

Ford Motor Co. (F-PC)

NYSE; consumer durables; SIC 3711, Motor Vehicles & Passenger Car Bodies; CIK 0000037996

Ford Motor Co. F-PC; consumer durables	
Grade	D  fourth fifth of 460 graded peers percentile 64.2; sampling error 2.3 points; lower is stronger
Rank	293 of 460
Profitability	D  percentile 64.9
Solvency	D  percentile 69.4
Growth and financing	B  percentile 31.8
Reliability	0.94 AUC filers with over \$2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over \$2.67B assets total assets \$289.2B
Standard universe	inside revenue above \$1M and assets above \$10M
Warnings	none active not computable: dilution, distress, fortress balance sheet
Inputs computable	7 of 14
Graded from	filings received through Feb 11, 2026 240 days before the rescan; latest periodic filing 10-Q received Jul 29, 2026
Price used in grade	None

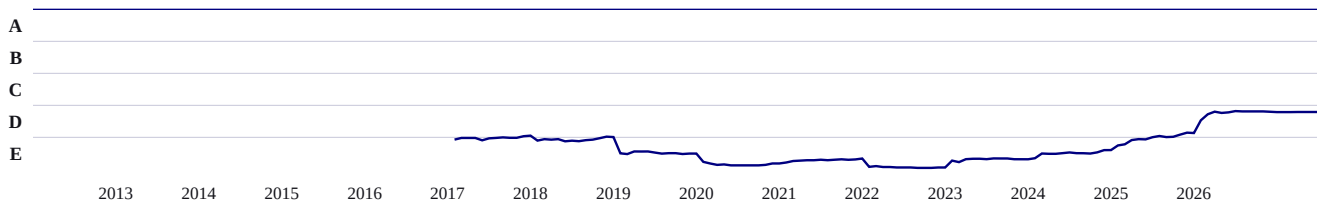


D, the sloth
fourth fifth of its sector; letters are fifths of the 460 graded peers

Rescans on file: D/E from Feb 21, 2017, E from Feb 21, 2019, D/E from Apr 21, 2020

Letter at every rescan

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Feb 11, 2026

Sales, industry volume, and market share in certain key markets during the past three years were as follows: (in millions of units)(in millions of units)(as a percentage) (a)Represents primarily sales by dealers, sales to the government, and leases to Ford management, and is based, in part, on estimated vehicle registrations; includes medium and heavy trucks. (b)Industry volume is an internal estimate based on publicly available data collected from various government, private, and public sources around the globe; includes medium and heavy trucks. (c)Market share represents reported retail sales of our brands as a percent of total industry volume in the relevant market or region.

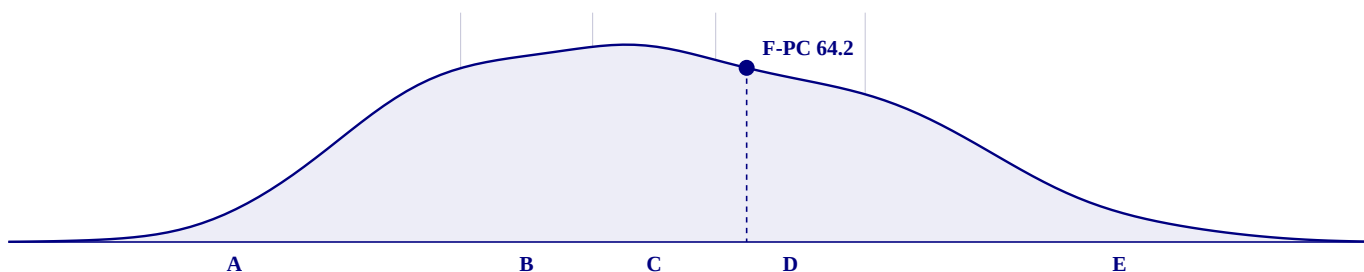
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 64.9						
Gross profitability		4.4%	34.4%	93.2	476	2025-12-31
Return on invested capital		not computable	8.9%			one or more required annual facts are missing
Accruals ratio		(10.3%)	(5.1%)	23.8	525	2025-12-31
Gross margin stability, five years		3.3 pts	1.7 pts	77.7	407	2025-12-31
Solvency, sleeve percentile 69.4						
Twelve-month failure probability		not computable	0.04%			firm-wide XBRL shares cannot be assigned to one ticker class
Altman Z double-prime		0.38	2.11	66.0	402	2025-12-31
Net debt to EBITDA		not computable	2.11x			one or more required annual facts are missing
Interest coverage		not computable	2.57x			latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31
Current ratio		1.07x	1.55x	72.9	541	2025-12-31
Growth and financing, sleeve percentile 31.8						
Revenue growth, three-year compound		5.8%	1.4%	26.7	482	2025-12-31
Free cash flow growth, three-year compound		not computable	8.3%			current FCF must be positive and base FCF must exceed \$100,000
Reinvestment rate		not computable	12.0%			NOPAT must exceed \$100,000
Asset growth, three years		4.2%	2.0%	36.9	487	2025-12-31
Net share issuance, one year		not computable	(0.3%)			firm-wide XBRL shares cannot be assigned to one ticker class

Among 460 peers

consumer durables; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
290	1stdibs.com, Inc. (DIBS)	63.8	D	
291	Edible Garden AG Inc. (EDBL)	63.8	D	late filer
292	Edible Garden AG Inc. (EDBLW)	63.8	D	late filer
293	Ford Motor Co. (F)	64.2	D	
294	Ford Motor Co. (F-PB)	64.2	D	
295	Ford Motor Co. (F-PC) <	64.2	D	
296	Ford Motor Co. (F-PD)	64.2	D	
297	Duluth Holdings Inc. (DLTH)	64.2	D	
298	NU Skin Enterprises, Inc. (NUS)	64.6	D	distress, fortress balance sheet
299	A.K.A. Brands Holding Corp. (AKA)	65.0	D	
300	Peloton Interactive, Inc. (PTON)	65.0	D	

What the price implies

at the 2026-10-09 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	not computable	(0.2%)	
Distance from 52-week high	not computable	(25.6%)	
EBIT to enterprise value	not computable	5.0%	
Free cash flow yield	not computable	4.6%	
Book value to price	not computable	0.45	
Sales to price	not computable	1.49	
Composite equity issuance, five years	not computable	(16.0%)	
Relative strength against the sector, log excess return	not computable	(0.01)	

Diagnostics

not in the grade

Measure	Value
Piotroski F-score None of 9, period end 2025-12-31	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	\$17.6B
Operating cash flow, four quarters	\$18.9B
Months of runway	not finite
Days since last periodic filing	72 (10-Q received Jul 29, 2026)

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$187.3B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
2	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	\$174.5B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
3	assets	us-gaap:Assets	\$289.2B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
4	net income	us-gaap:ProfitLoss	-\$8.2B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
5	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$21.3B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
6	assets	us-gaap:Assets	\$285.2B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
7	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$185.0B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
8	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	\$158.4B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
9	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$176.2B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
10	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	\$150.6B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
11	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$158.1B	2022-12-31	2025-02-06	10-K	0000037996-25-000013
12	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	\$134.4B	2022-12-31	2025-02-06	10-K	0000037996-25-000013
13	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$136.3B	2021-12-31	2024-02-07	10-K	0000037996-24-000009
14	cost of revenue	us-gaap:CostOfGoodsAndServicesSold	\$114.7B	2021-12-31	2024-02-07	10-K	0000037996-24-000009
15	current assets	us-gaap:AssetsCurrent	\$123.5B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
16	current liabilities	us-gaap:LiabilitiesCurrent	\$114.9B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	\$22.5B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
18	operating income	us-gaap:OperatingIncomeLoss	-\$9.2B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
19	book equity	us-gaap:StockholdersEquity	\$36.0B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
20	liabilities	us-gaap:Liabilities	\$253.2B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
21	operating income	us-gaap:OperatingIncomeLoss	\$5.5B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
22	interest expense	us-gaap:InterestExpense	\$7.6B	2023-12-31	2024-02-07	10-K	0000037996-24-000009
23	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$8.8B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
24	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$15.4B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
25	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$8.7B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
26	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$14.9B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
27	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$8.2B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
28	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$6.9B	2022-12-31	2025-02-06	10-K	0000037996-25-000013
29	capital expenditure	us-gaap:PaymentsToAcquireProductiveAssets	\$6.9B	2022-12-31	2025-02-06	10-K	0000037996-25-000013
30	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	\$16.0B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
31	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsIncludableInNetIncomeLoss	\$11.8B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
32	income tax	us-gaap:IncomeTaxExpenseBenefit	-\$3.7B	2025-12-31	2026-02-11	10-K	0000037996-26-000015
33	current assets	us-gaap:AssetsCurrent	\$124.5B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
34	current liabilities	us-gaap:LiabilitiesCurrent	\$106.9B	2024-12-31	2026-02-11	10-K	0000037996-26-000015
35	assets	us-gaap:Assets	\$273.3B	2023-12-31	2026-02-11	10-K	0000037996-26-000015
36	assets	us-gaap:Assets	\$255.9B	2022-12-31	2025-02-06	10-K	0000037996-25-000013