Dutch Bros Inc.

BROS

NYSE; shops; SIC 5810, Retail-Eating & Drinking Places; CIK 0001866581

A

strongest fifth of 239 graded peers in shops

rank 27 of 239; percentile 10.9; sampling error 3.0 points; lower is stronger

A B C D E

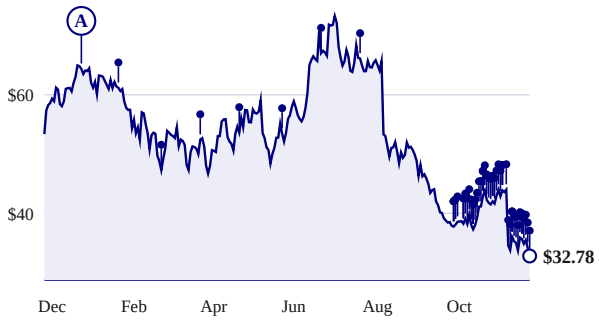
A, the bull



Scoreboard

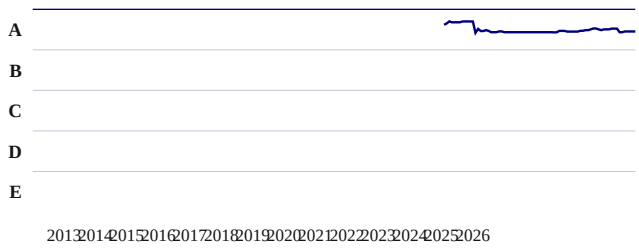
Profitability	C percentile 53.5
Solvency	B/C percentile 37.1
Growth and financing	A percentile 9.1
Reliability	0.94 AUC filers with over $2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over $2.67B assets total assets $3.0B
Standard universe	inside revenue above $1M and assets above $10M
Warnings	none triggered; fortress balance sheet not computable: dilution, distress
Inputs computable	10 of 13
Graded from	filings received through Feb 13, 2026 283 days before the rescan; latest periodic filing 10-Q received Nov 5, 2026
Last close	$32.77 2026-11-20; market equity $5.1B; no price enters the letter

Share price, twelve months to the rescan



Split-adjusted close. Each lollipop is a rescan and carries the letter held then.

Letter at every rescan, 2012 to 2026



Sector percentile at each rescan, stronger toward the top; facts filed by each date only.

Business, in the company's words

opening of Item 1 of the 10-K received Feb 13, 2026

Dutch Bros Inc. is a Delaware corporation, and its Class A common stock trades on the New York Stock Exchange under the symbol "BROS". Dutch Bros is a high growth operator and franchisor of drive-thru shops that focus on serving high- QUALITY, hand-crafted beverages with unparalleled SPEED and superior SERVICE. Founded in 1992 by brothers Dane and Travis Boersma, Dutch Bros began with a double-head espresso machine and a pushcart in Grants Pass, Oregon. Today, we believe that Dutch Bros is one of the fastest-growing brands in the quick service beverage industry in the United States.

The thirteen inputs

lower percentile is stronger; sleeves and inputs within a sleeve carry equal weight

Input	Value	Peer median	Percentile, 0 to 100	Pct	Peers	Period end
Profitability, sleeve percentile 53.5						
Gross profitability	14.1%	43.5%		88.3	223	2025-12-31
Return on invested capital	25.4%	11.5%		22.7	76	2025-12-31
Accruals ratio	(7.8%)	(4.9%)		33.7	268	2025-12-31

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Gross margin stability, five years	2.1 pts	1.2 pts	69.2	202	2025-12-31
Solvency, sleeve percentile 37.1					
Altman Z double-prime	1.06	1.93	58.2	197	2025-12-31
Net debt to EBITDA	(0.24x)	1.65x	11.1	91	2025-12-31
Interest coverage	not computable	3.83x			
one or more required annual facts are missing					
Current ratio	1.49x	1.34x	42.1	274	2025-12-31
Growth and financing, sleeve percentile 9.1					
Revenue growth, three-year compound	30.4%	1.8%	2.0	250	2025-12-31
Free cash flow growth, three-year compound	not computable	5.2%			
current FCF must be positive and base FCF must exceed $100,000					
Reinvestment rate	63.1%	13.1%	23.2	143	2025-12-31
Asset growth, three years	36.4%	3.3%	2.0	251	2025-12-31
Net share issuance, one year	not computable	(0.6%)			
two annual share counts are required; found 1					

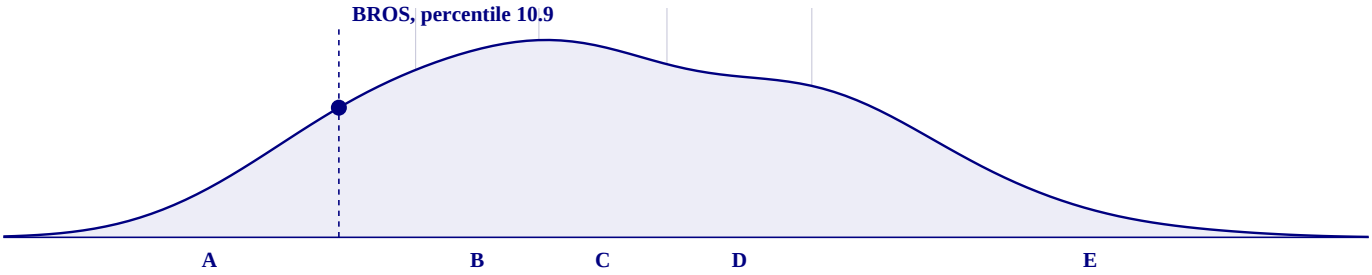
Warnings

1 of 7 checks triggered; none of them enters the letter

Check	Measured
Fortress balance sheet	cash minus debt is 66,941,000 USD; Altman Z is not used

Among 239 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
22	Urban Outfitters Inc. (URBN)	8.8	A	
23	Applied Industrial Technologies Inc. (AIT)	9.2	A	
24	QXO, Inc. (QXO)	9.7	A	
25	FirstCash Holdings, Inc. (FCFS)	10.1	A	
26	Amcon Distributing Co. (DIT)	10.5	A	
27	Dutch Bros Inc. (BROS)	10.9	A	fortress balance sheet
28	Lovesac Co. (LOVE)	11.3	A	fortress balance sheet
29	Eplus Inc. (PLUS)	11.8	A	fortress balance sheet
30	Watsco Inc. (WSO)	12.2	A	fortress balance sheet
31	Ollie's Bargain Outlet Holdings, Inc. (OLLI)	12.6	A	fortress balance sheet
32	Richardson Electronics, Ltd. (RELL)	13.0	A	

What the price implies

at the 2026-11-20 close; none of these enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(30.6%)	(0.5%)	21
Distance from 52-week high	(55.3%)	(25.1%)	14
EBIT to enterprise value	3.2%	5.5%	29

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Free cash flow yield	1.1%	4.2%	26
Book value to price	0.16	0.40	28
Sales to price	0.32	1.70	7
Composite equity issuance, five years	not computable	(17.2%)	
Relative strength against the sector, log excess return	(0.28)	0.08	21
Twelve-month failure probability, CHS model	not computable	0.04%	

Diagnostics

shown on every report; none enters the grade

Measure	Value
Piotroski F-score None of 9, period end 2025-12-31	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	$194.6M
Operating cash flow, four quarters	$376.7M
Months of runway	not finite
Days since last periodic filing	18 (10-Q received Nov 5, 2026)
Median daily dollar volume, 63 sessions	$173.6M

Sources

every fact behind the inputs; each row links to its filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.6B	2025-12-31	2026-02-13	10-K	26-000006
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$1.2B	2025-12-31	2026-02-13	10-K	26-000006
3	assets	us-gaap:Assets	$3.0B	2025-12-31	2026-02-13	10-K	26-000006
4	operating income	us-gaap:OperatingIncomeLoss	$161.2M	2025-12-31	2026-02-13	10-K	26-000006
5	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeInc...	$135.6M	2025-12-31	2026-02-13	10-K	26-000006
6	income tax	us-gaap:IncomeTaxExpenseBenefit	$18.3M	2025-12-31	2026-02-13	10-K	26-000006
7	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$202.5M	2025-12-31	2026-02-13	10-K	26-000006
8	book equity	us-gaap:StockholdersEquity	$680.8M	2025-12-31	2026-02-13	10-K	26-000006
9	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$269.4M	2025-12-31	2026-02-13	10-K	26-000006
10	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	$238.0M	2024-12-31	2026-02-13	10-K	26-000006
11	book equity	us-gaap:StockholdersEquity	$537.4M	2024-12-31	2026-02-13	10-K	26-000006
12	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	$293.4M	2024-12-31	2026-02-13	10-K	26-000006
13	net income	us-gaap:NetIncomeLoss	$79.8M	2025-12-31	2026-02-13	10-K	26-000006
14	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$295.5M	2025-12-31	2026-02-13	10-K	26-000006
15	assets	us-gaap:Assets	$2.5B	2024-12-31	2026-02-13	10-K	26-000006
16	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$1.3B	2024-12-31	2026-02-13	10-K	26-000006
17	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$940.9M	2024-12-31	2026-02-13	10-K	26-000006
18	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$965.8M	2023-12-31	2026-02-13	10-K	26-000006
19	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$714.5M	2023-12-31	2026-02-13	10-K	26-000006
20	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$739.0M	2022-12-31	2025-02-13	10-K	25-000048
21	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$558.1M	2022-12-31	2025-02-13	10-K	25-000048
22	revenue	us-gaap:RevenueFromContractWithCustomerExcludingA...	$497.9M	2021-12-31	2024-02-23	10-K	24-000038
23	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	$344.6M	2021-12-31	2024-02-23	10-K	24-000038
24	current assets	us-gaap:AssetsCurrent	$357.4M	2025-12-31	2026-02-13	10-K	26-000006

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25	current liabilities	us-gaap:LiabilitiesCurrent	$240.5M	2025-12-31	2026-02-13	10-K	26-000006
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	$99.5M	2025-12-31	2026-02-13	10-K	26-000006
27	liabilities	us-gaap:Liabilities	$2.1B	2025-12-31	2026-02-13	10-K	26-000006
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	$115.1M	2025-12-31	2026-02-13	10-K	26-000006
29	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$241.1M	2025-12-31	2026-02-13	10-K	26-000006
30	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$246.4M	2024-12-31	2026-02-13	10-K	26-000006
31	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$221.7M	2024-12-31	2026-02-13	10-K	26-000006
32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$139.9M	2023-12-31	2026-02-13	10-K	26-000006
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$228.5M	2023-12-31	2026-02-13	10-K	26-000006
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	$59.9M	2022-12-31	2025-02-13	10-K	25-000048
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	$187.9M	2022-12-31	2025-02-13	10-K	25-000048
36	current assets	us-gaap:AssetsCurrent	$357.9M	2024-12-31	2026-02-13	10-K	26-000006
37	current liabilities	us-gaap:LiabilitiesCurrent	$203.1M	2024-12-31	2026-02-13	10-K	26-000006
38	assets	us-gaap:Assets	$1.8B	2023-12-31	2025-02-13	10-K	25-000048
39	assets	us-gaap:Assets	$1.2B	2022-12-31	2024-02-23	10-K	24-000038
40	shares outstanding	us-gaap:CommonStockSharesOutstanding	154,204,000	2024-12-31	2025-02-13	10-K	25-000048

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