26-000029
32	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$53.6M	2026-06-28	2026-09-11	10-K	26-000029
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$31.3M	2026-06-28	2026-09-11	10-K	26-000029
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-$26.4M	2025-06-29	2026-09-11	10-K	26-000029
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$41.5M	2025-06-29	2026-09-11	10-K	26-000029
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$95.0M	2024-06-30	2026-09-11	10-K	26-000029
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$38.6M	2024-06-30	2026-09-11	10-K	26-000029
38	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$115.4M	2023-07-02	2025-09-05	10-K	25-000017
39	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$44.6M	2023-07-02	2025-09-05	10-K	25-000017
40	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$55.2M	2021-06-27	2023-09-15	10-K	23-025967
41	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$42.5M	2021-06-27	2023-09-15	10-K	23-025967
42	current assets	us-gaap:AssetsCurrent	$400.1M	2021-06-27	2022-09-16	10-K	22-022580
43	current liabilities	us-gaap:LiabilitiesCurrent	$265.9M	2021-06-27	2022-09-16	10-K	22-022580
44	current assets	us-gaap:AssetsCurrent	$378.6M	2020-06-28	2021-09-10	10-K	21-021879
45	current liabilities	us-gaap:LiabilitiesCurrent	$180.3M	2020-06-28	2021-09-10	10-K	21-021879
46	assets	us-gaap:Assets	$1.0B	2024-06-30	2025-09-05	10-K	25-000017
47	assets	us-gaap:Assets	$1.1B	2023-07-02	2024-09-06	10-K	24-028591

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