

Tucows Inc. (TCX)

Nasdaq; business equipment; SIC 7374, Services-Computer Processing & Data Preparation; CIK 0000909494

Tucows Inc.

TCX; business equipment

Grade

E

A

B

C

D

E

weakest fifth of 497 graded peers
percentile 91.5; sampling error 2.2 points; lower is stronger

Rank

455 of 497

Profitability

C

percentile 55.8

Solvency

E

percentile 92.8

Growth and financing

C

percentile 50.9

Reliability

0.91 AUC

filers with \$591M to \$2.67B assets; 95% interval 0.88 to 0.94; 160 events, 2020 to 2025

Peer failure rate

1.01% a year

Item 1.03 bankruptcies, same asset band, 2012 to 2025

Size band

\$591M to \$2.67B assets

total assets \$730.9M

Standard universe

inside

revenue above \$1M and assets above \$10M

Warnings

none active

not computable: distress

Inputs computable

8 of 14

Graded from

filings received through Mar 12, 2026

211 days before the rescans; latest periodic filing 10-Q received Aug 6, 2026

Last close

\$9.69

2026-10-08; market equity \$108.4M

Price used in grade

None



E, the bear

weakest fifth of its sector;
letters are fifths of the 497
graded peers

Share price, twelve months to the rescans

split-adjusted close; the letter is fixed at the rescans that set it



Rescans on file: D/E from Aug 21, 2025, E from Nov 21, 2025, D/E from Dec 21, 2025

Letter at every rescan

Jan 21, 2012 to Oct 9, 2026; sector percentile, stronger toward the top; facts filed by each date only



Business, in the company's words

opening of Item 1 of the 10-K received Mar 12, 2026

Our mission is to provide simple useful services that help people unlock the power of the Internet. We accomplish this by reducing the complexity of our customers' experience as they access the Internet (at home or on the go) and while using Internet services such as domain name registration, email and other Internet related services. We are organized into three operating and reporting segments - Ting, Wavelo, and Tucows Domains. Each segment is differentiated primarily by their services, the markets they serve and the

regulatory environments in which they operate.

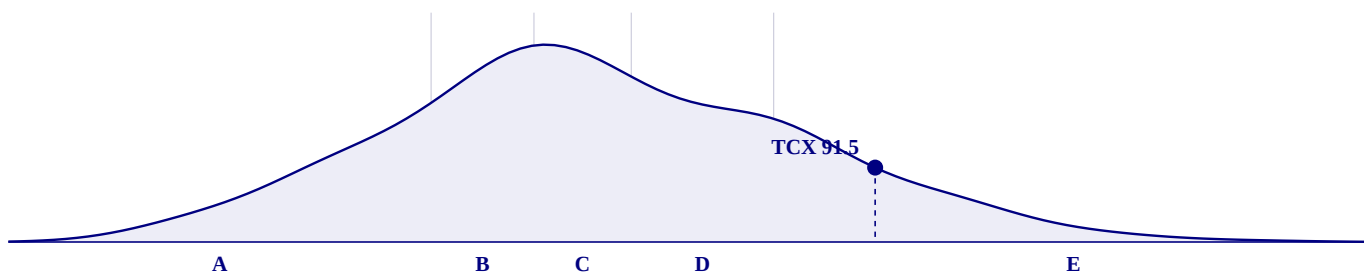
The fourteen inputs

lower percentile is stronger; equal-weighted sleeves

Input	Percentile, 0 to 100	Value	Peer median	Percentile	Peers	Period end
Profitability, sleeve percentile 55.8						
Gross profitability		12.9%	28.5%	76.8	558	2025-12-31
Return on invested capital		not computable	10.9%			pretax income must exceed the validity floor and imply a 0%-100% tax rate
Accruals ratio		(9.4%)	(7.4%)	45.0	621	2025-12-31
Gross margin stability, five years		2.1 pts	2.4 pts	45.6	429	2025-12-31
Solvency, sleeve percentile 92.8						
Twelve-month failure probability		not computable	0.05%			liabilities and a nearby cover-page share count are required at 2026-06-30
Altman Z double-prime		not computable	2.18			one or more required annual facts are missing
Net debt to EBITDA		7.94x	1.11x	94.5	147	2025-12-31
Interest coverage		not computable	3.77x			latest aligned inputs end 2023-12-31; latest annual assets end 2025-12-31
Current ratio		0.61x	2.02x	91.1	666	2025-12-31
Growth and financing, sleeve percentile 50.9						
Revenue growth, three-year compound		6.7%	6.4%	48.8	538	2025-12-31
Free cash flow growth, three-year compound		not computable	17.2%			current FCF must be positive and base FCF must exceed \$100,000
Reinvestment rate		not computable	14.3%			pretax income must exceed the validity floor and imply a 0%-100% tax rate
Asset growth, three years		3.2%	5.0%	51.8	563	2025-12-31
Net share issuance, one year		0.9%	0.5%	52.2	407	2026-03-10

Among 497 peers

business equipment; letters are fifths of this list



Rank	Company	Percentile	Letter	Warnings
450	BIO KEY International Inc. (BKYI)	90.5	E	short runway, late filer
451	Firefly Neuroscience, Inc. (AIFF)	90.7	E	dilution, late filer, fortress balance sheet
452	Laser Photonics Corp. (LASE)	90.9	E	late filer
453	Marketwise, Inc. (MKTW)	91.1	E	
454	Skillsoft Corp. (SKIL)	91.3	E	
455	Tucows Inc. (TCX) <	91.5	E	
456	Hewlett Packard Enterprise Co. (HPE)	91.8	E	
457	Hewlett Packard Enterprise Co. (HPE-PC)	91.8	E	
458	Atomera Inc. (ATOM)	92.1	E	dilution, degenerate inputs
459	RideNow Group, Inc. (RDNW)	92.3	E	
460	Quantum Corp. (QMCO)	92.5	E	dilution, late filer

What the price implies

at the 2026-10-08 close; none enters the grade

Measure	Value	Peer median	Percentile
Twelve-month price change, skipping the latest month	(43.0%)	2.2%	16
Distance from 52-week high	(61.2%)	(30.0%)	17
EBIT to enterprise value	(9.2%)	1.5%	16
Free cash flow yield	(21.2%)	2.7%	12
Book value to price	(1.86)	0.23	1
Sales to price	3.61	0.30	95
Composite equity issuance, five years	5.2%	3.9%	52
Relative strength against the sector, log excess return	(0.84)	(0.26)	16

Diagnostics

not in the grade

Measure	Value
Piotroski F-score 4 of 9, period end 2025-12-31	
Return on assets above zero	fail
Operating cash flow above zero	fail
Return on assets improved	pass
Operating cash flow exceeds net income	pass
Long-term leverage fell	fail
Current ratio improved	fail
No new shares issued	fail
Gross margin improved	pass
Asset turnover improved	pass
Cash, filings, liquidity	

Cash and equivalents	\$44.2M
Operating cash flow, four quarters	\$4.4M
Months of runway	not finite
Days since last periodic filing	64 (10-Q received Aug 6, 2026)
Median daily dollar volume, 63 sessions	\$732,210

Sources

each row links to the filing index on sec.gov

#	Concept	XBRL tag	Value	Period end	Received	Form	Accession
1	gross profit	us-gaap:GrossProfit	\$94.0M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
2	assets	us-gaap:Assets	\$730.9M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
3	operating income	us-gaap:OperatingIncomeLoss	-\$23.5M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
4	pretax income	us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraord	\$57.5M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
5	income tax	us-gaap:IncomeTaxExpenseBenefit	\$8.5M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
6	total debt	us-gaap:LongTermDebt	\$190.4M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
7	book equity	us-gaap:StockholdersEquity	-\$164.2M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
8	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$46.8M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
9	total debt	us-gaap:LongTermDebt	\$195.4M	2024-12-31	2025-03-13	10-K	0001437749-25-007558
10	book equity	us-gaap:StockholdersEquity	-\$95.3M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
11	cash	us-gaap:CashAndCashEquivalentsAtCarryingValue	\$56.9M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
12	net income	us-gaap:NetIncomeLoss	-\$75.8M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
13	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-\$5.8M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
14	assets	us-gaap:Assets	\$758.8M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
15	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$390.3M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
16	gross profit	us-gaap:GrossProfit	\$83.0M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
17	revenue	us-gaap:Revenues	\$362.3M	2024-12-31	2025-03-13	10-K	0001437749-25-007558
18	gross profit	us-gaap:GrossProfit	\$66.7M	2023-12-31	2026-03-12	10-K	0001437749-26-008009
19	revenue	us-gaap:Revenues	\$339.3M	2023-12-31	2025-03-13	10-K	0001437749-25-007558
20	gross profit	us-gaap:GrossProfit	\$78.2M	2022-12-31	2025-03-13	10-K	0001437749-25-007558
21	revenue	us-gaap:Revenues	\$321.1M	2022-12-31	2025-03-13	10-K	0001437749-25-007558
22	gross profit	us-gaap:GrossProfit	\$78.3M	2021-12-31	2024-04-01	10-K	0001437749-24-010358
23	revenue	us-gaap:RevenueFromContractWithCustomerIncludingAssessedTax	\$304.3M	2021-12-31	2024-04-01	10-K	0001437749-24-010358
24	depreciation amortization	us-gaap:Depreciation	\$41.6M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
25	operating income	us-gaap:OperatingIncomeLoss	-\$63.7M	2023-12-31	2026-03-12	10-K	0001437749-26-008009
26	interest expense	us-gaap:InterestExpense	\$46.3M	2023-12-31	2024-04-01	10-K	0001437749-24-010358
27	current assets	us-gaap:AssetsCurrent	\$203.1M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
28	current liabilities	us-gaap:LiabilitiesCurrent	\$330.4M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
29	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$17.1M	2025-12-31	2026-03-12	10-K	0001437749-26-008009
30	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-\$19.7M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
31	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$56.5M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
32	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	-\$4.8M	2023-12-31	2026-03-12	10-K	0001437749-26-008009
33	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$92.1M	2023-12-31	2026-03-12	10-K	0001437749-26-008009
34	operating cash flow	us-gaap:NetCashProvidedByUsedInOperatingActivities	\$19.9M	2022-12-31	2025-03-13	10-K	0001437749-25-007558
35	capital expenditure	us-gaap:PaymentsToAcquirePropertyPlantAndEquipment	\$136.7M	2022-12-31	2025-03-13	10-K	0001437749-25-007558
36	current assets	us-gaap:AssetsCurrent	\$205.4M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
37	current liabilities	us-gaap:LiabilitiesCurrent	\$199.9M	2024-12-31	2026-03-12	10-K	0001437749-26-008009
38	assets	us-gaap:Assets	\$798.4M	2023-12-31	2025-03-13	10-K	0001437749-25-007558
39	assets	us-gaap:Assets	\$664.7M	2022-12-31	2024-04-01	10-K	0001437749-24-010358
40	shares outstanding	dei:EntityCommonStockSharesOutstanding	11,128,972	2026-03-10	2026-03-12	10-K	0001437749-26-008009
41	shares outstanding	dei:EntityCommonStockSharesOutstanding	11,032,586	2025-03-10	2025-03-13	10-K	0001437749-25-007558