Performance Food Group Co.

PFGC

NYSE; shops; SIC 5141, Wholesale-Groceries, General Line; CIK 0001618673

B

second fifth of 239 graded peers in shops

rank 76 of 239; percentile 31.5; sampling error 3.0 points; lower is stronger

A B C D E

B, the elk



Scoreboard

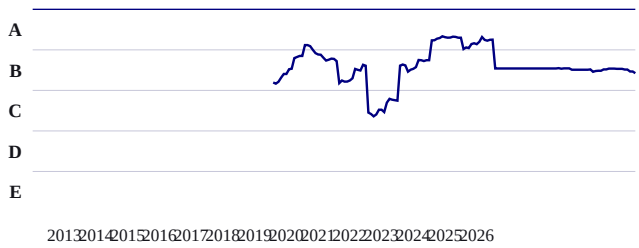
Profitability	B/C percentile 39.2
Solvency	C percentile 48.9
Growth and financing	B/C percentile 41.5
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $18.8B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered not computable: short runway, distress, fortress balance sheet
Inputs computable	11 of 13
Graded from	filings received through Aug 12, 2026 101 days before the rescan; latest periodic filing 10-Q received Nov 4, 2026
Last close	$108.33 2026-11-20; market equity $17.1B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Aug 12, 2026

Performance Food Group Company, through its subsidiaries, markets and distributes more than 300,000 food and food-related products to customers across North America, from our over 150 distribution centers to over 350,000 customer locations in the food-away-from-home industry. Our over 44,000 employees serve a diverse mix of customers, from independent and chain restaurants to schools, business and industry locations, vending distributors, office coffee service distributors, retailers, convenience stores, and theaters. We source our products from various suppliers and serve as an important partner to our suppliers by providing them access to our broad customer base.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 39.2						
Gross profitability	42.9%	43.5%		50.0	223	2026-06-27
Return on invested capital	not computable	11.5%				

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one or more required annual facts are missing

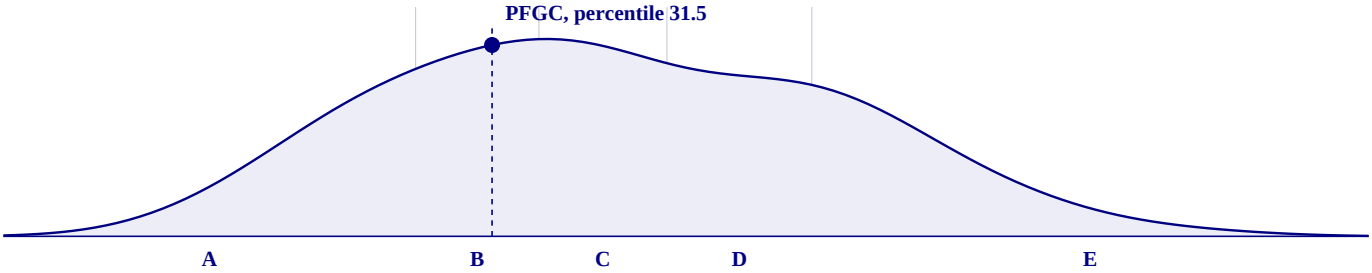
Accruals ratio	(5.7%)	(4.9%)	47.2	268	2026-06-27
Gross margin stability, five years	0.6 pts	1.2 pts	20.4	202	2026-06-27
Solvency, sleeve percentile 48.9					
Altman Z double-prime	1.95	1.93	45.9	197	2026-06-27
Net debt to EBITDA	not computable	1.65x			

one or more required annual facts are missing

Interest coverage	2.15x	3.83x	60.0	51	2026-06-27
Current ratio	1.51x	1.34x	40.7	274	2026-06-27
Growth and financing, sleeve percentile 41.5					
Revenue growth, three-year compound	5.8%	1.8%	27.7	250	2026-06-27
Free cash flow growth, three-year compound	22.3%	5.2%	21.7	139	2026-06-27
Reinvestment rate	(19.0%)	13.1%	78.2	143	2026-06-27
Asset growth, three years	14.7%	3.3%	9.6	251	2026-06-27
Net share issuance, one year	0.6%	(0.6%)	70.2	206	2026-08-05

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
71	Burlington Stores, Inc. (BURL)	29.4	B	
72	GameStop Corp. (GME)	29.8	B	fortress balance sheet
73	Macy's, Inc. (M)	30.3	B	
74	Biglari Holdings Inc. (BH)	30.7	B	
75	Coupang, Inc. (CPNG)	31.1	B	fortress balance sheet
76	Performance Food Group Co. (PFGC)	31.5	B	
77	Ingles Markets Inc. (IMKTA)	31.9	B	late filer
78	GAP Inc. (GAP)	32.4	B	fortress balance sheet
79	Home Depot, Inc. (HD)	32.8	B	
80	Natural Grocers by Vitamin Cottage, Inc. (NGVC)	33.2	B	
81	Flanigans Enterprises Inc. (BDL)	33.6	B	late filer, fortress balance sheet

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(5.4%)	(0.5%)	42
Distance from 52-week high	(7.2%)	(25.1%)	89
EBIT to enterprise value	not computable	5.5%	
Free cash flow yield	6.0%	4.2%	65
Book value to price	0.30	0.40	40
Sales to price	3.97	1.70	74
Composite equity issuance, five years	16.3%	(17.2%)	89
Relative strength against the sector, log excess return	0.03	0.08	42

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Twelve-month failure probability, CHS model	not computable	0.04%

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 5 of 9, period end 2026-06-27	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	pass
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	n/a
Operating cash flow, four quarters	n/a
Months of runway	not finite
Days since last periodic filing	17 (10-Q received Nov 4, 2026)
Median daily dollar volume, 63 sessions	$129.6M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$8.1B	2026-06-27	2026-08-12	10-K	26-346886
2	assets	us-gaap:Assets	$18.8B	2026-06-27	2026-08-12	10-K	26-346886
3	net income	us-gaap:NetIncomeLoss	$359.3M	2026-06-27	2026-08-12	10-K	26-346886
4	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$1.4B	2026-06-27	2026-08-12	10-K	26-346886
5	assets	us-gaap:Assets	$17.9B	2025-06-28	2026-08-12	10-K	26-346886
6	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAs...	$67.8B	2026-06-27	2026-08-12	10-K	26-346886
7	gross profit	us-gaap:GrossProfit	$7.4B	2025-06-28	2026-08-12	10-K	26-346886
8	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAs...	$63.3B	2025-06-28	2026-08-12	10-K	26-346886
9	gross profit	us-gaap:GrossProfit	$6.6B	2024-06-29	2026-08-12	10-K	26-346886
10	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAs...	$58.3B	2024-06-29	2026-08-12	10-K	26-346886
11	gross profit	us-gaap:GrossProfit	$6.3B	2023-07-01	2025-08-13	10-K	25-000012
12	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAs...	$57.3B	2023-07-01	2025-08-13	10-K	25-000012
13	gross profit	us-gaap:GrossProfit	$5.3B	2022-07-02	2024-08-14	10-K	24-097033
14	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAs...	$50.9B	2022-07-02	2024-08-14	10-K	24-097033
15	current assets	us-gaap:AssetsCurrent	$7.8B	2026-06-27	2026-08-12	10-K	26-346886
16	current liabilities	us-gaap:LiabilitiesCurrent	$5.2B	2026-06-27	2026-08-12	10-K	26-346886
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$2.0B	2026-06-27	2026-08-12	10-K	26-346886
18	operating income	us-gaap:OperatingIncomeLoss	$887.5M	2026-06-27	2026-08-12	10-K	26-346886
19	book equity	us-gaap:StockholdersEquity	$4.9B	2026-06-27	2026-08-12	10-K	26-346886
20	liabilities	us-gaap:Liabilities	$13.9B	2026-06-27	2026-08-12	10-K	26-346886
21	interest expense	us-gaap:InterestExpense	$413.7M	2026-06-27	2026-08-12	10-K	26-346886
22	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$384.1M	2026-06-27	2026-08-12	10-K	26-346886
23	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$1.2B	2025-06-28	2026-08-12	10-K	26-346886
24	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$506.0M	2025-06-28	2026-08-12	10-K	26-346886
25	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$1.2B	2024-06-29	2026-08-12	10-K	26-346886
26	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$395.6M	2024-06-29	2026-08-12	10-K	26-346886
27	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$832.1M	2023-07-01	2025-08-13	10-K	25-000012
28	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$269.7M	2023-07-01	2025-08-13	10-K	25-000012
29	depreciation amortization	us-gaap:Depreciation	$541.9M	2026-06-27	2026-08-12	10-K	26-346886
30	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$485.8M	2026-06-27	2026-08-12	10-K	26-346886

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31	income tax	us-gaap:IncomeTaxExpenseBenefit	$126.5M	2026-06-27	2026-08-12	10-K	26-346886
32	current assets	us-gaap:AssetsCurrent	$7.1B	2025-06-28	2026-08-12	10-K	26-346886
33	current liabilities	us-gaap:LiabilitiesCurrent	$4.5B	2025-06-28	2026-08-12	10-K	26-346886
34	assets	us-gaap:Assets	$13.4B	2024-06-29	2025-08-13	10-K	25-000012
35	assets	us-gaap:Assets	$12.5B	2023-07-01	2024-08-14	10-K	24-097033
36	shares outstanding	dei:EntityCommonStockSharesOutstanding	157,533,032	2026-08-05	2026-08-12	10-K	26-346886
37	shares outstanding	dei:EntityCommonStockSharesOutstanding	156,519,106	2025-08-06	2025-08-13	10-K	25-000012

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