Alamo Group Inc.

ALG

NYSE; manufacturing; SIC 3523, Farm Machinery & Equipment; CIK 0000897077

A

strongest fifth of 246 graded peers in manufacturing

rank 14 of 246; percentile 5.3; sampling error 3.0 points; lower is stronger

A B C D E

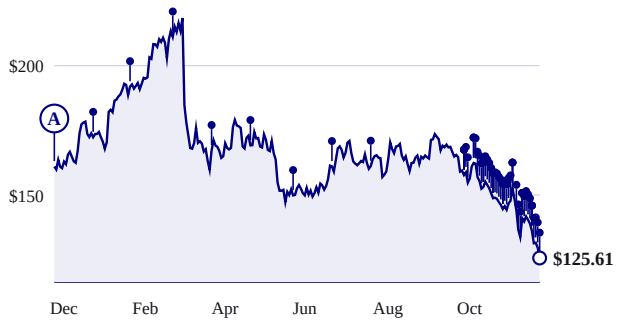
A, the bull



Scoreboard

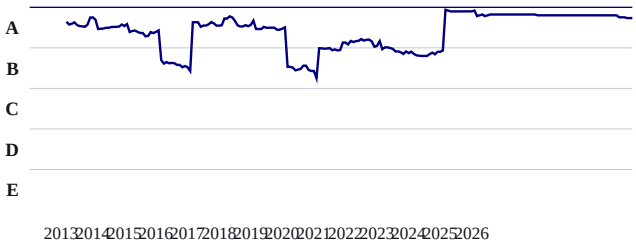
Profitability	B percentile 33.1
Solvency	A percentile 11.2
Growth and financing	C percentile 43.4
Reliability	0.91 AUC filers with $591M to $2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	$591M to $2.67B assets total assets $1.6B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered; fortress balance sheet not computable: distress
Inputs computable	11 of 13
Graded from	filings received through Mar 2, 2026 265 days before the rescan; latest periodic filing 10-Q received Nov 4, 2026
Last close	$125.94 2026-11-20; market equity $1.5B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Mar 2, 2026

Unless the context otherwise requires, the terms "the Company," "Alamo Group," "we," "our" and "us" refer to Alamo Group Inc. and its subsidiaries on a consolidated basis. The Company is a leader in the manufacture and sale of high-quality, purpose-built industrial and vegetation management equipment. We serve end-markets such as infrastructure building and maintenance, industrial construction, public works, land maintenance, agriculture and tree care. Our products are sold to independent equipment dealers and directly to contractors and municipalities.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 33.1						
Gross profitability	24.8%	22.3%		36.5	267	2025-12-31
Return on invested capital	11.0%	9.9%		46.4	98	2025-12-31
Accruals ratio	(4.8%)	(3.7%)		41.8	288	2025-12-31

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Gross margin stability, five years	0.8 pts	2.1 pts		7.7	222	2025-12-31
Solvency, sleeve percentile 11.2						
Altman Z double-prime	8.57	3.74		10.8	223	2025-12-31
Net debt to EBITDA	(0.67x)	1.75x		10.3	118	2025-12-31
Interest coverage	not computable	5.13x				
latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31						
Current ratio	4.57x	2.30x		12.6	302	2025-12-31
Growth and financing, sleeve percentile 43.4						
Revenue growth, three-year compound	1.9%	2.3%		51.9	261	2025-12-31
Free cash flow growth, three-year compound	not computable	13.5%				
current FCF must be positive and base FCF must exceed $100,000						
Reinvestment rate	102.9%	24.5%		18.7	140	2025-12-31
Asset growth, three years	7.1%	4.2%		35.6	265	2025-12-31
Net share issuance, one year	0.5%	(0.04%)		67.4	240	2026-02-20

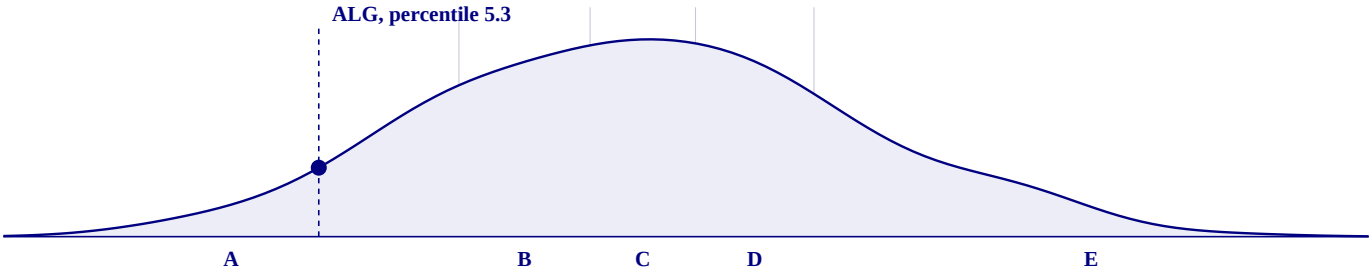
Warnings

1 of 7 checks triggered; none of them enters the letter

Check	Measured
Fortress balance sheet	cash minus debt is 118,911,000 USD; Altman Z is not used

Among 246 peers

manufacturing; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
9	Energy Recovery, Inc. (ERII)	3.3	A	fortress balance sheet
10	ITT Inc. (ITT)	3.7	A	fortress balance sheet
11	Smith Midland Corp. (SMID)	4.1	A	late filer
12	Graco Inc. (GGG)	4.5	A	
13	Simpson Manufacturing Co., Inc. (SSD)	4.9	A	fortress balance sheet
14	Alamo Group Inc. (ALG)	5.3	A	fortress balance sheet
15	ACM Research, Inc. (ACMR)	5.7	A	fortress balance sheet
16	Innovex International, Inc. (INVX)	6.1	A	fortress balance sheet
17	Blue Bird Corp. (BLBD)	6.5	A	
18	Enerpac Tool Group Corp. (EPAC)	6.9	A	
19	Heico Corp. (HEI)	7.3	A	

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(12.9%)	10.0%	27
Distance from 52-week high	(42.5%)	(32.1%)	35
EBIT to enterprise value	9.9%	4.5%	88
Free cash flow yield	9.6%	3.8%	88

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Book value to price	0.78	0.39	77
Sales to price	1.05	0.60	68
Composite equity issuance, five years	(1.1%)	(9.5%)	65
Relative strength against the sector, log excess return	(0.22)	0.01	27
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score 5 of 9, period end 2025-12-31	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	pass
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$230.7M
Operating cash flow, four quarters	$158.3M
Months of runway	not finite
Days since last periodic filing	18 (10-Q received Nov 4, 2026)
Median daily dollar volume, 63 sessions	$25.6M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	$397.8M	2025-12-31	2026-03-02	10-K	26-000016
2	assets	us-gaap:Assets	$1.6B	2025-12-31	2026-03-02	10-K	26-000016
3	operating income	us-gaap:OperatingIncomeLoss	$151.6M	2025-12-31	2026-03-02	10-K	26-000016
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$139.5M	2025-12-31	2026-03-02	10-K	26-000016
5	income tax	us-gaap:IncomeTaxExpenseBenefit	$35.7M	2025-12-31	2026-03-02	10-K	26-000016
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$190.7M	2025-12-31	2026-03-02	10-K	26-000016
7	book equity	us-gaap:StockholdersEquity	$1.1B	2025-12-31	2026-03-02	10-K	26-000016
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$309.7M	2025-12-31	2026-03-02	10-K	26-000016
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$205.5M	2024-12-31	2026-03-02	10-K	26-000016
10	book equity	us-gaap:StockholdersEquity	$1.0B	2024-12-31	2026-03-02	10-K	26-000016
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$197.3M	2024-12-31	2026-03-02	10-K	26-000016
12	net income	us-gaap:NetIncomeLoss	$103.8M	2025-12-31	2026-03-02	10-K	26-000016
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$177.5M	2025-12-31	2026-03-02	10-K	26-000016
14	assets	us-gaap:Assets	$1.5B	2024-12-31	2026-03-02	10-K	26-000016
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.6B	2025-12-31	2026-03-02	10-K	26-000016
16	gross profit	us-gaap:GrossProfit	$412.5M	2024-12-31	2026-03-02	10-K	26-000016
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.6B	2024-12-31	2026-03-02	10-K	26-000016
18	gross profit	us-gaap:GrossProfit	$453.6M	2023-12-31	2026-03-02	10-K	26-000016
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.7B	2023-12-31	2026-03-02	10-K	26-000016
20	gross profit	us-gaap:GrossProfit	$376.5M	2022-12-31	2025-02-27	10-K	25-000007
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.5B	2022-12-31	2025-02-27	10-K	25-000007
22	gross profit	us-gaap:GrossProfit	$334.5M	2021-12-31	2024-02-22	10-K	24-000009
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.3B	2021-12-31	2024-02-22	10-K	24-000009
24	current assets	us-gaap:AssetsCurrent	$998.1M	2025-12-31	2026-03-02	10-K	26-000016
25	current liabilities	us-gaap:LiabilitiesCurrent	$218.4M	2025-12-31	2026-03-02	10-K	26-000016

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26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$1.0B	2025-12-31	2026-03-02	10-K	26-000016
27	liabilities	us-gaap:Liabilities	$457.9M	2025-12-31	2026-03-02	10-K	26-000016
28	depreciation amortization	us-gaap:Depreciation	$27.1M	2025-12-31	2026-03-02	10-K	26-000016
29	operating income	us-gaap:OperatingIncomeLoss	$198.0M	2023-12-31	2026-03-02	10-K	26-000016
30	interest expense	us-gaap:InterestExpense	$26.1M	2023-12-31	2024-02-22	10-K	24-000009
31	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$30.6M	2025-12-31	2026-03-02	10-K	26-000016
32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$209.8M	2024-12-31	2026-03-02	10-K	26-000016
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$25.0M	2024-12-31	2026-03-02	10-K	26-000016
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$131.2M	2023-12-31	2026-03-02	10-K	26-000016
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$37.7M	2023-12-31	2026-03-02	10-K	26-000016
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$14.5M	2022-12-31	2025-02-27	10-K	25-000007
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$31.1M	2022-12-31	2025-02-27	10-K	25-000007
38	current assets	us-gaap:AssetsCurrent	$857.5M	2024-12-31	2026-03-02	10-K	26-000016
39	current liabilities	us-gaap:LiabilitiesCurrent	$190.3M	2024-12-31	2026-03-02	10-K	26-000016
40	assets	us-gaap:Assets	$1.4B	2023-12-31	2025-02-27	10-K	25-000007
41	assets	us-gaap:Assets	$1.3B	2022-12-31	2024-02-22	10-K	24-000009
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	12,121,294	2026-02-20	2026-03-02	10-K	26-000016
43	shares outstanding	dei:EntityCommonStockSharesOutstanding	12,063,468	2025-02-21	2025-02-27	10-K	25-000007

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