

Performance Food Group Co. (PFGC)

NYSE; shops; SIC 5141, Wholesale-Groceries, General Line; CIK 0001618673

Performance Food Group Co. PFGC; shops	
Grade	B  second fifth of 258 graded peers percentile 28.8; sampling error 2.9 points; lower is stronger
Rank	75 of 258
Profitability	B/C  percentile 37.9
Solvency	C  percentile 47.2
Growth and financing	B/C  percentile 41.2
Reliability	0.94 AUC filers with over \$2.67B assets; 95% interval 0.88 to 0.97; 61 events, 2020 to 2025
Peer failure rate	0.52% a year Item 1.03 bankruptcies, same asset band, 2012 to 2025
Size band	over \$2.67B assets total assets \$18.8B
Standard universe	inside revenue above \$1M and assets above \$10M
Warnings	none active not computable: short runway, distress, fortress balance sheet
Inputs computable	11 of 14
Graded from	filings received through Aug 12, 2026 58 days before the rescans; latest periodic filing 10-K received Aug 12, 2026
Last close	\$94.66 2026-10-08; market equity \$14.9B
Price used in grade	None



B, the elk

second fifth of its sector; letters are fifths of the 258 graded peers

Share price, twelve months to the rescans

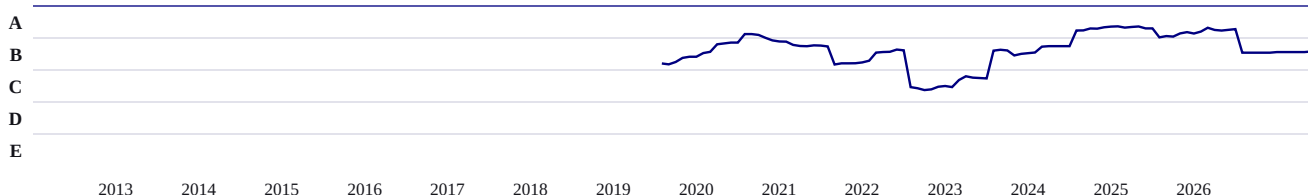
split-adjusted close; the letter is fixed at the rescans that set it



Rescans on file: A from Dec 21, 2025, A/B from Jan 21, 2026, A from Feb 21, 2026, B from Aug 21, 2026

Letter at every rescans

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Aug 12, 2026

Performance Food Group Company, through its subsidiaries, markets and distributes more than 300,000 food and food-related products to customers across North America, from our over 150 distribution centers to over 350,000 customer locations in the food-away-from-home industry. Our over 44,000 employees serve a diverse mix of customers, from independent and chain

restaurants to schools, business and industry locations, vending distributors, office coffee service distributors, retailers, convenience stores, and theaters. We source our products from various suppliers and serve as an important partner to our suppliers by providing them access to our broad customer base.

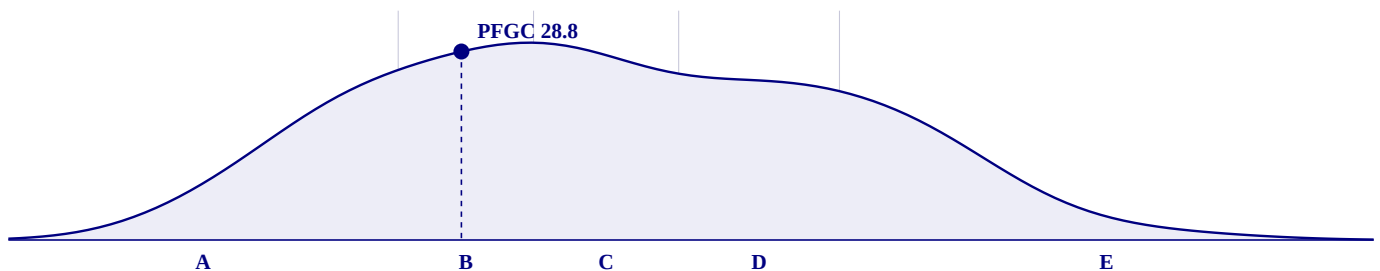
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 37.9						
Gross profitability		42.9%	42.6%	48.5	242	2026-06-27
Return on invested capital		not computable	10.9%		one or more	required annual facts are missing
Accruals ratio		(5.7%)	(4.9%)	45.8	287	2026-06-27
Gross margin stability, five years		0.6 pts	1.2 pts	19.3	219	2026-06-27
Solvency, sleeve percentile 47.2						
Twelve-month failure probability		not computable	0.04%		latest	liabilities, cash plus short-term investments, book equity, and shares are required
Altman Z double-prime		1.95	1.92	45.9	208	2026-06-27
Net debt to EBITDA		not computable	1.84x		one or more	required annual facts are missing
Interest coverage		2.15x	2.26x	52.4	64	2026-06-27
Current ratio		1.51x	1.37x	43.2	295	2026-06-27
Growth and financing, sleeve percentile 41.2						
Revenue growth, three-year compound		5.8%	1.5%	26.9	269	2026-06-27
Free cash flow growth, three-year compound		22.3%	5.6%	24.7	147	2026-06-27
Reinvestment rate		(19.0%)	7.3%	74.8	152	2026-06-27
Asset growth, three years		14.7%	3.4%	10.0	272	2026-06-27
Net share issuance, one year		0.6%	(0.6%)	69.5	211	2026-08-05

Among 258 peers

shops; letters are fifths of this list



Composite score of every graded peer, smoothed; vertical rules are the letter band edges; stronger to the left.

Rank	Company	Percentile	Letter	Warnings
70	BJs Restaurants Inc. (BJRI)	26.8	B	
71	EVI Industries, Inc. (EVI)	27.2	B	
72	Hawkins Inc. (HWKN)	27.6	B	
73	Texas Roadhouse, Inc. (TXRH)	28.0	B	fortress balance sheet

74	Nathans Famous, Inc. (NATH)	28.4	B
75	Performance Food Group Co. (PFGC) <	28.8	B
76	Williams Sonoma Inc. (WSM)	29.2	B fortress
			balance sheet
77	Macy's, Inc. (M)	29.6	B
78	Ingles Markets Inc. (IMKTA)	30.0	B late filer
79	GAP Inc. (GAP)	30.4	B fortress
			balance sheet
80	Chefs' Warehouse, Inc. (CHEF)	30.7	B

What the price implies

at the 2026-10-08 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(4.7%)	(0.1%)	45
Distance from 52-week high	(18.8%)	(24.1%)	56
EBIT to enterprise value	not computable	5.3%	
Free cash flow yield	6.9%	4.2%	70
Book value to price	0.33	0.36	46
Sales to price	4.55	1.75	81
Composite equity issuance, five years	16.1%	(16.7%)	89
Relative strength against the sector, log excess return	(0.02)	0.02	45

Diagnostics

not in the grade

Measure	Value
Piotroski F-score 5 of 9, period end 2026-06-27	
Return on assets above zero	pass
Operating cash flow above zero	pass
Return on assets improved	fail
Operating cash flow exceeds net income	pass
Long-term leverage fell	pass
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	pass
Asset turnover improved	fail
Cash, filings, liquidity	
Cash and equivalents	n/a
Operating cash flow, four quarters	n/a
Months of runway	not finite
Days since last periodic filing	58 (10-K received Aug 12, 2026)
Median daily dollar volume, 63 sessions	\$143.8M

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	\$8.1B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
2	assets	us-gaap:Assets	\$18.8B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
3	net income	us-gaap:NetIncomeLoss	\$359.3M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
4	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$1.4B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
5	assets	us-gaap:Assets	\$17.9B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
6	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$67.8B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
7	gross profit	us-gaap:GrossProfit	\$7.4B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
8	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$63.3B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
9	gross profit	us-gaap:GrossProfit	\$6.6B	2024-06-29	2026-08-12	10-K	0001193125-26-346886
10	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$58.3B	2024-06-29	2026-08-12	10-K	0001193125-26-346886
11	gross profit	us-gaap:GrossProfit	\$6.3B	2023-07-01	2025-08-13	10-K	0001618673-25-000012
12	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$57.3B	2023-07-01	2025-08-13	10-K	0001618673-25-000012

13	gross profit	us-gaap:GrossProfit	\$5.3B	2022-07-02	2024-08-14	10-K	0000950170-24-097033
14	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$50.9B	2022-07-02	2024-08-14	10-K	0000950170-24-097033
15	current assets	us-gaap:AssetsCurrent	\$7.8B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
16	current liabilities	us-gaap:LiabilitiesCurrent	\$5.2B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
17	retained earnings	us-gaap:RetainedEarningsAccumulatedDeficit	\$2.0B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
18	operating income	us-gaap:OperatingIncomeLoss	\$887.5M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
19	book equity	us-gaap:StockholdersEquity	\$4.9B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
20	liabilities	us-gaap:Liabilities	\$13.9B	2026-06-27	2026-08-12	10-K	0001193125-26-346886
21	interest expense	us-gaap:InterestExpense	\$413.7M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
22	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$384.1M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
23	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$1.2B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
24	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$506.0M	2025-06-28	2026-08-12	10-K	0001193125-26-346886
25	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$1.2B	2024-06-29	2026-08-12	10-K	0001193125-26-346886
26	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$395.6M	2024-06-29	2026-08-12	10-K	0001193125-26-346886
27	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$832.1M	2023-07-01	2025-08-13	10-K	0001618673-25-000012
28	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$269.7M	2023-07-01	2025-08-13	10-K	0001618673-25-000012
29	depreciation amortization	us-gaap:Depreciation	\$541.9M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
30	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraord	\$485.6M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
31	income tax	us-gaap:IncomeTaxExpenseBenefit	\$126.5M	2026-06-27	2026-08-12	10-K	0001193125-26-346886
32	current assets	us-gaap:AssetsCurrent	\$7.1B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
33	current liabilities	us-gaap:LiabilitiesCurrent	\$4.5B	2025-06-28	2026-08-12	10-K	0001193125-26-346886
34	assets	us-gaap:Assets	\$13.4B	2024-06-29	2025-08-13	10-K	0001618673-25-000012
35	assets	us-gaap:Assets	\$12.5B	2023-07-01	2024-08-14	10-K	0000950170-24-097033
36	shares outstanding	dei:EntityCommonStockSharesOutstanding	157,533,032	2026-08-05	2026-08-12	10-K	0001193125-26-346886
37	shares outstanding	dei:EntityCommonStockSharesOutstanding	156,519,106	2025-08-06	2025-08-13	10-K	0001618673-25-000012