

Millerknoll, Inc. (MLKN)

Nasdaq; manufacturing; SIC 2520, Office Furniture; CIK 0000066382

Millerknoll, Inc. MLKN; manufacturing	
Grade	E A B C D E weakest fifth of 255 graded peers percentile 83.5; sampling error 3.0 points; lower is stronger
Rank	213 of 255
Profitability	B/C percentile 40.1
Solvency	D percentile 70.4
Growth and financing	D percentile 73.1
Reliability	0.94 AUC filers with over \$2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over \$2.67B assets total assets \$4.0B
Standard universe	inside revenue above \$1M and assets above \$10M
Warnings	none active not computable: distress
Inputs computable	11 of 14
Graded from	filings received through Jul 20, 2026 81 days before the rescans; latest periodic filing 10-Q received Sep 28, 2026
Last close	\$20.77 2026-10-08; market equity \$1.4B
Price used in grade	None

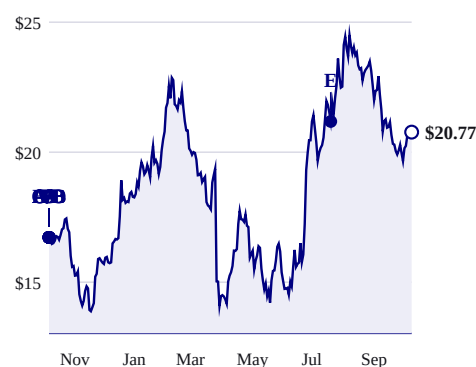


E, the bear

weakest fifth of its sector;
letters are fifths of the 255
graded peers

Share price, twelve months to the rescans

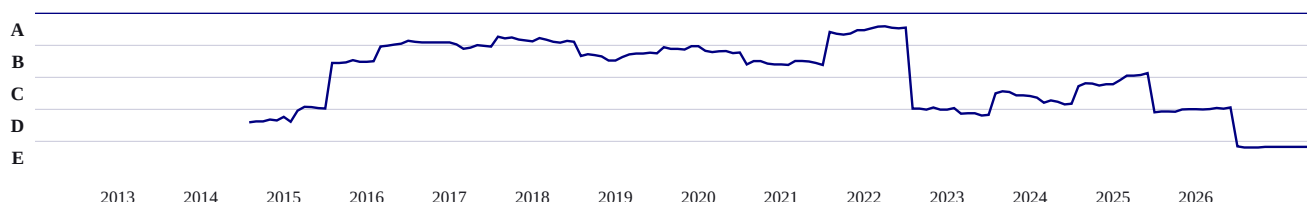
split-adjusted close; the letter is fixed at the rescans that set it



Rescans on file: C from Aug 21, 2023, B/C from Feb 21, 2025, C/D from Jul 21, 2025, E from Jul 21, 2026

Letter at every rescans

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Jul 20, 2026

MillerKnoll is a collective of dynamic brands that comes together to design the world we live in. From the spaces we make that help us live and work better, to how we manufacture our products, to the ways we solve challenges facing our customers and global community, design is our tool for creating positive impact. Our optimism leads us as we redefine modern for the 21st century, shaping a future that's more sustainable, caring, and beautiful for all people and our planet.

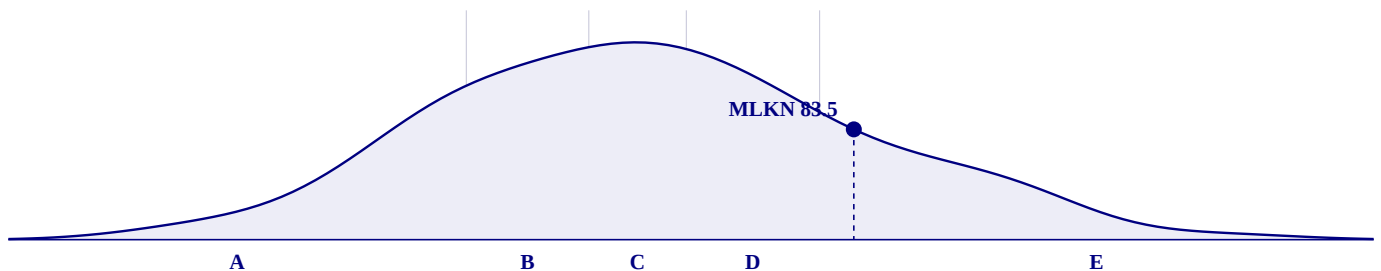
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 40.1						
Gross profitability		37.2%	21.9%	13.1	275	2026-05-30
Return on invested capital		not computable	9.7%			prior invested-capital observation is 1463 days earlier
Accruals ratio		(2.7%)	(3.6%)	58.0	308	2026-05-30
Gross margin stability, five years		2.1 pts	2.1 pts	49.1	229	2026-05-30
Solvency, sleeve percentile 70.4						
Twelve-month failure probability		not computable	0.04%			latest liabilities, cash plus short-term investments, book equity, and shares are required
Altman Z double-prime		2.13	3.66	60.1	244	2026-05-30
Net debt to EBITDA		3.15x	1.78x	80.0	121	2026-05-30
Interest coverage		not computable	5.09x			latest aligned inputs end 2023-06-03; latest annual assets end 2026-05-30
Current ratio		1.58x	2.25x	71.0	325	2026-05-30
Growth and financing, sleeve percentile 73.1						
Revenue growth, three-year compound		(2.0%)	2.1%	68.3	269	2026-05-30
Free cash flow growth, three-year compound		(0.8%)	13.9%	79.7	139	2026-05-30
Reinvestment rate		(10.0%)	26.4%	75.4	139	2026-05-30
Asset growth, three years		(2.2%)	4.4%	76.3	279	2026-05-30
Net share issuance, one year		0.5%	0.01%	66.1	243	2026-07-16

Among 255 peers

manufacturing; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
208	Fuelcell Energy Inc. (FCEL)	81.5	D/E	fortress balance sheet
209	Broadwind, Inc. (BWEN)	81.9	D/E	
210	Innovate Corp. (VATE)	82.3	D/E	fortress balance sheet
211	Polaris Inc. (PII)	82.7	D/E	

212	Moving iMAGE Technologies Inc. (MITQ)	83.1	E	fortress
				balance sheet
213	Millerknoll, Inc. (MLKN) <	83.5	E	
214	Hillman Solutions Corp. (HLMN)	83.9	E	
215	O-I Glass, Inc. (OI)	84.3	E	
216	Sifco Industries Inc. (SIF)	84.6	E	fortress
				balance sheet
217	Clearwater Paper Corp. (CLW)	85.0	E	
218	MasterCraft Boat Holdings, Inc. (MCFT)	85.4	E	dilution

What the price implies

at the 2026-10-08 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	31.5%	13.7%	65
Distance from 52-week high	(15.2%)	(24.3%)	71
EBIT to enterprise value	7.9%	4.1%	84
Free cash flow yield	5.4%	3.4%	73
Book value to price	0.95	0.34	89
Sales to price	2.69	0.54	90
Composite equity issuance, five years	(1.0%)	(9.5%)	64
Relative strength against the sector, log excess return	0.14	(0.00)	65

Diagnostics

not in the grade

Measure	Value
Piotroski F-score 7 of 9, period end 2026-05-30	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	pass
No new shares issued	fail
Gross margin improved	fail
Asset turnover improved	pass
Cash, filings, liquidity	
Cash and equivalents	\$178.6M
Operating cash flow, four quarters	\$239.6M
Months of runway	not finite
Days since last periodic filing	11 (10-Q received Sep 28, 2026)
Median daily dollar volume, 63 sessions	\$13.2M

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	\$1.5B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
2	assets	us-gaap:Assets	\$4.0B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
3	operating income	us-gaap:OperatingIncomeLoss	\$198.3M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsUnusualItems	\$188.2M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
5	income tax	us-gaap:IncomeTaxExpenseBenefit	\$32.4M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
6	total debt	us-gaap:LongTermDebtAndCapitalLeaseObligations	\$1.3B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
7	book equity	us-gaap:StockholdersEquity	\$1.3B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$167.7M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
9	total debt	us-gaap:LongTermDebt	\$1.4B	2022-05-28	2023-07-26	10-K	0000066382-23-000058
10	book equity	us-gaap:StockholdersEquity	\$1.4B	2022-05-28	2025-07-21	10-K	0000066382-25-000069
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$230.3M	2022-05-28	2022-07-26	10-K	0000066382-22-000046
12	net income	us-gaap:NetIncomeLoss	\$91.5M	2026-05-30	2026-07-20	10-K	0000066382-26-000092

13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$199.9M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
14	assets	us-gaap:Assets	\$4.0B	2025-05-31	2026-07-20	10-K	0000066382-26-000092
15	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$3.8B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
16	gross profit	us-gaap:GrossProfit	\$1.4B	2025-05-31	2026-07-20	10-K	0000066382-26-000092
17	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$3.7B	2025-05-31	2026-07-20	10-K	0000066382-26-000092
18	gross profit	us-gaap:GrossProfit	\$1.4B	2024-06-01	2026-07-20	10-K	0000066382-26-000092
19	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$3.6B	2024-06-01	2026-07-20	10-K	0000066382-26-000092
20	gross profit	us-gaap:GrossProfit	\$1.4B	2023-06-03	2025-07-21	10-K	0000066382-25-000069
21	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$4.1B	2023-06-03	2025-07-21	10-K	0000066382-25-000069
22	gross profit	us-gaap:GrossProfit	\$1.4B	2022-05-28	2024-07-30	10-K	0000066382-24-000053
23	revenue	us-gaap:RevenueFromContractWithCustomerExcludingAssessedTax	\$3.9B	2022-05-28	2024-07-30	10-K	0000066382-24-000053
24	current assets	us-gaap:AssetsCurrent	\$1.1B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
25	current liabilities	us-gaap:LiabilitiesCurrent	\$721.1M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
26	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	\$704.0M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
27	liabilities	us-gaap:Liabilities	\$2.6B	2026-05-30	2026-07-20	10-K	0000066382-26-000092
28	depreciation amortization	us-gaap:DepreciationDepletionAndAmortization	\$148.3M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
29	operating income	us-gaap:OperatingIncomeLoss	\$122.3M	2023-06-03	2025-07-21	10-K	0000066382-25-000069
30	interest expense	us-gaap:InterestExpense	\$74.0M	2023-06-03	2023-07-26	10-K	0000066382-23-000058
31	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$122.3M	2026-05-30	2026-07-20	10-K	0000066382-26-000092
32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$209.3M	2025-05-31	2026-07-20	10-K	0000066382-26-000092
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$107.6M	2025-05-31	2026-07-20	10-K	0000066382-26-000092
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$352.3M	2024-06-01	2026-07-20	10-K	0000066382-26-000092
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$78.4M	2024-06-01	2026-07-20	10-K	0000066382-26-000092
36	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$162.9M	2023-06-03	2025-07-21	10-K	0000066382-25-000069
37	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$83.3M	2023-06-03	2025-07-21	10-K	0000066382-25-000069
38	current assets	us-gaap:AssetsCurrent	\$1.1B	2025-05-31	2026-07-20	10-K	0000066382-26-000092
39	current liabilities	us-gaap:LiabilitiesCurrent	\$703.8M	2025-05-31	2026-07-20	10-K	0000066382-26-000092
40	assets	us-gaap:Assets	\$4.0B	2024-06-01	2025-07-21	10-K	0000066382-25-000069
41	assets	us-gaap:Assets	\$4.3B	2023-06-03	2024-07-30	10-K	0000066382-24-000053
42	shares outstanding	dei:EntityCommonStockSharesOutstanding	68,123,238	2026-07-16	2026-07-20	10-K	0000066382-26-000092
43	shares outstanding	dei:EntityCommonStockSharesOutstanding	67,806,605	2025-07-18	2025-07-21	10-K	0000066382-25-000069