

Esco Technologies Inc. (ESE)

NYSE; business equipment; SIC 3669, Communications Equipment, NEC; CIK 0000866706

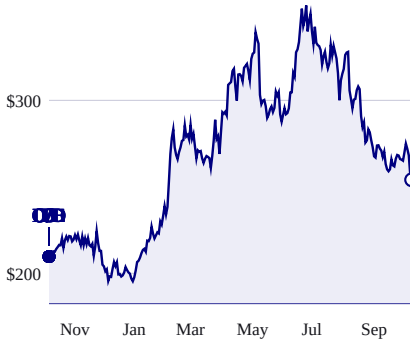
Esco Technologies Inc. ESE; business equipment	
Grade	C A B C D E middle fifth of 497 graded peers percentile 51.8; sampling error 2.2 points; lower is stronger
Rank	258 of 497
Profitability	C/D percentile 61.9
Solvency	B percentile 37.3
Growth and financing	C percentile 46.7
Reliability	0.91 AUC filers with \$591M to \$2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	\$591M to \$2.67B assets total assets \$2.4B
Standard universe	inside revenue above \$1M and assets above \$10M
Warnings	none active not computable: distress
Inputs computable	13 of 14
Graded from	filings received through Dec 1, 2025 312 days before the rescan; latest periodic filing 10-Q received Aug 10, 2026
Last close	\$254.06 2026-10-08; market equity \$6.6B
Price used in grade	None



C, the tortoise
middle fifth of its sector; letters are fifths of the 497 graded peers

Share price, twelve months to the rescan

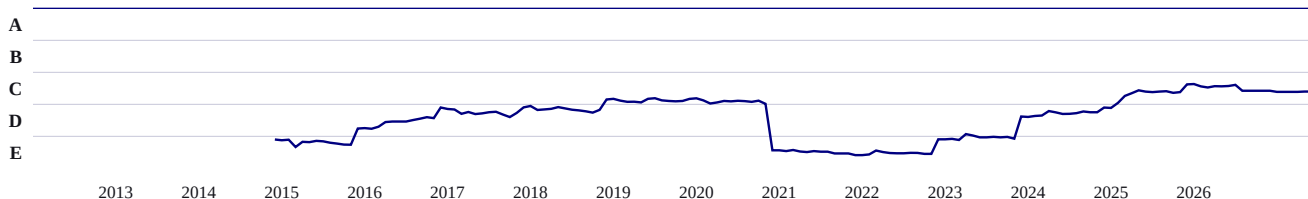
split-adjusted close; the letter is fixed at the rescan that set it



Rescans on file: D/E from Dec 21, 2022, D from Dec 21, 2023, C/D from Dec 21, 2024

Letter at every rescans

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Dec 1, 2025

The Registrant is ESCO Technologies Inc. (NYSE: ESE), sometimes referred to in this report as ESCO. Except where the context indicates otherwise, the terms "Company", "we", "our" and "us" are used in this report to refer to ESCO together with its subsidiaries through which its businesses are conducted. We are: ?A global provider of highly engineered components and systems for aviation, Navy, defense and industrial customers; ?An industry leader in designing and manufacturing radio frequency (RF) test

and measurement products and systems; and ?A provider of diagnostic instruments, software and services to industrial power users and the electric utility and renewable energy industries.

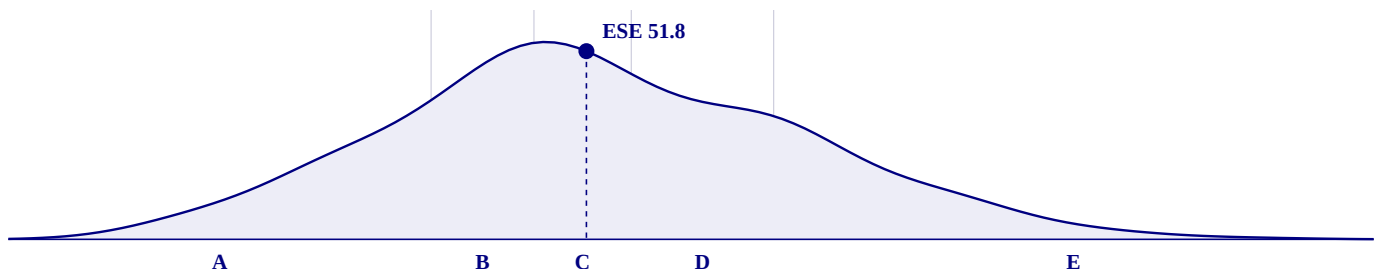
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 61.9						
Gross profitability		19.1%	28.5%	64.3	558	2025-09-30
Return on invested capital		8.9%	10.9%	53.3	136	2025-09-30
Accruals ratio		2.7%	(7.4%)	89.7	621	2025-09-30
Gross margin stability, five years		1.8 pts	2.4 pts	40.4	429	2025-09-30
Solvency, sleeve percentile 37.3						
Twelve-month failure probability		not computable	0.05%			latest liabilities, cash plus short-term investments, book equity, and shares are required
Altman Z double-prime		4.68	2.18	24.8	566	2025-09-30
Net debt to EBITDA		0.34x	1.11x	27.4	147	2025-09-30
Interest coverage		9.73x	3.77x	29.2	90	2025-09-30
Current ratio		1.35x	2.02x	67.8	666	2025-09-30
Growth and financing, sleeve percentile 46.7						
Revenue growth, three-year compound		8.5%	6.4%	43.8	538	2025-09-30
Free cash flow growth, three-year compound		25.8%	17.2%	39.0	268	2025-09-30
Reinvestment rate		(136.7%)	14.3%	79.1	226	2025-09-30
Asset growth, three years		13.4%	5.0%	27.9	563	2025-09-30
Net share issuance, one year		0.2%	0.5%	43.8	407	2025-11-14

Among 497 peers

business equipment; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
253	Ultra Clean Holdings, Inc. (UCTT)	50.8	C	
254	Penguin Solutions, Inc. (PENG)	51.0	C	
255	Blackberry Ltd. (BB)	51.2	C	fortress balance sheet
256	Alarm.com Holdings, Inc. (ALRM)	51.4	C	
257	Evertec, Inc. (EVTC)	51.6	C	
258	Esco Technologies Inc. (ESE) <	51.8	C	
259	Intrusion Inc. (INTZ)	52.0	C	short runway
260	Cognizant Technology Solutions Corp. (CTSH)	52.2	C	fortress balance sheet

261	Pioneer Power Solutions, Inc. (PPSI)	52.4	C	late filer, fortress balance sheet
262	Cisco Systems, Inc. (CSCO)	52.6	C	
263	Sanmina Corp. (SANM)	52.8	C	fortress balance sheet

What the price implies

at the 2026-10-08 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	29.5%	2.2%	71
Distance from 52-week high	(28.4%)	(30.0%)	52
EBIT to enterprise value	2.6%	1.5%	60
Free cash flow yield	3.1%	2.7%	55
Book value to price	0.25	0.23	53
Sales to price	0.17	0.30	33
Composite equity issuance, five years	(2.2%)	3.9%	39
Relative strength against the sector, log excess return	(0.02)	(0.26)	71

Diagnostics

not in the grade

Measure	Value
Piotroski F-score 4 of 9, period end 2025-09-30	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	fail
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	\$73.2M
Operating cash flow, four quarters	\$244.0M
Months of runway	not finite
Days since last periodic filing	60 (10-Q received Aug 10, 2026)
Median daily dollar volume, 63 sessions	\$58.7M

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$1.1B	2025-09-30	2025-12-01	10-K	0001104659-25-117276
2	cost of revenue	us-gaap:CostOfRevenue	\$634.3M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
3	assets	us-gaap:Assets	\$2.4B	2025-09-30	2025-12-01	10-K	0001104659-25-117276
4	operating income	us-gaap:OperatingIncomeLoss	\$170.4M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
5	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNondeductible	\$152.9M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
6	income tax	us-gaap:IncomeTaxExpenseBenefit	\$36.6M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
7	total debt	us-gaap:LongTermDebt	\$186.0M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
8	book equity	us-gaap:StockholdersEquity	\$1.5B	2025-09-30	2025-12-01	10-K	0001104659-25-117276
9	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$101.3M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
10	total debt	us-gaap:LongTermDebt	\$122.0M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
11	book equity	us-gaap:StockholdersEquity	\$1.2B	2024-09-30	2025-12-01	10-K	0001104659-25-117276
12	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$66.0M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
13	net income	us-gaap:NetIncomeLoss	\$299.2M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
14	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$241.9M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
15	assets	us-gaap:Assets	\$1.8B	2024-09-30	2025-12-01	10-K	0001104659-25-117276
16	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$919.1M	2024-09-30	2025-12-01	10-K	0001104659-25-117276

17	cost of revenue	us-gaap:CostOfRevenue	\$530.6M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
18	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$855.8M	2023-09-30	2025-12-01	10-K	0001104659-25-117276
19	cost of revenue	us-gaap:CostOfRevenue	\$502.7M	2023-09-30	2025-12-01	10-K	0001104659-25-117276
20	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$857.5M	2022-09-30	2024-11-29	10-K	0001410578-24-002064
21	cost of revenue	us-gaap:CostOfRevenue	\$525.5M	2022-09-30	2024-11-29	10-K	0001410578-24-002064
22	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$715.4M	2021-09-30	2023-11-29	10-K	0001410578-23-002596
23	cost of revenue	us-gaap:CostOfRevenue	\$445.0M	2021-09-30	2023-11-29	10-K	0001410578-23-002596
24	current assets	us-gaap:AssetsCurrent	\$688.5M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
25	current liabilities	us-gaap:LiabilitiesCurrent	\$508.1M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	\$1.4B	2025-09-30	2025-12-01	10-K	0001104659-25-117276
27	liabilities	us-gaap:Liabilities	\$869.5M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	\$75.0M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
29	interest expense	us-gaap:InterestExpense	\$17.5M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
30	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$36.3M	2025-09-30	2025-12-01	10-K	0001104659-25-117276
31	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$127.5M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
32	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$28.3M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
33	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$76.9M	2023-09-30	2025-12-01	10-K	0001104659-25-117276
34	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$19.7M	2023-09-30	2025-12-01	10-K	0001104659-25-117276
35	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$135.3M	2022-09-30	2024-11-29	10-K	0001410578-24-002064
36	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$32.1M	2022-09-30	2024-11-29	10-K	0001410578-24-002064
37	current assets	us-gaap:AssetsCurrent	\$668.6M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
38	current liabilities	us-gaap:LiabilitiesCurrent	\$349.9M	2024-09-30	2025-12-01	10-K	0001104659-25-117276
39	assets	us-gaap:Assets	\$1.7B	2023-09-30	2024-11-29	10-K	0001410578-24-002064
40	assets	us-gaap:Assets	\$1.7B	2022-09-30	2023-11-29	10-K	0001410578-23-002596
41	shares outstanding	dei:EntityCommonStockSharesOutstanding	25,846,125	2025-11-14	2025-12-01	10-K	0001104659-25-117276
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	25,785,481	2024-11-13	2024-11-29	10-K	0001410578-24-002064