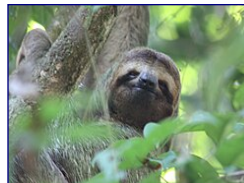


1 800 Flowers COM Inc. (FLWS)

Nasdaq; shops; SIC 5990, Retail-Retail Stores, NEC; CIK 0001084869

1 800 Flowers COM Inc. FLWS; shops	
Grade	D  fourth fifth of 258 graded peers percentile 75.9; sampling error 2.9 points; lower is stronger
Rank	196 of 258
Profitability	A/B  percentile 19.6
Solvency	D  percentile 76.9
Growth and financing	E  percentile 87.9
Reliability	0.91 AUC filers with \$591M to \$2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025
Peer failure rate	1.01% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	\$591M to \$2.67B assets total assets \$637.0M
Standard universe	inside revenue above \$1M and assets above \$10M
Warnings	none active not computable: dilution, distress
Inputs computable	7 of 14
Graded from	filings received through Sep 11, 2026 28 days before the rescans; latest periodic filing 10-K received Sep 11, 2026
Last close	\$2.73 2026-10-08; market equity \$0
Price used in grade	None



D, the sloth

fourth fifth of its sector; letters are fifths of the 258 graded peers

Share price, twelve months to the rescans

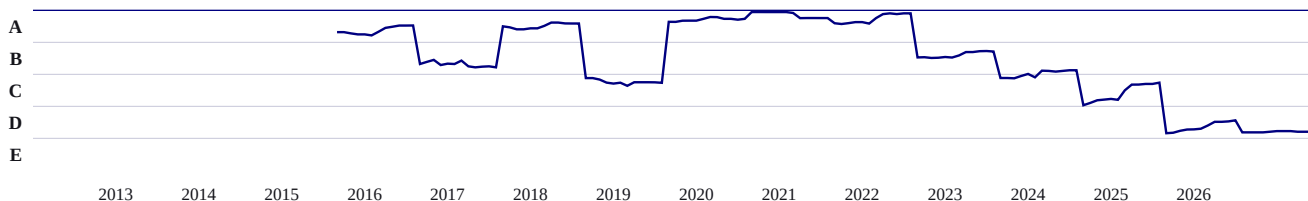
split-adjusted close; the letter is fixed at the rescans that set it



Rescans on file: B/C from Sep 21, 2023, C/D from Sep 21, 2024, C from Nov 21, 2024, D from Sep 21, 2025

Letter at every rescans

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Sep 11, 2026

1-800-FLOWERS.COM, Inc. and its subsidiaries (collectively, the "Company") is a leading provider of thoughtful expressions designed to help inspire customers to give more, connect more, and build more and better relationships. The Company's e-commerce business platform features our all-star family of brands, including: 1-800-Flowers.com®, 1-800-Baskets.com®, Cheryl's Cookies®, Harry & David®, PersonalizationMall.com®, Shari's Berries®, FruitBouquets.com®, Things Remembered®, Moose Munch®, The

Popcorn Factory®, Wolferman's Bakery®, Vital Choice®, Scharffen Berger®, and Simply Chocolate®.

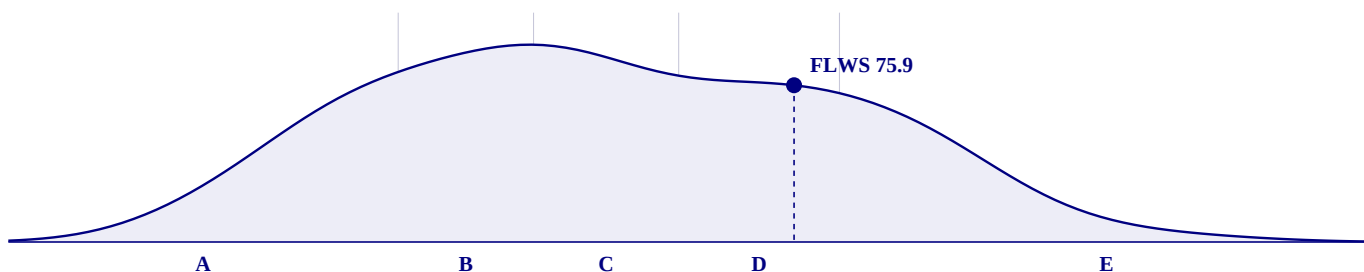
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 19.6						
Gross profitability		89.7%	42.6%	8.3	242	2026-06-28
Return on invested capital		not computable	10.9%			latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28
Accruals ratio		(21.7%)	(4.9%)	10.5	287	2026-06-28
Gross margin stability, five years		1.0 pts	1.2 pts	39.9	219	2026-06-28
Solvency, sleeve percentile 76.9						
Twelve-month failure probability		not computable	0.04%			liabilities and a nearby cover-page share count are required at 2026-06-28
Altman Z double-prime		(1.58)	1.92	75.8	208	2026-06-28
Net debt to EBITDA		not computable	1.84x			EBITDA must exceed \$100,000 one or more required annual facts are missing
Interest coverage		not computable	2.26x			
Current ratio		0.92x	1.37x	77.9	295	2026-06-28
Growth and financing, sleeve percentile 87.9						
Revenue growth, three-year compound		(9.3%)	1.5%	84.7	269	2026-06-28
Free cash flow growth, three-year compound		not computable	5.6%			current FCF must be positive and base FCF must exceed \$100,000 latest aligned inputs end 2021-06-27; latest annual assets end 2026-06-28
Reinvestment rate		not computable	7.3%			
Asset growth, three years		(15.4%)	3.4%	91.1	272	2026-06-28
Net share issuance, one year		not computable	(0.6%)			two annual share counts are required; found 0

Among 258 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
191	Aramark (ARMK)	73.9	D	
192	Cracker Barrel OLD Country Store, Inc. (CBRL)	74.3	D	
193	Alliance Entertainment Holding Corp. (AENT)	74.9	D	
194	Alliance Entertainment Holding Corp. (AENTW)	74.9	D	
195	Advance Auto Parts Inc. (AAP)	75.5	D	
196	1 800 Flowers COM Inc. (FLWS) <	75.9	D	
197	Petco Health & Wellness Company, Inc. (WOOF)	76.3	D	
198	Nextnrg, Inc. (NXXT)	76.7	D	dilution, late filer
199	Service Corp. International (SCI)	77.0	D	
200	RED Robin Gourmet Burgers Inc. (RRGB)	77.4	D/E	
201	Ashland Inc. (ASH)	77.8	D/E	

What the price implies

at the 2026-10-08 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(20.7%)	(0.1%)	29
Distance from 52-week high	(47.0%)	(24.1%)	19
EBIT to enterprise value	not computable	5.3%	
Free cash flow yield	not computable	4.2%	
Book value to price	not computable	0.36	
Sales to price	not computable	1.75	
Composite equity issuance, five years	not computable	(16.7%)	
Relative strength against the sector, log excess return	(0.21)	0.02	29

Diagnostics

not in the grade

Measure	Value
Piotroski F-score None of 9, period end 2026-06-28	
Return on assets above zero	fail
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	\$11.4M
Operating cash flow, four quarters	\$18.3M
Months of runway	not finite
Days since last periodic filing	28 (10-K received Sep 11, 2026)
Median daily dollar volume, 63 sessions	\$812,709

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	\$571.3M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
2	assets	us-gaap:Assets	\$637.0M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
3	operating income	us-gaap:OperatingIncomeLoss	\$149.1M	2021-06-27	2023-09-15	10-K	0001437749-23-025967
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesMinorityInterestAndIncomeLossFromEquityMethodInvestments	\$49.1M	2021-06-27	2023-09-15	10-K	0001437749-21-021879
5	income tax	us-gaap:IncomeTaxExpenseBenefit	\$30.5M	2021-06-27	2023-09-15	10-K	0001437749-23-025967
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	\$161.5M	2021-06-27	2022-09-16	10-K	0001437749-22-022580
7	book equity	us-gaap:StockholdersEquity	\$509.1M	2021-06-27	2024-09-06	10-K	0001437749-24-028591
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$173.6M	2021-06-27	2022-09-16	10-K	0001437749-22-022580
9	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	\$87.6M	2020-06-28	2021-09-10	10-K	0001437749-21-021879
10	book equity	us-gaap:StockholdersEquity	\$399.8M	2020-06-28	2023-09-15	10-K	0001437749-23-025967
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$240.5M	2020-06-28	2021-09-10	10-K	0001437749-21-021879
12	net income	us-gaap:NetIncomeLoss	-\$134.8M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$18.3M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
14	assets	us-gaap:Assets	\$772.6M	2025-06-29	2026-09-11	10-K	0001084869-26-000029
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$1.5B	2026-06-28	2026-09-11	10-K	0001084869-26-000029
16	gross profit	us-gaap:GrossProfit	\$652.3M	2025-06-29	2026-09-11	10-K	0001084869-26-000029
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$1.7B	2025-06-29	2026-09-11	10-K	0001084869-26-000029
18	gross profit	us-gaap:GrossProfit	\$734.8M	2024-06-30	2026-09-11	10-K	0001084869-26-000029
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$1.8B	2024-06-30	2026-09-11	10-K	0001084869-26-000029
20	gross profit	us-gaap:GrossProfit	\$757.5M	2023-07-02	2025-09-05	10-K	0001084869-25-000017
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$2.0B	2023-07-02	2025-09-05	10-K	0001084869-25-000017
22	gross profit	us-gaap:GrossProfit	\$821.7M	2022-07-03	2024-09-06	10-K	0001437749-24-028591
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$2.2B	2022-07-03	2024-09-06	10-K	0001437749-24-028591
24	current assets	us-gaap:AssetsCurrent	\$211.4M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
25	current liabilities	us-gaap:LiabilitiesCurrent	\$229.2M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	-\$69.8M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
27	operating income	us-gaap:OperatingIncomeLoss	-\$127.1M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
28	book equity	us-gaap:StockholdersEquity	\$143.7M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
29	liabilities	us-gaap:Liabilities	\$493.3M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
30	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	\$112.2M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
31	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$11.4M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
32	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	\$53.6M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$31.3M	2026-06-28	2026-09-11	10-K	0001084869-26-000029
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-\$26.4M	2025-06-29	2026-09-11	10-K	0001084869-26-000029
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$41.5M	2025-06-29	2026-09-11	10-K	0001084869-26-000029
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$95.0M	2024-06-30	2026-09-11	10-K	0001084869-26-000029
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$38.6M	2024-06-30	2026-09-11	10-K	0001084869-26-000029
38	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$115.4M	2023-07-02	2025-09-05	10-K	0001084869-25-000017
39	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$44.6M	2023-07-02	2025-09-05	10-K	0001084869-25-000017
40	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$55.2M	2021-06-27	2023-09-15	10-K	0001437749-23-025967
41	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	\$42.5M	2021-06-27	2023-09-15	10-K	0001437749-23-025967
42	current assets	us-gaap:AssetsCurrent	\$400.1M	2021-06-27	2022-09-16	10-K	0001437749-22-022580
43	current liabilities	us-gaap:LiabilitiesCurrent	\$265.9M	2021-06-27	2022-09-16	10-K	0001437749-22-022580
44	current assets	us-gaap:AssetsCurrent	\$378.6M	2020-06-28	2021-09-10	10-K	0001437749-21-021879
45	current liabilities	us-gaap:LiabilitiesCurrent	\$180.3M	2020-06-28	2021-09-10	10-K	0001437749-21-021879
46	assets	us-gaap:Assets	\$1.0B	2024-06-30	2025-09-05	10-K	0001084869-25-000017
47	assets	us-gaap:Assets	\$1.1B	2023-07-02	2024-09-06	10-K	0001437749-24-028591